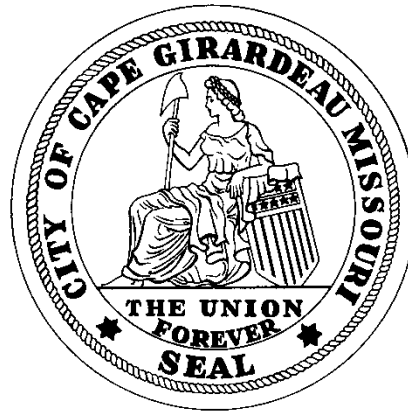


**ADOPTED
ANNUAL
BUDGET
2020-2021**



MAYOR
Bob Fox

CITY COUNCIL
Daniel Presson
Shelly Moore
Nate Thompson
Robbie Guard
Ryan Essex
Stacy Kinder

The seal of the City of Cape Girardeau, Missouri, is a circular emblem. It features a central figure of a woman holding a staff and a shield, with a banner below her that reads "THE UNION FOREVER". The outer ring of the seal contains the text "CITY OF CAPE GIRARDEAU MISSOURI" and "SEAL" at the bottom. The seal is rendered in a light gray color.

City of Cape Girardeau **mission statement**

The City of Cape Girardeau, the regional hub of Southeast Missouri, will actively promote a safe, innovative climate through city services that enhances the quality of life for its citizens and our region.

**2020-2021 ANNUAL BUDGET
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BUDGET MESSAGE

Office of the City Manager

INTRODUCTION

In accordance with Article VI of the City Charter, the City Council adopted the following budget for the City of Cape Girardeau, Missouri, for the period from July 1, 2020 to June 30, 2021. The adopted budget is balanced within the total of estimated income plus unencumbered fund balances.

The budget provides the financial plan for the various City departments to deliver services to the citizens of the City and provide infrastructure for future City development. The various departments funded under this budget are organized by department as set out in the administration ordinance of the City. These departments include Administrative Services, Development Services, Parks and Recreation, Public Safety, and Public Works. Outside of these Departments are the following budget categories: Debt Service and Capital Improvement Program (governmental fund types only) and Contingency. Internal Service Funds (funds that provide and charge for service to other city programs) are not included in the above categories to avoid reporting costs twice. A summary of the City's Budget by department is included on page 3 of this Budget.

The Administrative Services Department administers the fiscal affairs and personnel policies, and provides legal counsel and representation. The Municipal Court is also reported in this department. This budget authorizes 27 full time and 28.73 full time equivalent employees (FTE) for this department. Its proposed operating budget is \$2,910,631.

The Development Service Department coordinates activities pertaining to community and economic development. This budget authorizes 39 full time and 42.78 (FTE) for this department. Its proposed operating budget is \$5,510,447.

The Parks and Recreation Department is responsible for the care and upkeep of the 26 city parks totaling around 665 acres, maintaining recreation facilities and buildings, and supervising a city recreation program. This budget authorizes 57 full time and 124.99 (FTE) for this department. Its proposed operating budget is \$6,870,836

The Public Safety Department is responsible for protecting life and property through the enforcement of state and city ordinances, fire and crime prevention activities, and emergency response. Its service area is approximately 28.4 square miles and is responsible for protecting approximately 40,000 citizens and a total day-time population of approximately 100,000 people. This budget authorizes 196 full time and 196.98 (FTE) for this department. Its proposed operating budget is \$15,993,460.

INTRODUCTION (contd)

The Public Works Department is responsible for the care and maintenance of the city streets and sidewalks, the operation and maintenance of the city's water and sewer systems, the operation of city's solid waste disposal service, and maintenance of the city's storm water systems. This department currently maintains 223 linear miles of streets, 256 linear miles of water lines, and 225 linear miles of sanitary sewer lines. This budget authorizes 90 full time and 90.98 (FTE) for this department. Its proposed operating budget is \$24,271,795.

The total budget authorizes 425 full time and 500.91 (FTE) with a total operating budget of \$58,792,900. This budget also authorizes an additional \$8,930,493 in capital outlays.

Budget Hearing Requirements

The City Council, in accordance with Article VI of the City Charter held a public hearing on the proposed budget on Monday, June 1, 2020 and approved a budget ordinance at its meetings on May 18 and June 1, 2020.

Another public hearing will be required in conjunction with the adoption of the tax levy. The state law requires the County Clerk to certify to the City, by July 1 of each year, the assessment information on which the City can calculate its actual tax levy. Once this information has been provided to the City, the City Council must hold a public hearing after adequate notice has been published, and at that time (normally first meeting in August), the City Council formally adopts the tax levy for the City of Cape Girardeau.

BUDGETARY ACCOUNTING BASIS

All financial data included in this budget reflect the modified accrual method of accounting. Under the modified accrual method capital purchases, bond issuance costs, and bond principal repayments are reflected as expenses when made and bond proceeds, grants for capital projects, special tax assessments, and sewer connections fees are treated as revenue when received.

PROGRAM BUDGETS

A summary of the program budgets is included on page 3 of this budget. A more detailed breakdown of the programs by departments is included in pages 4 – 9. Total operating expenditures for all programs excluding Internal Service Funds is \$58,792,900. This is a total increase of \$771,828 or 1.33% over the prior year's original adopted budget. This change is made up of increases in operating expenditures, personnel costs, and debt service costs of \$84,963 (0.31%), \$525,517 (1.88%) and \$161,348 (5.71%) over the prior year budget, respectively.

PROGRAM BUDGETS (cont.)

This budget allows \$27,299,449 for non-personnel operating expenditures. This was \$84,963 or 0.31% more than the previous budget. Proprietary funds' debt service payments are treated as operating expenditures in the program budget summaries and decreased \$60,809 or 0.84% in this budget. Excluding these payments non-personnel operating expenditures allowed in this budget were \$145,772 or 0.73% more than the previous budget.

The following are notable changes in non-personnel operating expenditures included in this budget:

- This budget includes increases of \$68,000 and \$78,000 to cover new contracts related to implementing offsite processing of payroll checks and professional services to perform functions previously performed by the eliminated City Engineer position.
- This budget also reinstates an \$80,000 contingent expense allowance that had been eliminated in the previous budget.
- This budget adds \$150,000 for the handling of recyclables collected through the City's single stream collection.

This budget allows \$28,507,720 for personnel operating expenditures. This was \$525,517 or 1.88% more than the previous budget. This budget includes a 1% across the board wage increase.

The following are notable changes in personnel operating expenditures included in this budget:

- This budget includes \$278,380 for 5 new police officers, \$177,231 for 3 new fire fighters, \$43,541 from a shared grants coordinator (.40 FTE), and \$60,178 for a stormwater coordinator. These positions were all added during the current year but had not been authorized in the original budget. \$216,344 of the cost of the new police officers will be funded through a service contract with Saint Frances Hospital. 75% of the firefighter costs will be funded by a 3 year grant. . The remaining costs of shared grants coordinator (.60 FTE) are covered by the Southeast Missouri Metropolitan Planning Organization. The stormwater coordinator position will be funded by a parks / stormwater sales tax.
- This budget includes a \$124,209 reduction in overtime payments to the City's fire department.
- This budget includes the elimination of a temporary part-time administrative pool being shared by all city departments. This resulted in a savings of \$14,801.
- The following full-time positions were also removed from this budget: parks maintenance worker, recreation administrative secretary, police records clerk, city engineer, and deputy airport manager. The changes resulted in total savings of \$260,265. The elimination of the city engineer position resulted in additional contractual service costs of \$78,000.
- A contingent expenditure totaling \$120,000 to cover potential extra police and fire personnel costs are to be continued in this budget from one-time revenue sources.

PROGRAM BUDGETS (cont.)

This budget allows \$2,985,731 for non-proprietary fund debt service. This was \$161,348 or 5.71% more than the previous budget. Annual required debt service on bonds originally issued to fund the construction of the SportsPlex was \$151,123 or 21.53% more than the previous year.

Total capital expenditures for all programs excluding Internal Service Funds are \$8,930,493. This is a total decrease of \$3,980,787 or 30.83% from the previous year's budget.

GENERAL FUND REVENUES

The General Fund is almost totally supported by general taxes and accounts for the basic municipal functions of police, fire, street maintenance, parks maintenance, etc. In addition, this fund is used to finance temporary cash flow shortfalls in other funds, to provide a contingency account, to provide operating transfers to the parks and recreation, airport, and softball complex funds, and to meet special project needs for economic development and other purposes approved by the City Council.

The revenue for this fund excluding pass through transfers projected for this budget are as follows:

<u>SOURCE</u>	<u>AMOUNT</u>	<u>% OF TOTAL FUND</u>	<u>% CHANGE</u>
Property Taxes	\$2,149,758	7.8%	1.8%
Sales Tax	10,638,000	38.7%	-2.2%
Franchise Tax	4,583,000	16.7%	-1.8%
Cigarette Tax	133,500	0.5%	-11.0%
Licenses & Permits	1,820,577	6.6%	8.9%
Intergovernmental	771,210	2.8%	33.1%
Service Charges	1,097,902	4.0%	83.7%
Fines & Forfeitures	643,500	2.3%	-6.4%
Interest	69,615	0.3%	-39.6%
Miscellaneous	411,021	1.5%	4.5%
Internal Service Charges	1,183,378	4.3%	-0.7%
Motor Fuel Tax Transfer	1,398,551	5.1%	-2.3%
Park Sales Tax Transfer (Sales Tax)	1,249,750	4.6%	0.4%
Public Safety Trust Transfer (Sales Tax)	1,287,198	4.7%	-2.2%
Other Transfers	40,346	0.1%	53.1%
TOTAL	\$27,477,306	100.0%	1.4%

GENERAL FUND REVENUES (cont.)

Sales Tax represents 48.0% of the total General Fund budget; therefore, the assumptions of growth in this revenue can have a significant impact on the amount of funds projected to be available for payroll, equipment, and capital improvement projects. Each 1% change in the sales tax receipts equals approximately \$130,000 in revenue. For this budget, Sales Tax is projected to be 2.2% above the actual revenue for the fiscal year ending June 30, 2019.

Franchise Taxes represent 16.7% of the total General Fund budget. Each 1% change in franchise tax receipts equals approximately \$46,000 in revenue. Franchise Taxes projected for this budget are \$82,819 or 1.7% less than those projected in the prior year's budget. The majority of this decrease is explained by reduced franchise taxes from telecommunication providers.

The Property Tax, which is the next most important revenue source, only represents 7.8% of the General Fund. Each 1% change in the assessed valuations of property will equal approximately \$21,000 in revenue. Each \$0.01 change in the property tax levy will equal approximately \$65,000 in revenue. Assessed valuation is assumed to grow 2.0% for real estate and personal property taxes. No tax levy increase is assumed in this budget. Payments in lieu of taxes from the Downtown Tax Increment Financing District totaling \$98,940 are projected as general fund property taxes in this budget. These payments can only be used for improvements made within the district.

USER CHARGES

Projected commercial and residential sewer, water and solid waste revenues included in this budget are based on revenues projected in the budget for the fiscal year ending June 30, 2020 and projected rates for the fiscal year ending June 30, 2021. Residential and commercial charges are to increase 2.5% for water with the first billing in July. Monthly residential solid waste and recycling collection charges are to increase to \$22.60 from \$21.60 with the first billing in July. No rate increases are projected for sewer. Projected transfer station revenue is based on tonnage projected for the fiscal year ending June 30, 2020. The tipping fee at the transfer station is to increase to \$67.70 per ton from \$64.50 per ton on July 1. This budget proposes new alarm permits fees, false alarm fees, and emergency incident fees. This budget also includes changes to the City's Inspection Service Fee Schedule. The proposed fee schedule is shown on pages 407 – 411. Changes from the previous year are shaded. The budget also includes changes to various park and recreations fees. These changes are shown on pages 412- 422. As new activities arise during the year, user fees may be charged to offset operating costs.

PAYROLL

A summary of the number of authorized positions by department by year is included in pages 386 - 387 of the appendices. The total payroll for all operations, including all fringe benefits, is \$28,507,720. This is 48.5% of the total proposed operating expenditures and reflects a 1.88% increase from the current budget. In the current year payroll represents 48.2% of the total operating budget. This budget assumes a city-wide salary increase for its employees of 1% effective July 1, 2020.

DEBT SERVICE

A summary of the city's outstanding bonded debt and its anticipated sources of repayment are included along with detailed schedules of debt service requirements in pages 393 – 406 of the appendices. Total debt service payments during the coming fiscal year will be \$10,142,190. Debt service is paid from specific revenue sources designated for that purpose in this budget.

CAPITAL IMPROVEMENTS

All of the projects (or phases of projects) as set out in the transportation and environment sections for the first year of the current Five Year Capital Improvement Program recently adopted by the City Council are included in this budget. No airport projects have been included - they will be appropriated as the related grants are awarded or other funding sources are identified.

A parks / storm water sales tax was extended April 2018 and will provide funding for the parks and storm water projects included in the Five Year Capital Improvement Program. However, these projects have not been included in this budget but are included in project length budgets.

CONCLUSION

In preparing the annual operating budget, the City Staff has had the opportunity to review and revise current services with the goal of achieving greater efficiency and effectiveness in the delivery of municipal services. A number of key decisions relative to revenue assumptions, fees, equipment, capital improvement, and payroll are represented in the adoption of the City Budget. We feel this annual financial plan will provide the citizens of this community a quality level of municipal services that is within available revenues.

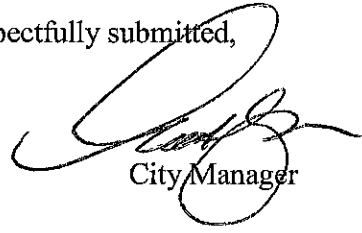
This budget has assumed revenues and expenditures from a normal environment. No adjustments have been made for estimated impacts from COVID-19. Staff is proposing that negative impacts of COVID-19 during the year will be funded by the City's Emergency Reserves. It's estimated that this impact could be up to \$4.5 million. The City had total emergency reserves of \$8.5 million at the end of fiscal year ending June 30, 2019. Any emergency reserves required are expected to be replenished over the next 4 – 5 years from revenues received from the City's casino.

Although this budget assumes the usage of no unrestricted general fund balances, it was accomplished by usage of some one time revenue sources that will not be available in the future years. Excluding these revenues there would be approximately a \$750,000 operating deficit during the current year. It is imperative that the City take steps over the next two to three years to replace the one-time revenue sources with reoccurring revenue sources. If this does not occur the City will be forced to reduce the amount of service it provides its citizens.

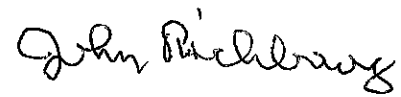
Additional items that the City may face in the next couple of years is an estimated additional \$100,000 in operating costs associated with the City and Public School owned pools and continued deterioration of its sales tax revenues resulting from the public's transition to on-line purchasing. Both of these would need to be covered by new revenue sources.

Staff has previously developed plans for dealing with this structural budget deficit with plans that include, but not limited to, getting the State to resolve the Wayfair (on-line sales) issue, provision of cooperative additional services and revenue by our fire department and partners, and service reductions among other items. It's imperative that we begin to take action in the next 2-3 years.

Respectfully submitted,



City Manager



Finance Director

SAM:JRR:bt

**SUMMARY
OF
PROGRAMS
BY
DEPARTMENT**

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SUMMARY BY PROGRAM *

OPERATING EXPENDITURES

<u>PROGRAM/SERVICE</u>	<u>2019-2020 BUDGET</u>	<u>2020-2021 BUDGET</u>	<u>% CHANGE</u>	<u>PROGRAM INCOME</u>
ADMINISTRATIVE SERVICES	\$2,876,787	\$2,910,631	1.18%	\$1,234,198
DEVELOPMENT SERVICES	5,946,747	5,510,447	-7.34%	1,759,697
PARKS AND RECREATION	6,938,150	6,870,836	-0.97%	3,237,221
PUBLIC SAFETY	15,231,019	15,993,460	5.01%	1,990,435
PUBLIC WORKS	24,033,986	24,271,795	0.99%	19,637,813
CAPITAL IMPROVEMENTS	-	-	0.00%	
DEBT SERVICE	2,824,383	2,985,731	5.71%	
CONTINGENCY	170,000	250,000	47.06%	
TOTAL OPERATING EXPENDITURES	<u>\$58,021,072</u>	<u>\$58,792,900</u>	<u>1.33%</u>	<u>\$27,859,364</u>

CAPITAL OUTLAY

<u>PROGRAM/SERVICE</u>	<u>2019-2020 BUDGET</u>	<u>2020-2021 BUDGET</u>	<u>% CHANGE</u>
ADMINISTRATIVE SERVICES	\$ -	\$ -	0.00%
DEVELOPMENT SERVICES	-	-	0.00%
PARKS AND RECREATION	159,000	-	-100.00%
PUBLIC SAFETY	527,665	230,623	-56.29%
PUBLIC WORKS	3,093,500	1,975,000	-36.16%
CAPITAL IMPROVEMENTS	9,131,115	6,724,870	-26.35%
DEBT SERVICE	-	-	0.00%
CONTINGENCY	-	-	0.00%
TOTAL CAPITAL OUTLAY	<u>\$ 12,911,280</u>	<u>\$8,930,493</u>	<u>-30.83%</u>

TOTAL EXPENDITURES

<u>PROGRAM/SERVICE</u>	<u>2019-2020 BUDGET</u>	<u>2020-2021 BUDGET</u>	<u>% CHANGE</u>	<u>PROGRAM INCOME</u>
ADMINISTRATIVE SERVICES	\$2,876,787	\$2,910,631	1.18%	\$1,234,198
DEVELOPMENT SERVICES	5,946,747	5,510,447	-7.34%	1,759,697
PARKS AND RECREATION	7,097,150	6,870,836	-3.19%	3,237,221
PUBLIC SAFETY	15,758,684	16,224,083	2.95%	1,990,435
PUBLIC WORKS	27,127,486	26,246,795	-3.25%	19,637,813
CAPITAL IMPROVEMENTS	9,131,115	6,724,870	-26.35%	
DEBT SERVICE	2,824,383	2,985,731	5.71%	
CONTINGENCY	170,000	250,000	47.06%	
GRAND TOTAL	<u>\$70,932,352</u>	<u>\$67,723,393</u>	<u>-4.52%</u>	<u>\$27,859,364</u>

* Excludes Internal Service Funds.

ADMINISTRATIVE SERVICES

OPERATING EXPENDITURES

<u>PROGRAM/SERVICE</u>	<u>2019-2020 BUDGET</u>	<u>2020-2021 BUDGET</u>	<u>% CHANGE</u>	<u>PROGRAM INCOME</u>
CITY COUNCIL	\$79,373	\$45,697	-42.43%	
CITY MANAGER	497,425	512,539	3.04%	
CITY ATTORNEY	307,744	314,461	2.18%	
HUMAN RESOURCES	354,546	410,653	15.83%	
FINANCE	718,879	711,794	-0.99%	
MUNICIPAL COURT	337,492	353,030	4.60%	75,060
FACILITY MAINTENANCE	250,925	241,582	-3.72%	
PUBLIC AWARENESS	180,659	149,825	-17.07%	
INTERDEPARTMENTAL	149,744	171,050	14.23%	1,159,138
TOTAL OPERATING EXPENDITURES	\$2,876,787	\$2,910,631	1.18%	\$1,234,198

CAPITAL OUTLAY

<u>PROGRAM/SERVICE</u>	<u>2019-2020 BUDGET</u>	<u>2020-2021 BUDGET</u>	<u>% CHANGE</u>
CITY COUNCIL	\$ -	\$ -	0.00%
CITY MANAGER	-	-	0.00%
CITY ATTORNEY	-	-	0.00%
HUMAN RESOURCES	-	-	0.00%
FINANCE	-	-	0.00%
MUNICIPAL COURT	-	-	0.00%
FACILITY MAINTENANCE	-	-	0.00%
PUBLIC AWARENESS	-	-	0.00%
INTERDEPARTMENTAL	-	-	0.00%
TOTAL CAPITAL OUTLAY	\$ -	\$ -	0.00%

TOTAL EXPENDITURES

<u>PROGRAM/SERVICE</u>	<u>2019-2020 BUDGET</u>	<u>2020-2021 BUDGET</u>	<u>% CHANGE</u>	<u>PROGRAM INCOME</u>
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FACILITY MAINTENANCE	250,925	241,582	-3.72%	
PUBLIC AWARENESS	180,659	149,825	-17.07%	
INTERDEPARTMENTAL	149,744	171,050	14.23%	1,159,138
GRAND TOTAL	\$2,876,787	\$2,910,631	1.18%	\$1,234,198

DEVELOPMENT SERVICES

OPERATING EXPENDITURES

<u>PROGRAM/SERVICE</u>	<u>2019-2020 BUDGET</u>	<u>2020-2021 BUDGET</u>	<u>% CHANGE</u>	<u>PROGRAM INCOME</u>
PLANNING	\$375,842	\$375,469	-0.10%	13,005
INSPECTION	583,100	578,216	-0.84%	300,072
ENGINEERING	1,196,974	1,195,053	-0.16%	30,600
AIRPORT				
OPERATIONS	1,189,463	949,195	-20.20%	930,616
FBO OPERATION	420,268	430,329	2.39%	448,908
TOTAL AIRPORT	<u>\$1,609,731</u>	<u>\$1,379,524</u>	<u>-14.30%</u>	
C/V BUREAU	765,450	\$786,900	2.80%	
DOWNTOWN BUS DISTRICT	87,755	87,755	0.00%	36,496
COMMUNITY DEVELOPMENT	156,010	4,000	-97.44%	
ECONOMIC DEVELOPMENT	1,059,385	991,030	-6.45%	
UNITED WAY	2,500	2,500	0.00%	
PUBLIC TRANSPORTATION	110,000	110,000	0.00%	
TOTAL OPERATING EXPENDITURES	<u>\$5,946,747</u>	<u>\$5,510,447</u>	<u>-7.34%</u>	<u>\$1,759,697</u>

CAPITAL OUTLAY

<u>PROGRAM/SERVICE</u>	<u>2019-2020 BUDGET</u>	<u>2020-2021 BUDGET</u>	<u>% CHANGE</u>
PLANNING	\$ -	\$ -	0.00%
INSPECTION	-	-	0.00%
ENGINEERING	-	-	0.00%
AIRPORT			
OPERATIONS	-	-	0.00%
FBO OPERATIONS	-	-	0.00%
TOTAL AIRPORT	<u>\$ -</u>	<u>\$ -</u>	<u>0.00%</u>
C/V BUREAU	-	-	0.00%
DOWNTOWN BUS DISTRICT	-	-	0.00%
COMMUNITY DEVELOPMENT	-	-	0.00%
ECONOMIC DEVELOPMENT	-	-	0.00%
UNITED WAY	-	-	0.00%
PUBLIC TRANSPORTATION	-	-	0.00%
TOTAL CAPITAL OUTLAY	<u>\$ -</u>	<u>\$ -</u>	<u>0.00%</u>

TOTAL EXPENDITURES

<u>PROGRAM/SERVICE</u>	<u>2019-2020 BUDGET</u>	<u>2020-2021 BUDGET</u>	<u>% CHANGE</u>	<u>PROGRAM INCOME</u>
PLANNING	\$375,842	\$375,469	-0.10%	\$13,005
INSPECTION	583,100	578,216	-0.84%	300,072
ENGINEERING	1,196,974	1,195,053	-0.16%	30,600
AIRPORT				
OPERATIONS	1,189,463	949,195	-20.20%	930,616
FBO OPERATIONS	420,268	430,329	2.39%	448,908
TOTAL AIRPORT	<u>1,609,731</u>	<u>1,379,524</u>	<u>-14.30%</u>	
C/V BUREAU	765,450	786,900	2.80%	
DOWNTOWN BUS DISTRICT	87,755	87,755	0.00%	36,496
COMMUNITY DEVELOPMENT	156,010	4,000	-97.44%	
ECONOMIC DEVELOPMENT	1,059,385	991,030	-6.45%	
UNITED WAY	2,500	2,500	0.00%	
PUBLIC TRANSPORTATION	110,000	110,000	0.00%	
GRAND TOTAL	<u>\$5,946,747</u>	<u>\$5,510,447</u>	<u>-7.34%</u>	<u>\$1,759,697</u>

PARKS AND RECREATION

OPERATING EXPENDITURES

<u>PROGRAM/SERVICE</u>	<u>2019-2020 BUDGET</u>	<u>2020-2021 BUDGET</u>	<u>% CHANGE</u>	<u>PROGRAM INCOME</u>
PARK MAINTENANCE	\$1,545,513	\$1,510,983	-2.23%	\$18,000
CEMETERY	192,729	181,713	-5.72%	38,700
ARENA BUILDING MTNCE	259,609	291,895	12.44%	67,500
OSAGE PARK COMMUNITY CENTER	599,826	594,517	-0.89%	334,500
SHAWNEE PARK COMMUNITY CENTER	171,593	173,072	0.86%	45,550
CENTRAL POOL	394,734	425,827	7.88%	131,735
FAMILY AQUATIC CENTER	601,280	563,826	-6.23%	652,150
RECREATION	717,990	667,291	-7.06%	417,910
CULTURAL EVENTS	52,100	52,100	0.00%	
GOLF COURSE	599,975	596,814	-0.53%	565,130
INDOOR SPORTS COMPLEX	759,844	767,274	0.98%	596,265
SPORTS COMPLEXES	1,042,957	1,045,524	0.25%	369,781
TOTAL OPERATING EXPENDITURES	<u>\$6,938,150</u>	<u>\$6,870,836</u>	<u>-0.97%</u>	<u>\$3,237,221</u>

CAPITAL OUTLAY

<u>PROGRAM/SERVICE</u>	<u>2019-2020 BUDGET</u>	<u>2020-2021 BUDGET</u>	<u>% CHANGE</u>
PARK MAINTENANCE	\$ -	\$ -	0.00%
CEMETERY	-	-	0.00%
ARENA BUILDING MTNCE	-	-	0.00%
OSAGE PARK COMMUNITY CENTER	-	-	0.00%
SHAWNEE PARK COMMUNITY CENTER	-	-	0.00%
CENTRAL POOL	-	-	0.00%
FAMILY AQUATIC CENTER	-	-	0.00%
RECREATION	-	-	0.00%
CULTURAL EVENTS	-	-	0.00%
GOLF COURSE	-	-	0.00%
INDOOR SPORTS COMPLEX	-	-	0.00%
SPORTS COMPLEXES	-	-	0.00%
TOTAL CAPITAL OUTLAY	<u>\$ -</u>	<u>\$ -</u>	<u>0.00%</u>

TOTAL EXPENDITURES

<u>PROGRAM/SERVICE</u>	<u>2019-2020 BUDGET</u>	<u>2020-2021 BUDGET</u>	<u>% CHANGE</u>	<u>PROGRAM INCOME</u>
PARK MAINTENANCE	\$1,545,513	\$1,510,983	-2.23%	\$18,000
CEMETERY	192,729	181,713	-5.72%	38,700
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FAMILY AQUATIC CENTER	601,280	563,826	-6.23%	652,150
RECREATION	717,990	667,291	-7.06%	417,910
CULTURAL EVENTS	52,100	52,100	0.00%	
GOLF COURSE	599,975	596,814	-0.53%	565,130
INDOOR SPORTS COMPLEX	759,844	767,274	0.98%	596,265
SPORTS COMPLEXES	1,042,957	1,045,524	0.25%	369,781
GRAND TOTAL	<u>\$6,938,150</u>	<u>\$6,870,836</u>	<u>-0.97%</u>	<u>\$3,237,221</u>

PUBLIC SAFETY

OPERATING EXPENDITURES

<u>PROGRAM/SERVICE</u>	<u>2019-2020 BUDGET</u>	<u>2020-2021 BUDGET</u>	<u>% CHANGE</u>	<u>PROGRAM INCOME</u>
POLICE	\$9,113,340	9,667,887	6.09%	1,511,582
FIRE	5,718,163	5,922,173	3.57%	75,453
HEALTH	399,516	403,400	0.97%	403,400
TOTAL OPERATING EXPENDITURES	<u>\$15,231,019</u>	<u>\$15,993,460</u>	<u>5.01%</u>	<u>\$1,990,435</u>

CAPITAL OUTLAY

<u>PROGRAM/SERVICE</u>	<u>2019-2020 BUDGET</u>	<u>2020-2021 BUDGET</u>	<u>% CHANGE</u>
POLICE	-	\$ -	0.00%
FIRE	-	-	0.00%
HEALTH	115,000	-	100.00%
TOTAL CAPITAL OUTLAY	<u>115,000</u>	<u>\$ -</u>	<u>-100.00%</u>

TOTAL EXPENDITURES

<u>PROGRAM/SERVICE</u>	<u>2019-2020 BUDGET</u>	<u>2020-2021 BUDGET</u>	<u>% CHANGE</u>	<u>PROGRAM INCOME</u>
POLICE	\$9,113,340	\$9,667,887	6.09%	\$1,511,582
FIRE	5,718,163	5,922,173	3.57%	75,453
HEALTH	514,516	403,400	-21.60%	403,400
GRAND TOTAL	<u>\$15,346,019</u>	<u>\$15,993,460</u>	<u>4.22%</u>	<u>\$1,990,435</u>

PUBLIC WORKS

OPERATING EXPENDITURES

<u>PROGRAM/SERVICE</u>	<u>2019-2020 BUDGET</u>	<u>2020-2021 BUDGET</u>	<u>% CHANGE</u>	<u>PROGRAM INCOME</u>
STREET	\$2,732,757	\$2,681,989	-1.86%	
SOLID WASTE:				
TRANSFER STATION	2,158,971	2,298,429	6.46%	
RESIDENTIAL	1,232,499	1,247,635	1.23%	
LANDFILL	3,125	3,135	0.32%	
RECYCLING	903,350	973,529	7.77%	
TOTAL SOLID WASTE	<u>\$4,297,945</u>	<u>\$4,522,728</u>	<u>5.23%</u>	4,941,979
WATER	6,424,919	6,514,858	1.40%	7,320,334
SEWER:				
STORMWATER	673,664	675,632	0.29%	
MAIN STREET LEVEES	90,558	95,096	5.01%	
SLUDGE DISPOSAL	623,328	632,476	1.47%	
PLANT OPERATIONS	8,259,315	8,206,532	-0.64%	
LINE MAINTENANCE	931,500	942,484	1.18%	
TOTAL SEWER	<u>\$10,578,365</u>	<u>\$10,552,220</u>	<u>-0.25%</u>	7,375,500
TOTAL OPERATING EXPENDITURES	<u>\$24,033,986</u>	<u>\$24,271,795</u>	<u>0.99%</u>	<u>\$19,637,813</u>

CAPITAL OUTLAY

<u>PROGRAM/SERVICE</u>	<u>2019-2020 BUDGET</u>	<u>2020-2021 BUDGET</u>	<u>% CHANGE</u>
STREET	\$ -	\$ -	0.00%
SOLID WASTE:			
TRANSFER STATION	-	-	0.00%
RESIDENTIAL	1,135,000	-	-100.00%
LANDFILL	-	-	0.00%
RECYCLING	-	-	0.00%
TOTAL SOLID WASTE	<u>\$1,135,000</u>	<u>\$ -</u>	<u>-100.00%</u>
WATER	1,570,000	1,350,000	-14.01%
SEWER:			
STORMWATER	20,000	-	100.00%
MAIN STREET LEVEES	-	-	0.00%
SLUDGE DISPOSAL	-	-	0.00%
PLANT OPERATIONS	186,500	625,000	235.12%
LINE MAINTENANCE	182,000	-	-100.00%
TOTAL SEWER	<u>388,500</u>	<u>625,000</u>	<u>60.88%</u>
TOTAL CAPITAL OUTLAY	<u>\$ 3,093,500</u>	<u>\$ 1,975,000</u>	<u>-36.16%</u>

TOTAL EXPENDITURES

<u>PROGRAM/SERVICE</u>	<u>2019-2020 BUDGET</u>	<u>2020-2021 BUDGET</u>	<u>% CHANGE</u>	<u>PROGRAM INCOME</u>
STREET	\$2,732,757	\$2,681,989	-1.86%	
SOLID WASTE:				
TRANSFER STATION	2,158,971	2,298,429	6.46%	
RESIDENTIAL	2,367,499	1,247,635	-47.30%	
LANDFILL	3,125	3,135	0.32%	
RECYCLING	903,350	973,529	7.77%	
TOTAL SOLID WASTE	<u>\$5,432,945</u>	<u>\$4,522,728</u>	<u>-16.75%</u>	4,941,979
WATER	7,994,919	7,864,858	-1.63%	7,320,334
SEWER:				
STORMWATER	693,664	675,632	-2.60%	
MAIN STREET LEVEES	90,558	95,096	5.01%	
SLUDGE DISPOSAL	623,328	632,476	1.47%	
PLANT OPERATIONS	8,445,815	8,831,532	4.57%	
LINE MAINTENANCE	1,113,500	942,484	-15.36%	
TOTAL SEWER	<u>10,966,865</u>	<u>11,177,220</u>	<u>1.92%</u>	7,375,500
GRAND TOTAL	<u>\$27,127,486</u>	<u>\$26,246,795</u>	<u>-3.25%</u>	<u>\$19,637,813</u>

INTERNAL SERVICE

OPERATING EXPENDITURES

<u>PROGRAM/SERVICE</u>	<u>2019-2020 BUDGET</u>	<u>2020-2021 BUDGET</u>	<u>% CHANGE</u>	<u>PROGRAM INCOME</u>
INFORMATION TECHNOLOGY	\$661,755	\$661,755	0.00%	\$798,955
FLEET	1,516,740	1,530,833	0.93%	1,545,740
EMPLOYEE BENEFITS	4,433,800	4,301,935	-2.97%	4,329,650
RISK MANAGEMENT	698,215	674,195	-3.44%	674,195
EQUIPMENT REPLACEMENT	-	-	0.00%	418,485
TOTAL OPERATING EXPENDITURES	<u>\$7,310,510</u>	<u>\$7,168,718</u>	<u>-1.94%</u>	<u>\$7,767,025</u>

CAPITAL OUTLAY

<u>PROGRAM/SERVICE</u>	<u>2019-2020 BUDGET</u>	<u>2020-2021 BUDGET</u>	<u>% CHANGE</u>
INFORMATION TECHNOLOGY	\$137,200	\$137,200	0.00%
FLEET	-	14,907	0.00%
EMPLOYEE BENEFITS	-	-	0.00%
RISK MANAGEMENT	-	-	0.00%
EQUIPMENT REPLACEMENT	590,420	-	-100.00%
TOTAL CAPITAL OUTLAY	<u>\$727,620</u>	<u>\$152,107</u>	<u>-79.10%</u>

TOTAL EXPENDITURES

<u>PROGRAM/SERVICE</u>	<u>2019-2020 BUDGET</u>	<u>2020-2021 BUDGET</u>	<u>% CHANGE</u>	<u>PROGRAM INCOME</u>
INFORMATION TECHNOLOGY	\$798,955	\$798,955	0.00%	\$798,955
FLEET	1,516,740	1,545,740	1.91%	1,545,740
EMPLOYEE BENEFITS	4,433,800	4,301,935	-2.97%	4,329,650
RISK MANAGEMENT	698,215	674,195	-3.44%	674,195
EQUIPMENT REPLACEMENT	590,420	-	-100.00%	418,485
GRAND TOTAL	<u>\$8,038,130</u>	<u>\$7,320,825</u>	<u>-8.92%</u>	<u>\$7,767,025</u>

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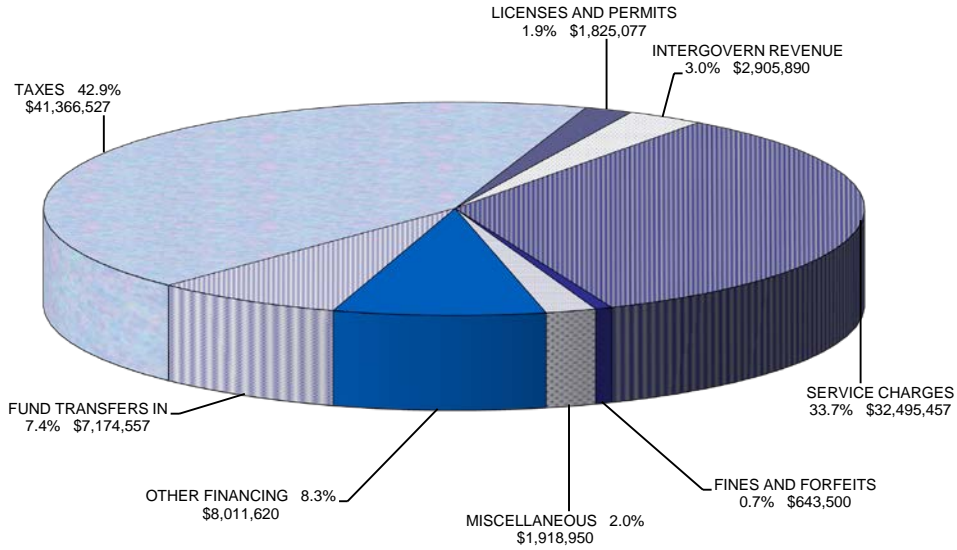
**SUMMARY OF
REVENUE
AND
EXPENSES
BY FUND
AND
FUND TYPES**

COMBINED STATEMENT OF REVENUES COLLECTED, EXPENDITURES PAID
AND CHANGES IN GOVERNMENTAL FUND BALANCES
GENERAL, SPECIAL REVENUE, DEBT SERVICE AND CAPITAL PROJECTS FUND TYPES
ENTERPRISE AND INTERNAL SERVICE FUND TYPES

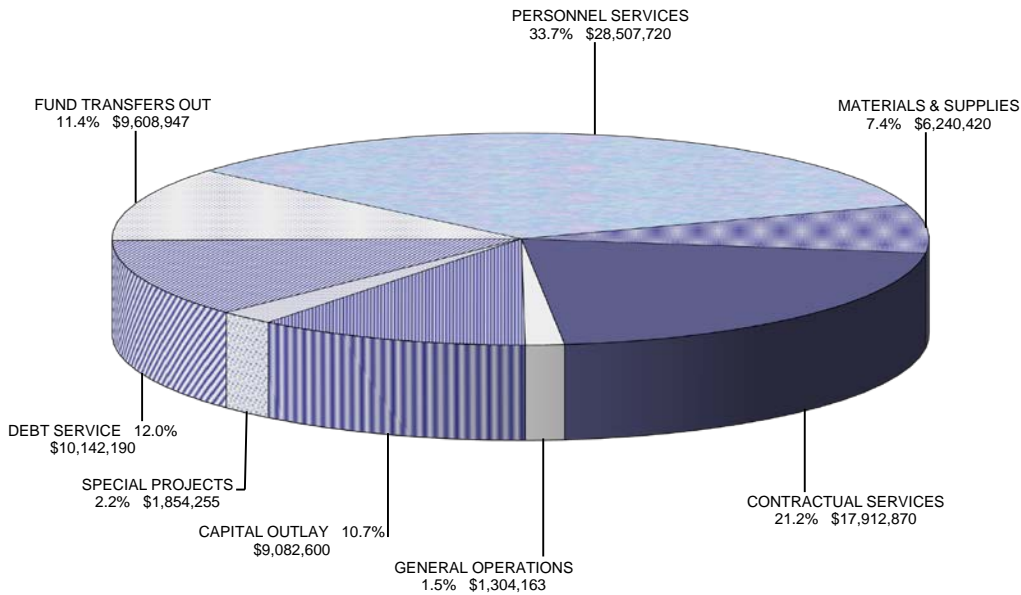
	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
REVENUES COLLECTED:				
TAXES	\$42,027,941	\$41,052,620	\$41,296,906	\$41,366,527
LICENSES AND PERMITS	1,653,504	1,668,863	1,676,100	1,825,077
INTERGOVERN REVENUE	5,969,245	2,882,098	2,597,511	2,905,890
SERVICE CHARGES	30,736,920	30,685,487	31,408,707	32,495,457
FINES AND FORFEITS	609,521	690,902	687,600	643,500
MISCELLANEOUS	2,498,054	2,703,911	2,263,885	1,918,950
OTHER FINANCING	<u>688,278</u>	<u>700,327</u>	<u>169,100</u>	<u>8,011,620</u>
TOTAL REVENUE	\$84,183,462	\$80,384,208	\$80,099,809	\$89,167,021
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$26,729,137	\$27,029,041	\$27,982,203	\$28,507,720
MATERIALS & SUPPLIES	6,194,785	5,912,608	6,268,861	6,240,420
CONTRACTUAL SERVICES	16,191,987	17,229,388	17,712,611	17,912,870
GENERAL OPERATIONS	1,272,786	1,386,650	1,248,950	1,304,163
CAPITAL OUTLAY	14,732,351	7,888,734	13,603,635	9,082,600
SPECIAL PROJECTS	1,974,602	6,931,451	3,165,071	1,854,255
DEBT SERVICE	<u>16,964,755</u>	<u>12,262,732</u>	<u>10,041,651</u>	<u>10,142,190</u>
TOTAL EXPENSES	\$84,060,402	\$78,640,605	\$80,022,982	\$75,044,218
FUND TRANSFERS IN *	7,547,947	6,883,533	7,184,570	7,174,557
FUND TRANSFERS OUT *	10,284,643	9,270,406	8,482,710	9,608,947
PROJECTED REVENUE OVER(UNDER) BUDGET			13,549,522	-
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			(13,700,670)	(1,350,922)
RESERVED FUND BALANCE DECREASE(INCREASE)			(1,316,410)	90,250
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)			(144,374)	(28,350)
BEGINNING UNRESERVED FUND BALANCE			31,125,990	28,292,745
ENDING UNRESERVED FUND BALANCE			<u>28,292,745</u>	<u>38,692,136</u>
EMERGENCY RESERVE FUND			<u>8,634,755</u>	<u>8,663,105</u>

* Eliminates interfund transfers between annually budgeted governmental funds.

TOTAL BUDGET 2020-2021 RESOURCES



TOTAL BUDGET 2020-2021 EXPENDITURES

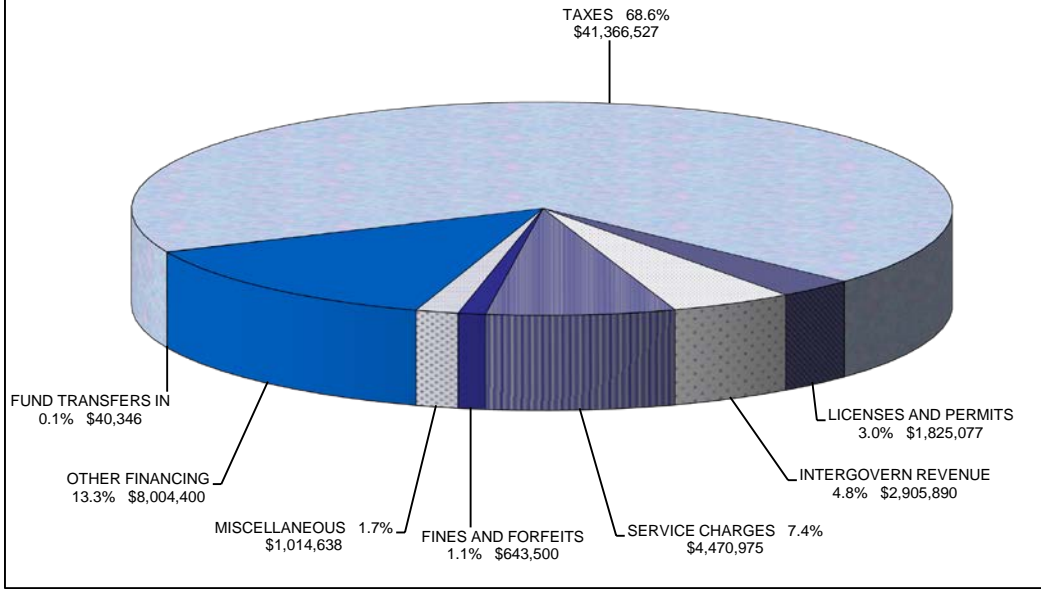


COMBINED STATEMENT OF REVENUES COLLECTED, EXPENDITURES PAID
AND CHANGES IN GOVERNMENTAL FUND BALANCES
GENERAL, SPECIAL REVENUE, AND CAPITAL PROJECTS FUND TYPES

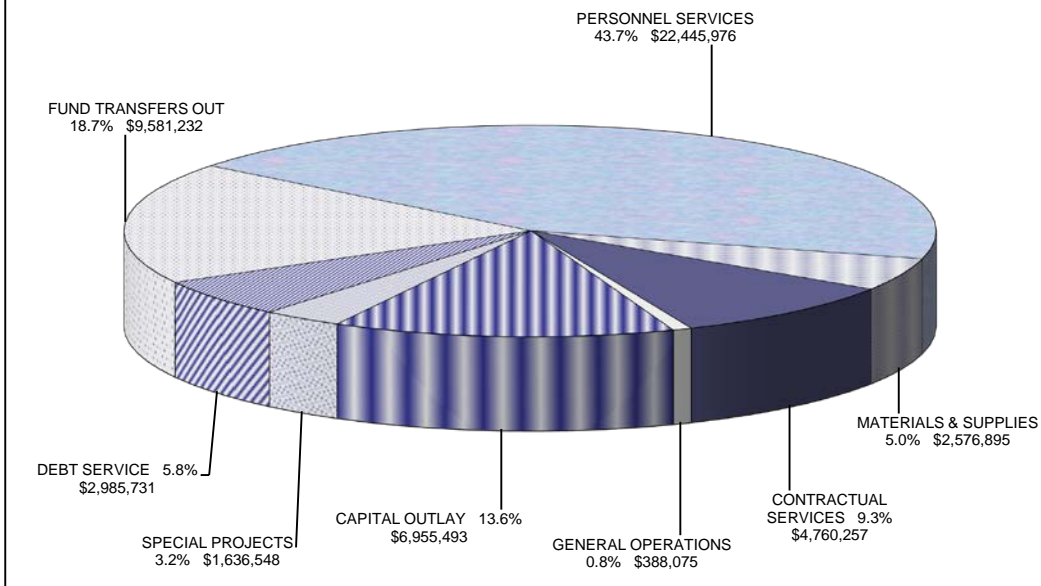
	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>BUDGET</u>	<u>2020-21</u> <u>PROPOSED</u>
REVENUES COLLECTED:				
TAXES	\$42,027,941	\$41,052,620	\$41,296,906	\$41,366,527
LICENSES AND PERMITS	1,653,504	1,668,863	1,676,100	1,825,077
INTERGOVERN REVENUE	5,968,305	2,882,098	2,492,590	2,905,890
SERVICE CHARGES	3,544,048	3,776,235	4,023,301	4,470,975
FINES AND FORFEITS	609,521	690,902	687,600	643,500
MISCELLANEOUS	1,665,910	1,649,922	1,186,158	1,014,638
OTHER FINANCING	517,830	227,013	20,400	8,004,400
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL REVENUE	\$55,987,058	\$51,947,653	\$51,383,055	\$60,231,007
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$21,193,647	\$21,501,402	\$22,004,432	\$22,445,976
MATERIALS & SUPPLIES	2,681,260	2,495,507	2,636,817	2,576,895
CONTRACTUAL SERVICES	4,325,568	4,648,332	4,719,379	4,760,257
GENERAL OPERATIONS	393,012	474,894	341,011	388,075
CAPITAL OUTLAY	11,680,931	4,790,340	9,782,515	6,955,493
SPECIAL PROJECTS	1,609,993	5,308,484	2,878,810	1,636,548
DEBT SERVICE	9,420,250	4,124,105	2,824,383	2,985,731
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL EXPENSES	\$51,304,661	\$43,343,062	\$45,187,347	\$41,748,975
FUND TRANSFERS IN *	76,165	196,848	26,350	40,346
FUND TRANSFERS OUT *	10,238,376	9,110,600	8,456,360	9,581,232
PROJECTED REVENUE				
OVER(UNDER) BUDGET			4,610,341	-
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			(5,835,030)	(1,350,922.00)
RESERVED FUND BALANCE				
DECREASE(INCREASE)			68,006	-
EMERGENCY RESERVE FUND BALANCE				
DECREASE(INCREASE)			(96,851)	(28,350)
BEGINNING UNRESERVED FUND				
BALANCE			23,508,791	20,020,955
ENDING UNRESERVED FUND				
BALANCE			<u>20,020,955</u>	<u>27,582,829</u>
EMERGENCY RESERVE FUND			<u>5,034,842</u>	<u>5,063,192</u>

* Eliminates interfund transfers between annually budgeted governmental funds.

GOVERNMENTAL FUNDS 2020-2021 RESOURCES



GOVERNMENTAL FUNDS 2020-2021 EXPENDITURES

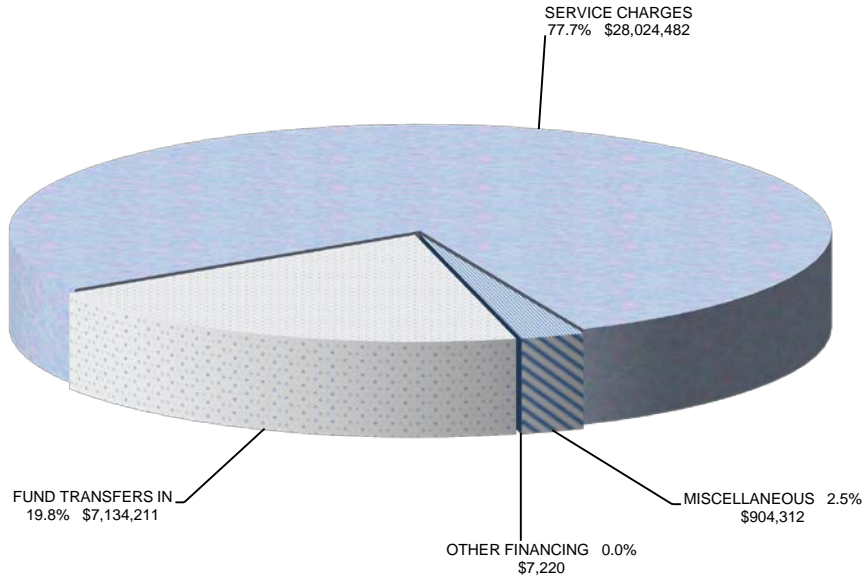


City of Cape Girardeau, Missouri
 COMBINED STATEMENT OF REVENUES COLLECTED, EXPENDITURES PAID
 AND CHANGES IN PROPRIETARY FUND TYPES
 ENTERPRISE AND INTERNAL SERVICE FUND TYPES

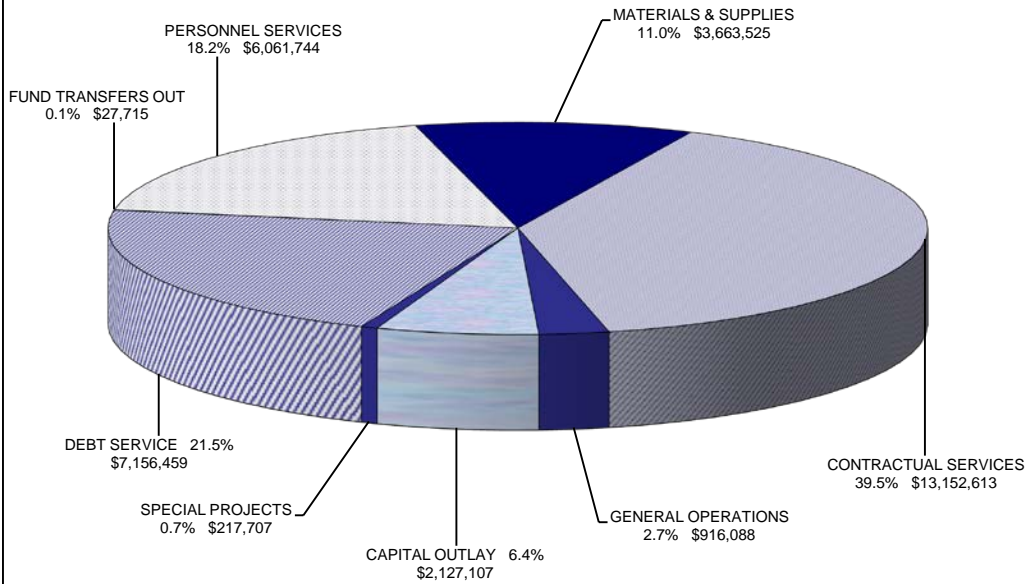
	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
REVENUES COLLECTED:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	940	-	104,921	-
SERVICE CHARGES	27,192,872	26,909,252	27,385,406	28,024,482
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	832,144	1,053,989	1,077,727	904,312
OTHER FINANCING	<u>170,448</u>	<u>473,314</u>	<u>148,700</u>	<u>7,220</u>
TOTAL REVENUE	\$28,196,404	\$28,436,555	\$28,716,754	\$28,936,014
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$5,535,490	\$5,527,640	\$5,977,771	\$6,061,744
MATERIALS & SUPPLIES	3,513,525	3,417,102	3,632,044	3,663,525
CONTRACTUAL SERVICES	11,866,419	12,581,057	12,993,232	13,152,613
GENERAL OPERATIONS	879,774	911,756	907,939	916,088
CAPITAL OUTLAY	3,051,420	3,098,394	3,821,120	2,127,107
SPECIAL PROJECTS	364,609	1,622,967	286,261	217,707
DEBT SERVICE	<u>7,544,505</u>	<u>8,138,627</u>	<u>7,217,268</u>	<u>7,156,459</u>
TOTAL EXPENSES	<u>\$32,755,741</u>	<u>\$35,297,542</u>	<u>\$34,835,635</u>	<u>\$33,295,243</u>
FUND TRANSFERS IN *	7,471,782	6,686,685	7,158,220	7,134,211
FUND TRANSFERS OUT *	46,267	159,806	26,350	27,715
PROJECTED REVENUE				
OVER(UNDER) BUDGET			8,939,181	-
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			(7,865,640)	-
RESERVED FUND BALANCE				
DECREASE (INCREASE)			(1,384,416)	90,250
EMERGENCY RESERVE FUND BALANCE				
DECREASE (INCREASE)			(47,523)	-
BEGINNING UNRESERVED FUND				
BALANCE			7,617,199	8,271,790
ENDING UNRESERVED FUND				
BALANCE			<u>8,271,790</u>	<u>11,109,307</u>
EMERGENCY RESERVE FUND			<u>3,599,913</u>	<u>3,599,913</u>

* Eliminates interfund transfers between enterprise funds.

PROPRIETARY FUNDS 2020-2021 RESOURCES



PROPRIETARY FUNDS 2020-2021 EXPENDITURES



ALL FUNDS REVENUE

BUDGET BY FUND

	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>BUDGET</u>	<u>2020-21</u> <u>BUDGET</u>
GENERAL FUND	\$30,130,591	\$29,010,123	\$29,041,367	\$30,051,702
AIRPORT FUND	2,471,595	1,976,985	1,609,731	1,379,524
PARKS & RECREATION	3,131,195	2,791,864	3,130,465	3,097,570
HEALTH	383,431	456,010	399,516	403,400
CONVENTION/VISITORS	2,339,041	2,434,007	2,420,185	2,412,815
DOWNTOWN BUS DISTRICT	44,964	37,438	37,755	36,496
PUBLIC SAFETY TRUST FUND	25,276	28,622	-	-
PUBLIC SAFETY TRUST FUND II	2,979,423	2,931,500	2,977,583	2,915,229
CASINO REVENUE FUND	4,224,480	2,892,428	2,951,384	2,610,010
RIVERFRONT REGION ECONOMIC DEVL	403,344	394,701	405,000	354,400
HOUSING DEVELOPMENT GRANTS	6	11,765	152,010	-
MOTOR FUEL TAX	4,847,802	1,533,199	1,546,200	1,540,200
TRANSPORTATION SALES TAX	30	-	-	-
TRANSPORTATION SALES TAX II	-	457	-	-
TRANSPORTATION SALES TAX III	7,882	19,566	-	-
TRANSPORTATION SALES TAX IV	274,372	26,607	-	-
TRANSPORTATION SALES TAX V	5,864,671	5,338,645	5,338,500	3,160,019
TRANSPORTATION SALES TAX VI	-	-	-	2,045,023
CAP IMPR SALES TAX - WATER	87,397	55,086	15,000	9,000
CAP IMPR SALES TAX - SEWER	5,275,515	5,259,648	4,391,225	2,686,500
CAP IMPR SALES TAX - GEN IMPROV	-	-	-	2,659,500
FIRE SALES TAX FUND	2,548,939	2,522,565	2,631,750	2,574,396
PARK/STORMWATER SALES TAX -OPERATIONS	1,328,121	1,321,009	1,366,875	1,334,250
PARK/STORMWATER SALES TAX -CAPITAL II	-	1,546,609	4,078,125	3,989,250
PARK/STORMWATER SALES TAX -CAPITAL	4,024,216	2,503,916	16,000	-
GENERAL CAPITAL IMPROV	1,463,597	86,645	-	8,600,000
STREET IMPROVEMENT	1,445,500	36	-	-
PARK IMPROVEMENTS	314	-	-	-
SURFACE TRANS PROG-URBAN PROJ FD	287,526	36	-	-
CDBG GRANTS	668	5,223	-	-
SEWER OPERATIONS	11,914,288	12,586,315	11,630,222	12,630,250
WATER OPERATIONS	8,573,607	8,072,647	8,250,632	8,320,334
SOLID WASTE	4,931,952	4,729,605	5,897,432	4,941,979
GOLF COURSE	646,671	563,123	599,975	596,340
INDOOR SPORTS COMPLEX	858,535	698,078	759,844	768,388
SPORTS COMPLEXES	1,236,083	960,935	1,042,957	1,045,909
INFORMATION TECHNOLOGY	716,542	758,893	798,955	798,955
FLEET MANAGEMENT	1,562,082	1,676,194	1,516,740	1,545,740
EMPLOYEE BENEFITS	4,220,484	4,078,917	4,216,517	4,329,650
RISK MANAGEMENT	609,231	600,179	698,215	674,195
EQUIPMENT REPLACEMENT	398,711	398,354	463,485	418,485
TOTAL REVENUE	<u>\$109,258,083</u>	<u>\$98,307,929</u>	<u>\$98,383,645</u>	<u>\$107,929,509</u>
LESS TRANSFERS	<u>7,547,948</u>	<u>6,883,532</u>	<u>7,184,570</u>	<u>7,174,557</u>
NET REVENUE	<u><u>\$101,710,135</u></u>	<u><u>\$91,424,396</u></u>	<u><u>\$91,199,075</u></u>	<u><u>\$100,754,952</u></u>

ALL FUNDS EXPENSE

BUDGET BY FUND

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>BUDGET</u>
GENERAL FUND	\$30,599,021	\$30,184,450	\$29,182,547	\$29,971,622
AIRPORT FUND	2,303,203	2,038,748	1,609,731	1,392,155
PARKS & RECREATION	2,731,860	2,892,432	3,130,465	3,101,861
HEALTH	393,531	426,234	514,516	403,400
CONVENTION/VISITORS	2,050,901	1,725,186	1,962,774	2,145,371
DOWNTOWN BUS DISTRICT	104,032	9,327	87,755	87,755
PUBLIC SAFETY TRUST FUND	23,369	44,973	-	-
PUBLIC SAFETY TRUST FUND II	3,257,203	2,876,498	3,029,693	2,833,070
CASINO REVENUE FUND	7,364,246	3,240,553	1,786,500	1,304,700
RIVERFRONT REG. ECONOMIC DEVL	291,673	226,969	405,000	354,400
HOUSING DEVELOPMENT GRANTS	-	11,794	152,010	-
MOTOR FUEL TAX	5,238,988	1,813,444	1,431,045	1,398,551
TRANSPORTATION SALES TAX	30	-	-	-
TRANSPORTATION SALES TAX II	-	457	-	-
TRANSPORTATION SALES TAX III	178,704	-	-	-
TRANSPORTATION SALES TAX IV	1,007,980	217,012	-	-
TRANSPORTATION SALES TAX V	3,966,803	3,496,612	9,147,500	6,669,500
TRANSPORTATION SALES TAX VI	-	-	-	-
CAP IMPR SALES TAX-WATER	3,017,450	1,036,341	1,083,228	59,357
CAP IMPR SALES TAX-SEWER	4,032,357	5,132,489	3,765,000	4,114,000
CAP IMPR SALES TAX-GEN IMPROV	-	-	-	1,189,000
FIRE SALES TAX FUND	2,541,284	2,563,129	2,631,750	2,574,396
PARK/STORMWATER SALES TX-OPERATIONS	1,234,810	1,513,313	1,324,487	1,329,750
PARK/STORMWATER SALES TX -CAPITAL II	-	587,598	3,482,972	3,989,250
PARK/STORMWATER SALES TX -CAPITAL	5,323,221	3,319,506	16,000	-
GENERAL CAPITAL IMPROV	231,627	136,785	-	-
STREET IMPROVEMENT	2,812,712	-	-	-
PARK IMPROVEMENTS	27,145	-	-	-
SURFACE TRANS PROG-URBAN PROJ	287,561	-	-	-
CDBG GRANTS	50,000	-	-	-
SEWER OPERATIONS	11,115,247	12,113,484	10,966,865	11,177,220
WATER OPERATIONS	8,189,336	7,672,193	7,994,919	7,864,858
SOLID WASTE	4,215,594	4,796,940	5,432,945	4,522,728
GOLF COURSE	547,495	571,120	599,975	596,814
INDOOR SPORTS COMPLEX	751,629	701,096	759,844	767,274
SPORTS COMPLEXES	1,067,923	970,988	1,042,957	1,045,524
INFORMATION TECHNOLOGY	772,286	756,058	798,955	798,955
FLEET MANAGEMENT	1,519,521	1,654,522	1,516,740	1,545,740
EMPLOYEE BENEFITS	3,681,140	5,226,821	4,460,150	4,329,650
RISK MANAGEMENT	740,717	559,590	698,215	674,195
EQUIPMENT REPLACEMENT	201,121	434,535	590,420	-
TOTAL EXPENSES	\$111,871,719	\$98,951,199	\$99,604,958	\$96,241,096
LESS TRANSFERS	10,284,643	9,270,406	8,482,710	9,608,947
NET EXPENSE	\$101,587,075	\$89,680,793	\$91,122,248	\$86,632,149

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**GENERAL FUND
BUDGET HIGHLIGHTS**

SIGNIFICANT OPERATING CHANGES

Police – This budget includes \$278,380 for 5 new police officer positions added during fiscal year ending June 30, 2020 but not included in that year’s original budget. \$216,344 of these costs will be funded through a service contract with Saint Frances Hospital. This budget also includes a savings of \$37,538 from eliminating a records clerk position.

This budget assumes additional net revenues of \$102,200 from the US Marshals Service for housing an assumed increased number of Federal prisoners at the City jail, revenue of \$144,375 from new alarm permits, and revenue of \$144,200 from new false alarm fees.

Fire – This budget includes \$177,231 for 3 new fire fighter positions added during fiscal year ending June 30, 2020 but not included in that year’s original budget. Seventy-five percent of these costs will be funded through a 3 year grant. This budget eliminates the \$124,209 for overtime payments added in the previous budget to ensure full staff coverage was available for the Aircraft Rescue and Fire Fighting (ARFF) vehicle and equipment at Cape Girardeau Regional Airport.

This budget assumes estimated new revenues of \$41,253 for reimbursement of costs associated with response to emergency incidents. These fees were not collected in previous years.

Finance – This budget eliminated a full-time Deputy Finance Director position previously added as part of succession planning for the Finance Director position and replaced it with a part-time Deputy Finance Director position. The net savings from this change was \$48,982 in this budget. The total costs of both positions were funded by one-time revenue sources. This budget also includes a savings of \$24,246 from eliminating a part-time purchasing coordinator position and additional costs of \$43,541 from a full-time grant coordinator position (.40 FTE) added during the fiscal year ending June 30, 2020 but not authorized in that year’s original budget. The remaining costs of this position (.60 FTE) are covered by the Southeast Missouri Metropolitan Planning Organization.

Human Resources – This budget eliminates 1,248 hours for a temporary part-time administrative pool shared by all city departments as needed. This resulted in a savings of \$14,801 which previously were funded by one-time revenue sources. This budget includes an additional \$68,000 to cover new contracts related to offsite processing of payroll checks. Payroll checks were previously processed by City staff.

Engineering – This budget eliminates a full-time city engineer position resulting in a savings of \$80,935. This position had been vacant for an extended period of time. The elimination of this position resulted in additional contractual service costs of \$78,000

Parks Maintenance – This budget eliminates a full-time park maintenance worker and reduces part-time park keepers hours by 557. Totals savings from these changes was \$43,319.

SIGNIFICANT OPERATING CHANGES (cont.)

Contingency– This budget includes one-time allocations of \$120,000 to cover potential extra police and fire personnel costs during the year. These allowances are similar those included in the current year’s budget and are funded by one-time revenue sources in this budget. This budget also reinstates allowances totaling \$80,000 that had been eliminated in the previous budget.

SIGNIFICANT ONE-TIME EXPENDITURES

This budget includes \$355,366 for one-time personnel costs. These costs are projected to be covered by grant revenues and a \$221,284 one-time transfer from the motor fuel tax fund. The previous budget included \$361,045 for one-time personnel costs which were totally covered by a one-time transfer from the motor fuel tax fund. This budget also includes an additional one-time transfer from the motor fuel tax fund to cover street division normal operating expenses totaling \$107,267.

REVENUE/RATE INCREASES

This budget proposes no changes to the City’s Inspection Service’s fee schedule. The proposed fee schedule is included in pages 407-411. As new activities arise during the year, user fees may be charged to offset operating costs.

REVENUE/EXPENDITURE PROJECTIONS

The following assumptions were used for the proposed budget for the fiscal year ending June 30, 2021 and projections for the following five years.

- Inflation is projected to be 2% during the entire 6-year period.
- Sales tax for the fiscal year ending June 30, 2021 is projected to be 2.2% above the actual sales tax for fiscal year ending June 30, 2019 and is projected to increase by the rate of inflation annually thereafter.
- Cable Franchise Tax for the fiscal year ending June 30, 2021 is projected to be at the current projected Cable franchise tax for fiscal year ending June 30, 2020. The current year’s revenue is projected to be 2.00% less than the actual revenue received in fiscal year ending June 30, 2019. Cable franchise tax is projected to remain flat thereafter.
- This budget assumes Real Estate and Property Tax assessed valuations are 2.00% above valuations used in the fiscal year ending June 30, 2020 budget and increase 2.00% annually for the following five years. No tax levy increases are assumed in any of the years.
- Franchise Tax from AmerenUE is projected for the fiscal year ending June 30, 2021 using the average electric and natural gas usage from the last 3 years ending in December of 2019 and rates currently in effect. Revenues are projected to increase 2.00% per year thereafter.

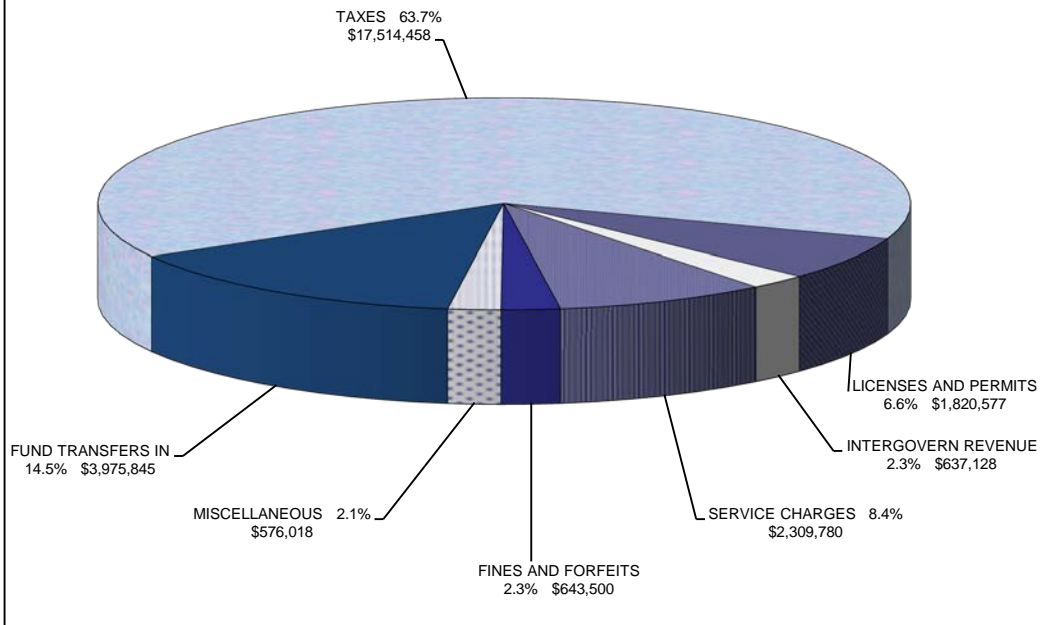
REVENUE/EXPENDITURE PROJECTIONS (cont.)

- Court Revenue for the fiscal year ending June 30, 2021 is projected to be the same as actual Court Revenue for the 2019 calendar year and projected to grow at the rate of inflation for the remaining 5 years.
- All other fees and licenses that are allowed to be adjusted without voter approval are projected to grow at the rate of inflation for the remaining 5 years. The remaining fees and licenses are maintained at current levels.
- Operating expenditures, excluding personnel costs, internal equipment rent, support of the fixed bus system, and snow removal supplies are projected grow at the rate of inflation in years following fiscal year ending June 30, 2021. Personnel expenditures are projected to include wage increases equal to the inflation rate in the fiscal years after June 30, 2021 with an annual turnover rate of 8%. Costs for health and dental insurance are projected to grow 6% and 2% annually, respectively, during these years. Costs of the Deputy Finance Director covered by one-time revenue sources during the fiscal year ending June 30, 2021 in this budget are removed from the projected personnel costs in the following 5 years.
- Internal equipment rent, support of the fixed bus system, and snow removal supplies are projected to remain at June 30, 2021 levels during the following five years. Motor fuel revenues are assumed to support cost of snow removal supplies.
- No capital expenditures are projected for years following fiscal year ending June 30, 2021.
- No debt service is included in this budget for the fiscal year ending June 30, 2021 or any of the five years, thereafter.
- Motor Fuel Fund transfers received by the General Fund for operations total \$1,398,551 for fiscal year ending June 30, 2021 and are projected to be maintained at \$1,190,000 over the following five years.
- Fire Sales Tax Fund transfers received by the General Fund for operations total \$2,574,396 for fiscal year ending June 30, 2021 and are projected to grow 2.00% annually over the following five years.
- Public Safety Trust Fund transfers received by the General Fund for operations total \$1,287,198 for fiscal year ending June 30, 2021 and are projected to grow 2.00% annually over the remaining five years.
- Transfers to the Public Safety Trust Fund total \$2,574,396 for fiscal year ending June 30, 2021 and are projected to be equal to the Fire Sales Tax Fund transfers received by the General Fund for operations for the following five years.
- Transfers to Airport, Parks and Recreation, Golf, Indoor Sports Complex and Sports Complexes funds are made at levels to enable them to have balanced budgets.

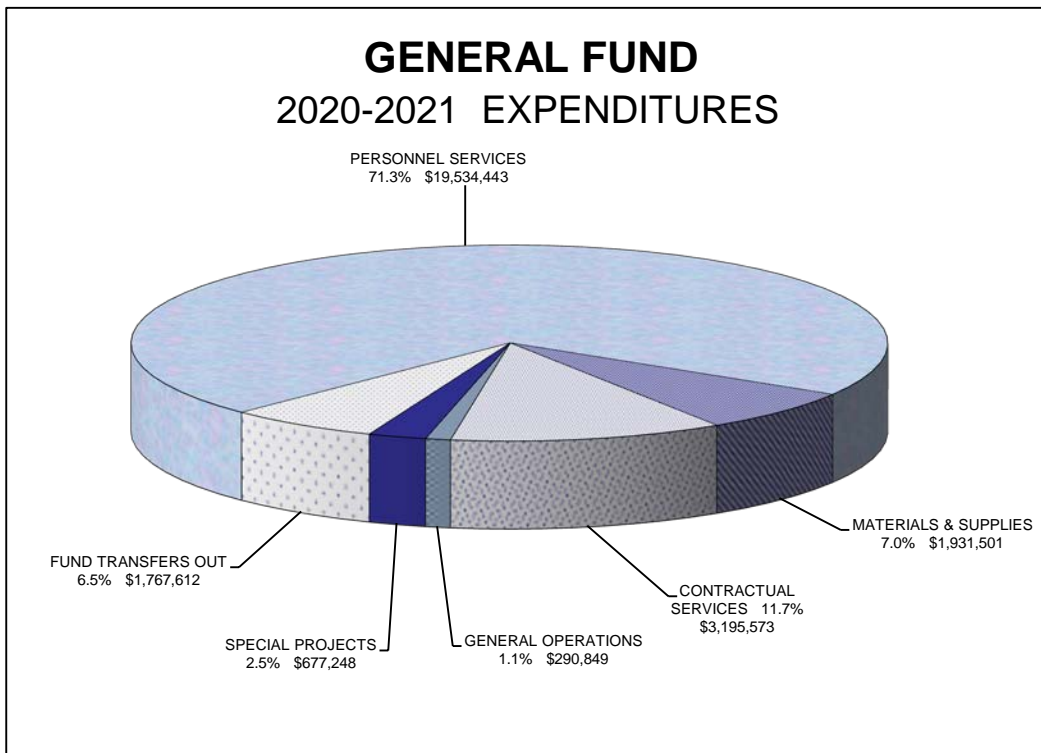
REVENUE/EXPENDITURE PROJECTIONS (cont.)

- Unreserved fund balance is projected to decrease from \$1,605,119 at the end of the fiscal year ending June 30, 2021 to \$128,618 by the end of fiscal year ending June 30, 2024. Fiscal years ending June 30, 2025 & 2026 reflect deficits in excess of \$1 million and would completely wipe out the June 30, 2024 projected fund balance.
- The fund balance reserved for emergency is kept at 15% of annually budgeted operating expenses during the six year period as required by City Charter.

GENERAL FUND 2020-2021 RESOURCES



GENERAL FUND 2020-2021 EXPENDITURES



GENERAL FUND
BUDGET BY MAJOR OBJECT

	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>BUDGET</u>	<u>2020-21</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$17,866,335	\$17,362,820	\$17,813,025	\$17,514,458
LICENSES AND PERMITS	1,649,227	1,664,011	1,671,600	1,820,577
INTERGOVERN REVENUE	897,241	881,952	579,260	771,210
SERVICE CHARGES	1,606,443	1,543,573	1,813,256	2,309,780
FINES AND FORFEITS	609,521	690,902	687,600	643,500
MISCELLANEOUS	644,919	661,356	475,050	441,936
OTHER FINANCING	<u>378,559</u>	<u>160,275</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	\$23,652,245	\$22,964,889	\$23,039,791	\$23,501,461
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$18,320,833	\$18,602,031	\$18,996,031	\$19,534,443
MATERIALS & SUPPLIES	1,848,715	1,823,025	1,997,215	1,931,501
CONTRACTUAL SERVICES	2,712,360	2,999,748	3,014,290	3,195,573
GENERAL OPERATIONS	275,267	369,841	240,849	290,849
CAPITAL OUTLAY	96,147	166,306	-	-
SPECIAL PROJECTS	612,116	1,492,943	612,320	677,248
DEBT SERVICE	<u>1,005,283</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENSES	<u>\$24,870,721</u>	<u>\$25,453,894</u>	<u>\$24,860,705</u>	<u>\$25,629,614</u>
FUND TRANSFERS IN	6,478,346	6,045,234	6,001,576	6,550,241
FUND TRANSFERS OUT	5,728,300	4,730,556	4,321,842	4,342,008
PROJECTED REVENUE OVER(UNDER) BUDGET			185,283	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			(406,436)	
RESERVED FUND BALANCE DECREASE(INCREASE)			26,167	-
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)			(115,336)	-
BEGINNING UNRESERVED FUND BALANCE			1,976,541	1,525,039
ENDING UNRESERVED FUND BALANCE			<u>1,525,039</u>	<u>1,605,119</u>
EMERGENCY RESERVE FUND		<u>3,729,106</u>	<u>3,844,442</u>	<u>3,844,442</u>

GENERAL FUND
BUDGET PROJECTIONS

	<u>2021-22</u> <u>PROJECTED</u>	<u>2022-23</u> <u>PROJECTED</u>	<u>2023-24</u> <u>PROJECTED</u>	<u>2024-25</u> <u>PROJECTED</u>	<u>2025-26</u> <u>PROJECTED</u>
REVENUE SOURCE:					
TAXES	\$17,741,599	\$18,074,201	\$18,413,455	\$18,759,494	\$19,112,453
LICENSES AND PERMITS	1,853,460	1,887,000	1,921,211	1,956,106	1,991,700
INTERGOVERN REVENUE	751,685	694,212	645,997	660,681	675,699
SERVICE CHARGES	2,357,551	2,406,314	2,456,090	2,506,900	2,558,768
FINES AND FORFEITS	656,200	669,154	682,367	695,844	709,591
MISCELLANEOUS	450,184	456,307	461,403	460,839	458,387
OTHER FINANCING	-	-	-	-	-
TOTAL REVENUE	\$23,810,679	\$24,187,188	\$24,580,523	\$25,039,864	\$25,506,598
EXPENSE OBJECT:					
PERSONNEL SERVICES	\$ 19,921,079	\$ 20,329,113	\$ 20,749,511	\$ 21,182,819	\$ 21,629,621
MATERIALS & SUPPLIES	1,968,131	2,005,494	2,043,604	2,082,476	2,122,126
CONTRACTUAL SERVICES	3,252,515	3,310,595	3,369,837	3,430,264	3,491,899
GENERAL OPERATIONS	296,666	302,599	308,651	314,824	321,120
CAPITAL OUTLAY	-	-	-	-	-
SPECIAL PROJECTS	589,653	599,246	609,031	619,012	629,192
DEBT SERVICE	-	-	-	-	-
TOTAL EXPENSES	\$ 26,028,044	\$26,547,047	\$27,080,634	\$27,629,395	\$28,193,958
FUND TRANSFERS IN	6,516,895	6,639,655	6,765,016	6,893,037	7,023,773
FUND TRANSFERS OUT	4,446,683	4,544,858	5,111,538	5,354,687	5,488,721
PROJECTED REVENUE OVER(UNDER) BUDGET					
PROJECTED EXPENDITURES UNDER(OVER) BUDGET					
RESERVED FUND BALANCE DECREASE(INCREASE)					
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)	(59,765)	(77,850)	(80,038)	(82,314)	(84,685)
BEGINNING UNRESERVED FUND BALANCE	1,605,119	1,398,201	1,055,289	128,618	(1,004,877)
ENDING UNRESERVED FUND BALANCE	<u>1,398,201</u>	<u>1,055,289</u>	<u>128,618</u>	<u>(1,004,877)</u>	<u>(2,241,870)</u>
EMERGENCY RESERVE FUND	<u>3,904,207</u>	<u>3,982,057</u>	<u>4,062,095</u>	<u>4,144,409</u>	<u>4,229,094</u>

GENERAL FUND REVENUE

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
Real Estate Tax	\$ 1,459,811	\$ 1,479,421	\$ 1,519,971	\$ 1,550,370
Personal Property Tax	352,969	366,379	371,035	378,456
Railroad & Utility Tax	65,763	65,150	64,600	65,892
Intangible Tax	10,709	4,622	4,600	-
Delinquent Real Estate Tax	20,442	20,837	26,500	27,030
Delinquent Personal Prop Tax	17,318	13,912	17,000	17,340
PILOT real property-current	86,007	85,356	97,000	98,940
PILOT real property-prior	12,583	21	-	-
Public Utility Franchise Tax	3,038,170	2,750,934	2,613,000	2,690,000
Natural Gas Franchise Tax	686,286	630,176	633,500	556,000
Local Telephone Franchise Tax	320,644	259,222	281,819	219,000
Cable T.V. Franchise Tax	408,417	408,155	417,500	400,000
P.I.L.O.T. - Franchise Tax Sewer	713,433	700,443	370,000	359,000
P.I.L.O.T. - Franchise Tax Water	-	-	350,000	359,000
General Sales Tax	10,514,536	10,404,458	10,875,000	10,638,000
Cigarette Tax	147,747	133,587	150,000	133,500
Economic activity tax	-	29,283	10,000	10,200
Penalty on Delinquent R.E. Tax	6,543	6,040	6,500	6,630
Penalty on Delinquent P.P. Tax	4,957	4,824	5,000	5,100
	<u>17,866,335</u>	<u>17,362,820</u>	<u>17,813,025</u>	<u>17,514,458</u>
Gen Business License-Flat fee	22,353	23,548	28,000	26,000
Gen Business Lic-Gross receipts	1,278,926	1,317,485	1,337,000	1,318,000
Liquor Licenses	76,236	81,789	75,000	76,500
Trade Licenses	24,161	26,740	24,000	24,480
Residential Rental Licenses	46,003	49,579	46,000	46,920
Security Guard Licenses	3,640	3,040	2,500	2,550
Business License-penalty	14,482	15,808	14,000	14,280
Residential license penalty	234	-	-	-
Building Permits	82,195	66,768	63,000	78,500
Plumbing & Sewer Permits	20,709	12,362	11,200	16,400
Electrical Permits	39,385	24,751	29,000	26,600
Mechanical Permits	20,130	15,157	18,600	18,972
Other Permits	20,775	26,985	23,300	27,000
Alarm Permits	-	-	-	144,375
	<u>1,649,227</u>	<u>1,664,011</u>	<u>1,671,600</u>	<u>1,820,577</u>
Fed Indirect Operating-FEMA	67,262	28,067	-	33,250
Fed Indirect Operating-HUD	133,067	160,417	-	-
SEMA Grant	18	-	-	-
County Business Surtax	52,683	51,636	52,000	54,775
Police Grants	449,508	522,498	526,260	549,103
Police Dept of Justice Capital Grants	125,644	44,584	-	-
Fed Direct Capital-Police	23,247	34,809	1,000	-
SEMO Reg Planning Comm. Grant	29,822	22,257	-	-
SEMO Reg Planning	15,990	17,684	-	-
	<u>897,241</u>	<u>881,952</u>	<u>579,260</u>	<u>637,128</u>
Misc. Fees-Grave Openings	26,575	23,450	23,500	28,500
Cemetery Plot Sales	14,750	8,750	10,000	10,200
Engineering Fees	29,980	71,043	40,000	30,600
Plan Review Fees	84,475	48,742	60,000	61,200
Plannning Fees	7,436	6,012	6,250	6,375
Planning Services Fees	9,631	5,754	6,500	6,630
Tax Collection Fees	23,810	24,631	23,750	24,240
Prisoner Housing Fee	-	-	204,400	306,600
Police services-reimbursements	59,895	105,471	118,000	120,360
Police services-reimb St Francis	-	-	-	216,344
False Alarm Fees	-	-	-	144,200
Extra Patrol Fees	17,157	20,321	20,000	30,600

GENERAL FUND REVENUE

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
Emergency incident fees	-	-	-	41,253
Outside Fire Protection	22,000	24,000	30,000	24,000
Fire services-reimbursements	5,000	2,269	5,000	-
Fire Training Fees	10,680	11,036	10,000	10,200
Weed Abatements	12,998	14,300	14,000	14,280
Demolition Assessment	4,488	8,600	-	-
Special Event Fees	1,100	1,100	-	-
Court Costs	63,722	73,835	70,550	72,000
Court summons fees	-	(5)	-	-
DWI Recoupment Fee	3,272	2,429	3,000	3,060
	<u>396,970</u>	<u>451,736</u>	<u>644,950</u>	<u>1,150,642</u>
Municipal Court Fines	489,181	541,299	537,600	502,689
Non Traffic Fines	88,836	103,392	111,500	104,259
Parking Tickets	22,429	37,911	30,000	28,052
Returned Check Charge	9,075	8,300	8,500	8,500
	<u>609,521</u>	<u>690,902</u>	<u>687,600</u>	<u>643,500</u>
Interest on Overnight Investments	97,255	99,065	114,325	68,595
Interest paid by State	2,810	-	-	-
Interest on Interfund Advances	4,580	1,466	-	-
Interest on Taxes from County	259	362	-	-
Interest on Special Assessment	1,477	2,168	1,000	1,020
Office Space Rental	210,000	214,195	218,475	222,845
Railroad Lease	39,842	41,253	41,250	43,576
Capital contributions-donation	200,000	200,000	-	-
Police Operating Contributions	40	-	-	134,082
Fire Operating contributions	-	2,100	-	-
Accounts Payable Rebates	52,985	55,700	55,000	60,000
General Miscellaneous	35,957	44,713	45,000	45,900
Cash Overages & Shortages	(287)	333	-	-
	<u>644,919</u>	<u>661,356</u>	<u>475,050</u>	<u>576,018</u>
Proceeds from Sale of Assets	354,606	157,291	-	-
Compensation for Damages	462	2,984	-	-
Advance Repayments	23,491	-	-	-
	<u>378,559</u>	<u>160,275</u>	<u>-</u>	<u>-</u>
Project Personnel Costs	1,116,706	1,016,676	1,099,356	1,093,143
Project Overhead Costs	87,567	69,961	63,750	60,795
Project Equipment Costs	5,200	5,200	5,200	5,200
	<u>1,209,473</u>	<u>1,091,837</u>	<u>1,168,306</u>	<u>1,159,138</u>
Transfer-Airport Fund	-	-	-	12,631
Transfer-Motor Fuel Fund	1,285,000	1,456,279	1,431,045	1,398,551
Transfer-Fleet Maintenance	18,215	133,456	-	-
Transfer-Employee Benefit Fd	26,750	26,350	26,350	27,715
Transfer-Fire Sales Tax	2,541,284	2,563,129	2,631,750	2,574,396
Transfer-Public Safety Trust	-	-	1,315,875	1,287,198
Transfer-Public Safety Trust II	1,270,642	1,281,565	-	-
Transfer-Water Project ST	975,000	-	-	-
Transfer-PARKS/STORMWATER-OPER	284,310	584,456	596,556	1,249,750
Transfer from park cap improve	27,145	-	-	-
Transfer from CDBG project fd	50,000	-	-	-
	<u>6,478,346</u>	<u>6,045,234</u>	<u>6,001,576</u>	<u>6,550,241</u>
	<u>\$30,130,592</u>	<u>\$29,010,123</u>	<u>\$29,041,367</u>	<u>\$30,051,702</u>

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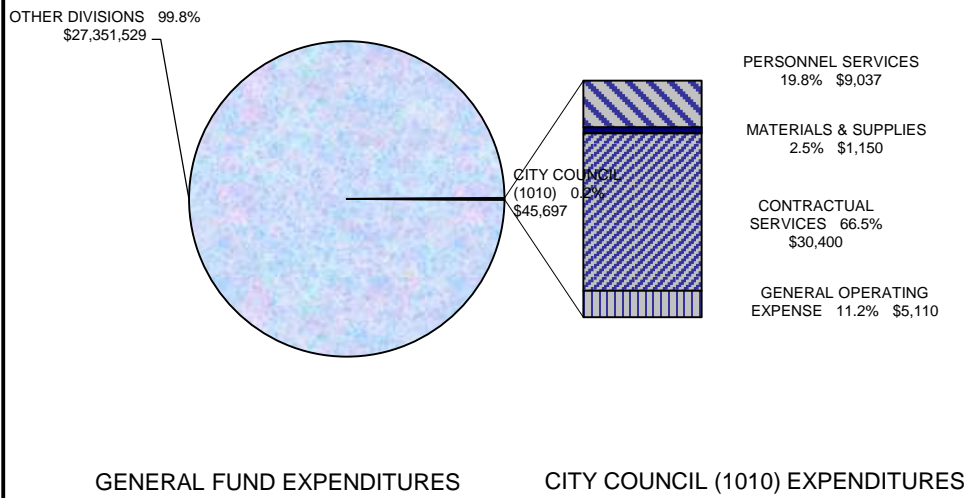
GENERAL FUND
EXPENDITURES BY DIVISION

	2017-2018 <u>ACTUAL</u>	2018-2019 <u>ACTUAL</u>	2019-2020 <u>BUDGET</u>	2020-2021 <u>BUDGET</u>
CITY COUNCIL	\$66,438	\$27,412	\$79,373	\$45,697
CITY MANAGER	491,868	490,478	497,425	512,539
PUBLIC AWARENESS	183,370	172,200	180,659	149,825
CITY ATTORNEY	300,016	314,351	307,744	314,461
HUMAN RESOURCES	360,131	360,880	354,546	410,653
FINANCE	644,893	713,782	718,879	711,794
MUNICIPAL COURT	330,222	330,201	337,492	353,030
FACILITY MAINTENANCE	213,918	240,476	250,925	241,582
PLANNING SERVICES	497,331	547,146	375,842	375,469
INSPECTION SERVICES	546,141	541,325	583,100	578,216
ENGINEERING	1,140,531	1,113,421	1,196,974	1,195,053
POLICE	8,611,367	9,087,196	9,113,340	9,667,887
FIRE	5,621,171	5,771,051	5,718,163	5,922,173
STREET	3,567,994	2,601,261	2,732,757	2,681,989
PARK MAINTENANCE	1,498,554	1,597,039	1,545,513	1,510,983
CEMETERY	193,062	189,561	192,729	181,713
INTERDEPARTMENTAL SERV	6,332,016	6,086,670	4,827,086	4,868,558
CONTINGENCY	-	-	170,000	250,000
TOTAL EXPENDITURES	30,599,023	30,184,449	29,182,547	29,971,622
LESS TRANSFERS	<u>5,728,300</u>	<u>4,730,556</u>	<u>4,321,842</u>	<u>4,342,008</u>
NET EXPENDITURES	<u>\$24,870,723</u>	<u>\$25,453,893</u>	<u>\$24,860,705</u>	<u>\$25,629,614</u>

City Council

The City Council is the elected legislative authority of the City government. It passes all ordinances, policy documents and other measures conducive to the welfare of the City. The City Council is directly accountable to the citizenry for the conduct of municipal affairs.

2020-2021 Proposed Budget General Fund



GENERAL FUND EXPENDITURES

CITY COUNCIL (1010) EXPENDITURES

CITY COUNCIL (1010)

BUDGET BY MAJOR OBJECT

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
PERSONNEL COSTS	\$9,972	\$9,702	\$9,748	\$9,037
MATERIALS AND SUPPLIES	5,836	498	1,150	1,150
CONTRACTUAL SERVICES	45,146	12,877	63,365	30,400
GENERAL OPERATIONS	5,484	4,336	5,110	5,110
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$66,438</u>	<u>\$27,412</u>	<u>\$79,373</u>	<u>\$45,697</u>

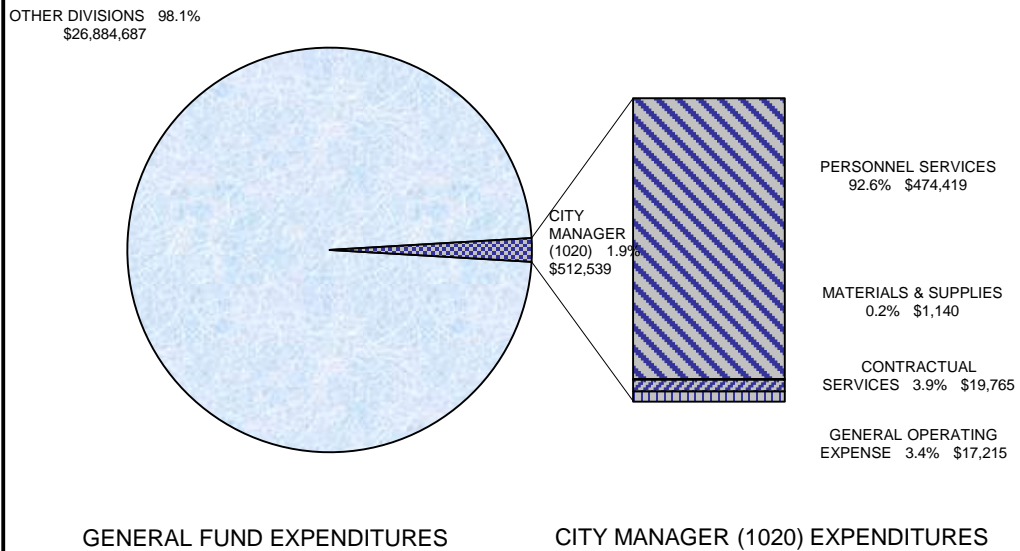
TOTAL PERSONNEL SERVICE BY POSITION
CITY COUNCIL

CLASSIFICATION	SALARY GRADE (Details in Appendices)		2019-2020 FISCAL YEAR	2020-2021 FISCAL YEAR
Regular Employees				
Mayor	Grade	N/A	1	1
City Council	Grade	N/A	<u>6</u>	<u>6</u>
TOTAL			7	7

City Manager

The City Manager is the administrative head of the City government. Under the direction of the City Council, he supervises all City departments, appoints all City employees, achieves goals and objectives established by the City Council, sees that laws ordinances and provisions of the Charter are enforced, enforces terms of public utility franchises, prepares and submits the annual and capital program budgets, advises the City Council of financial affairs, makes appropriate recommendations to the City Council and performs such other duties as prescribed by law and the City Council.

2020-2021 Proposed Budget General Fund



CITY MANAGER (1020)

BUDGET BY MAJOR OBJECT

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
PERSONNEL COSTS	\$454,705	\$454,920	\$459,340	\$474,419
MATERIALS AND SUPPLIES	1,097	854	1,140	1,140
CONTRACTUAL SERVICES	20,596	19,746	19,730	19,765
GENERAL OPERATIONS	15,470	14,958	17,215	17,215
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$491,868</u>	<u>\$490,478</u>	<u>\$497,425</u>	<u>\$512,539</u>

TOTAL PERSONNEL SERVICE BY POSITION
CITY MANAGER

CLASSIFICATION	SALARY GRADE (Details in Appendices)		2019-2020 FISCAL YEAR	2020-2021 FISCAL YEAR
Regular Employees				
City Manager	Grade	N/A	1	1
Deputy City Manager	Grade	X	1	1
Director of Citizens Services	Grade	U	0.40	0.40
Deputy City Clerk	Grade	M	1	1
Administrative Secretary	Grade	E	<u>1</u>	<u>1</u>
TOTAL			4.40	4.40

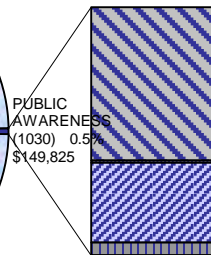
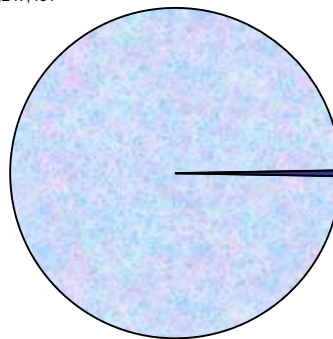
Public Awareness

The overall goal is to increase citizen knowledge, awareness and confidence in the programs, projects, services, and activities provided by the City. Activities involve interfacing with media sources concerning City issues; handling public information for City departments, coordinating activities with other departments; developing internal and external publications and coordinating Cable Access Channel 993.

2020-2021 Proposed Budget

General Fund

OTHER DIVISIONS 99.5%
\$27,247,401



PERSONNEL SERVICES	61.8%	\$92,664
MATERIALS & SUPPLIES	0.9%	\$1,380
CONTRACTUAL SERVICES	32.2%	\$48,231
GENERAL OPERATING EXPENSE	5.0%	\$7,550

GENERAL FUND EXPENDITURES

PUBLIC AWARENESS (1030) EXPENDITURES

PUBLIC AWARENESS (1030)

BUDGET BY MAJOR OBJECT

	2017-2018 <u>ACTUAL</u>	2018-2019 <u>ACTUAL</u>	2019-2020 <u>BUDGET</u>	2020-2021 <u>PROPOSED</u>
PERSONNEL COSTS	\$141,429	\$139,753	\$145,120	\$92,664
MATERIALS AND SUPPLIES	1,026	3,601	1,380	1,380
CONTRACTUAL SERVICES	32,919	23,622	26,609	48,231
GENERAL OPERATIONS	7,996	5,224	7,550	7,550
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$183,370</u>	<u>\$172,200</u>	<u>\$180,659</u>	<u>\$149,825</u>

TOTAL PERSONNEL SERVICE BY POSITION
PUBLIC AWARENESS

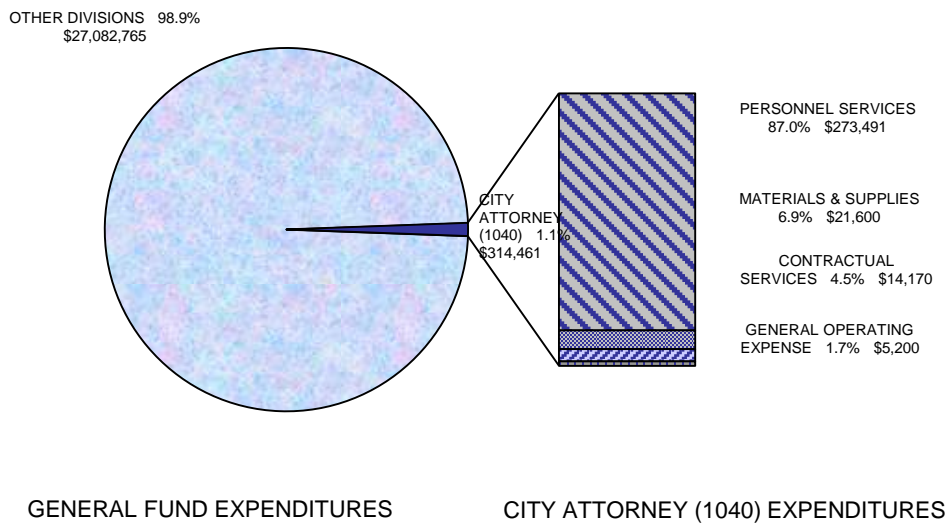
CLASSIFICATION	SALARY GRADE (Details in Appendices)	2019-2020 FISCAL YEAR	2020-2021 FISCAL YEAR
Regular Employees			
Director of Citizen Services	Grade U	0.15	0.15
Public Information Manager	Grade R	1	1
Public Information Specialist	Grade L	<u>1</u>	<u>0</u>
TOTAL		2.15	1.15

City Attorney

The City Attorney performs all necessary legal services for and on behalf of the City. Major assignments are to advise the City Council and other City officials of legal matters, to institute and prosecute actions in the Municipal Court as provided by law or ordinances, to prepare ordinances and other legal documents relating to the City affairs and to represent the City's legal interest as required.

2020-2021 Proposed Budget

General Fund



CITY ATTORNEY (1040)

BUDGET BY MAJOR OBJECT

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
PERSONNEL COSTS	\$252,454	\$261,252	\$266,774	\$273,491
MATERIALS AND SUPPLIES	27,654	21,151	21,600	21,600
CONTRACTUAL SERVICES	14,797	25,433	14,170	14,170
GENERAL OPERATIONS	5,111	6,515	5,200	5,200
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$300,016</u>	<u>\$314,351</u>	<u>\$307,744</u>	<u>\$314,461</u>

TOTAL PERSONNEL SERVICE BY POSITION
CITY ATTORNEY

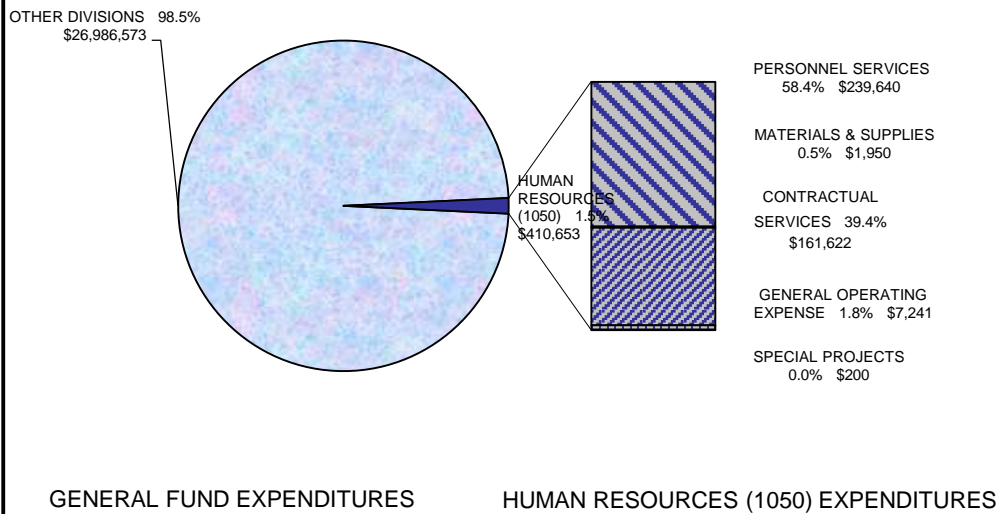
CLASSIFICATION	SALARY GRADE (Details in Appendices)		2019-2020 FISCAL YEAR	2020-2021 FISCAL YEAR
Regular Employees				
City Attorney	Grade	V	1	1
Assistant City Attorney	Grade	S	1	1
Legal Secretary	Grade	J	1	1
Administrative Clerk	Grade	D	<u>0.50</u>	<u>0.50</u>
TOTAL			3.50	3.50

Human Resources Management

This is a division of the City Manager's office responsible for all human resources development and management of the City's efforts to cover, reduce, and/or eliminate all employee safety risks and all City liability/casualty exposures.

2020-2021 Proposed Budget

General Fund



HUMAN RESOURCES (1050)

BUDGET BY MAJOR OBJECT

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
PERSONNEL COSTS	\$277,765	\$249,418	\$251,687	\$239,640
MATERIALS AND SUPPLIES	1,485	1,470	1,950	1,950
CONTRACTUAL SERVICES	74,907	104,877	93,468	161,622
GENERAL OPERATIONS	5,974	5,115	7,241	7,241
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	200	200
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$360,131</u>	<u>\$360,880</u>	<u>\$354,546</u>	<u>\$410,653</u>

TOTAL PERSONNEL SERVICE BY POSITION
HUMAN RESOURCES

CLASSIFICATION	SALARY GRADE (Details in Appendices)		2019-2020 FISCAL YEAR	2020-2021 FISCAL YEAR
Regular Employees				
Human Resources Manager	Grade	T	1	1
HR Specialist	Grade	N	1	1
Fitness Wellness Coordinator	Grade	M	0.5	0.5
HR Generalist	Grade	L	1	0
Payroll and Benefits Coordinator	Grade	K	0	1
TOTAL			3.50	3.50

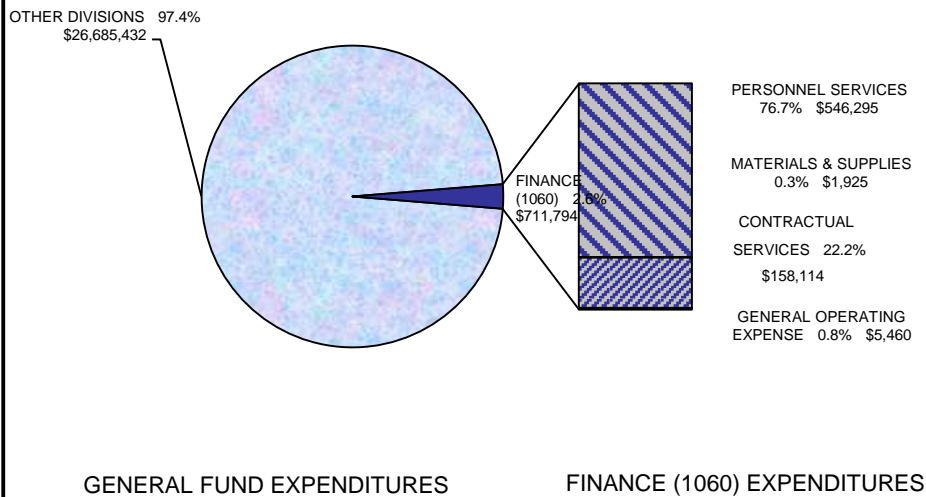
Part-Time Employees

	2019-2020		2020-2021	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Floating Administrative Clerks	1248	0.60		0.00

Finance

This department is responsible for all accounting and financial functions of the City government including records management, utility billing, revenue collection, licensing, purchasing, disbursements, investments, data processing, budget analysis, and financial reporting.

2020-2021 Proposed Budget General Fund



FINANCE (1060)

BUDGET BY MAJOR OBJECT

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
PERSONNEL COSTS	\$456,863	\$541,888	\$552,908	\$546,295
MATERIALS AND SUPPLIES	1,741	3,953	1,925	1,925
CONTRACTUAL SERVICES	184,358	164,012	158,586	158,114
GENERAL OPERATIONS	1,930	3,929	5,460	5,460
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$644,893</u>	<u>\$713,782</u>	<u>\$718,879</u>	<u>\$711,794</u>

TOTAL PERSONNEL SERVICE BY POSITION
FINANCE

CLASSIFICATION	SALARY GRADE (Details in Appendices)	2019-2020 FISCAL YEAR	2020-2021 FISCAL YEAR
Regular Employees			
Finance Director/Treasurer	Grade V	1	1
Deputy Finance Director	Grade U	1	0
SEMPRO Exe Dir/Grant Coordinator	Grade U	0	0.40
Accounting Manager	Grade P	1	1
Customer Service Manager	Grade P	0.25	0.25
Accountant	Grade M	2	2
Accounts Payable Coordinator	Grade G	1	1
Customer Service Rep.	Grade F	0.50	0.50
Administrative Clerk	Grade D	0.50	0.50
TOTAL		7.25	6.65

Part-Time Employees

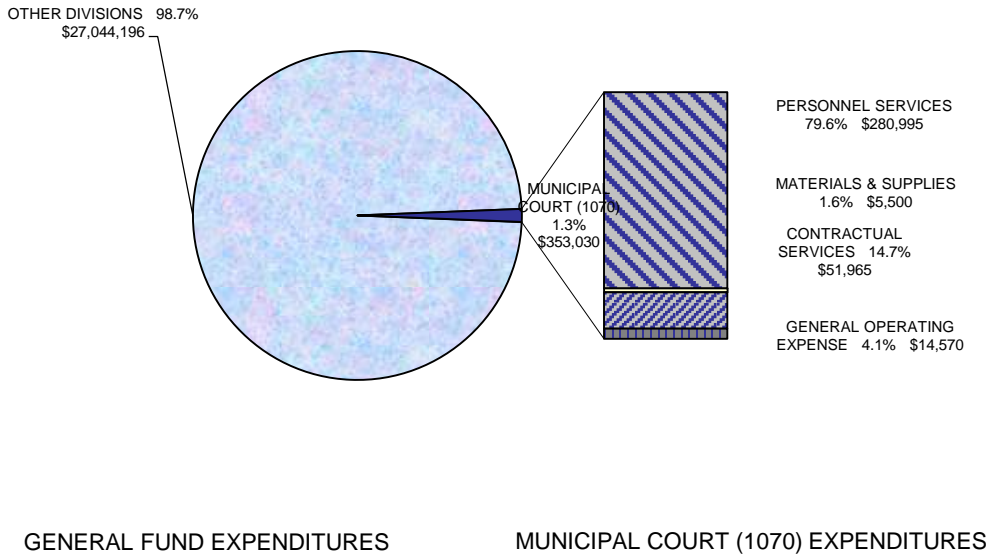
	2019-2020		2020-2021	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Purchasing Coordinator	1250	0.60	0	0.00
Controller	0	0.00	1125	0.54
	1250	0.60	1125	0.54

Municipal Court

The Municipal Court has exclusive original jurisdiction to hear and rule on all complaints under city ordinances. It is empowered to imprison and/or fine any person violating City ordinances.

2020-2021 Proposed Budget

General Fund



MUNICIPAL COURT (1070)

BUDGET BY MAJOR OBJECT

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
PERSONNEL COSTS	\$265,579	\$261,949	\$266,647	\$280,995
MATERIALS AND SUPPLIES	7,078	5,640	5,500	5,500
CONTRACTUAL SERVICES	44,665	47,748	50,775	51,965
GENERAL OPERATIONS	12,901	14,864	14,570	14,570
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$330,222</u>	<u>\$330,201</u>	<u>\$337,492</u>	<u>\$353,030</u>

TOTAL PERSONNEL SERVICE BY POSITION
MUNICIPAL COURT

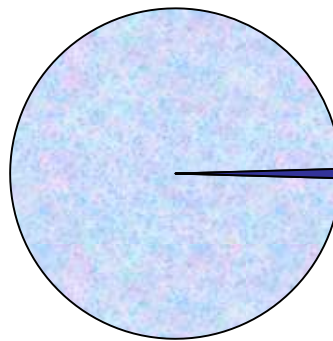
CLASSIFICATION	SALARY GRADE (Details in Appendices)	2019-2020 FISCAL YEAR	2020-2021 FISCAL YEAR
Regular Employees			
Municipal Judge	EXEMPT	1	1
Chief Court Clerk	Grade M	1	1
Court Clerk	Grade I	1	1
Violations Clerk	Grade F	1	1
Administrative Clerk	Grade D	1	1
TOTAL		5	5

Facility Maintenance

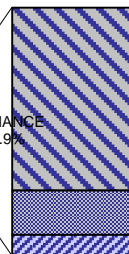
This division accounts for the costs of maintaining the City Hall, Police Station, and certain areas of all city facilities.

2020-2021 Proposed Budget General Fund

OTHER DIVISIONS 99.1%
\$27,155,644



FACILITY MAINTENANCE (1080) 0.9%
\$241,582



PERSONNEL SERVICES
73.8% \$178,253

MATERIALS & SUPPLIES
17.9% \$43,210

CONTRACTUAL SERVICES
8.3% \$20,059

GENERAL OPERATING EXPENSE
0.0% \$60

GENERAL FUND EXPENDITURES

FACILITY MAINTENANCE (1080) EXPENDITURES

FACILITY MAINTENANCE (1080)

BUDGET BY MAJOR OBJECT

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
PERSONNEL COSTS	\$148,081	\$158,655	\$176,027	\$178,253
MATERIALS AND SUPPLIES	46,282	40,832	45,264	43,210
CONTRACTUAL SERVICES	19,555	40,989	29,574	20,059
GENERAL OPERATIONS	-	-	60	60
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$213,918</u>	<u>\$240,476</u>	<u>\$250,925</u>	<u>\$241,582</u>

TOTAL PERSONNEL SERVICE BY POSITION
FACILITY MAINTENANCE

CLASSIFICATION	SALARY GRADE (Details in Appendices)		2019-2020 FISCAL YEAR	2020-2021 FISCAL YEAR
Regular Employees				
Facility Maintenance Coord.	Grade	M	1	1
Maintenance Worker II	Grade	G	1	1
Maintenance Worker	Grade	E	1	1
TOTAL			3	3
Part-Time Employees				
	2019-2020		2020-2021	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Maintenance Workers	2,050	0.99	2,050	0.99
	2,050	0.99	2,050	0.99

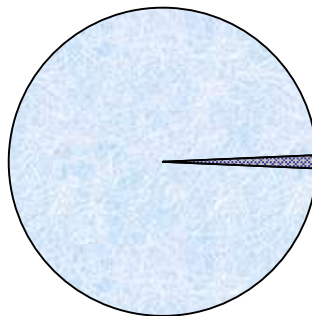
Planning Services

This division is responsible for all City planning, zoning and subdivision development. It is also responsible for coordinating economic development activities, the Community Development Block Grant program, and other activities associated with community development.

2020-2021 Proposed Budget

General Fund

OTHER DIVISIONS 98.6%
\$27,021,757



PLANNING SERVICES (2010) 1.4%
\$375,469

PERSONNEL SERVICES
72.4% \$271,855

MATERIALS & SUPPLIES
0.3% \$1,215

CONTRACTUAL SERVICES
25.8% \$96,949

GENERAL OPERATING EXPENSE 1.1% \$3,950

SPECIAL PROJECTS
0.4% \$1,500

GENERAL FUND EXPENDITURES

PLANNING SERVICES (2010) EXPENDITURES

PLANNING SERVICES (2010)

BUDGET BY MAJOR OBJECT

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
PERSONNEL COSTS	\$266,442	\$259,222	\$271,226	\$271,855
MATERIALS AND SUPPLIES	707	566	1,241	1,215
CONTRACTUAL SERVICES	91,865	117,677	97,925	96,949
GENERAL OPERATIONS	2,824	2,701	3,950	3,950
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	135,493	166,981	1,500	1,500
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$497,331</u>	<u>\$547,146</u>	<u>\$375,842</u>	<u>\$375,469</u>

TOTAL PERSONNEL SERVICE BY POSITION
PLANNING SERVICES

CLASSIFICATION	SALARY GRADE (Details in Appendices)		2019-2020 FISCAL YEAR	2020-2021 FISCAL YEAR
Regular Employees				
Director of Development Services	Grade	V	0.33	0.33
City Planner	Grade	R	1	1
Housing Asst. Coord.	Grade	M	1	1
Planning Technician	Grade	K	1	1
TOTAL			3.33	3.33

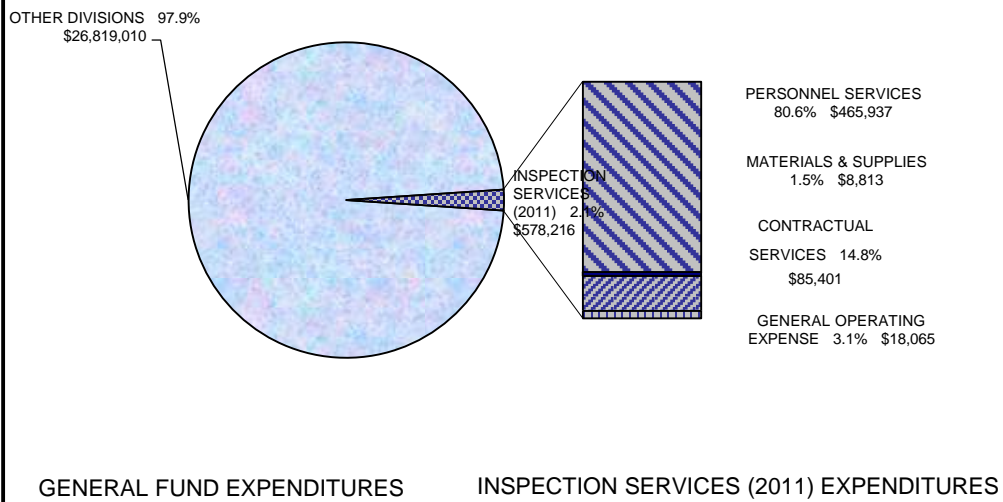
Part-Time Employees

	2019-2020		2020-2021	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Prop Acquisition & Land Specialist	1400	0.67	1400	0.67

Inspection Services

This division is responsible for all inspections, interpretation, and enforcement activities required by the International Code Council family of codes adopted by the City.

2020-2021 Proposed Budget General Fund



INSPECTION SERVICES (2011)

BUDGET BY MAJOR OBJECT

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
PERSONNEL COSTS	\$478,008	\$458,482	\$471,251	\$465,937
MATERIALS AND SUPPLIES	11,118	8,241	8,848	8,813
CONTRACTUAL SERVICES	48,551	66,630	84,936	85,401
GENERAL OPERATIONS	8,464	7,971	18,065	18,065
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$546,141</u>	<u>\$541,325</u>	<u>\$583,100</u>	<u>\$578,216</u>

TOTAL PERSONNEL SERVICE BY POSITION
INSPECTION SERVICES

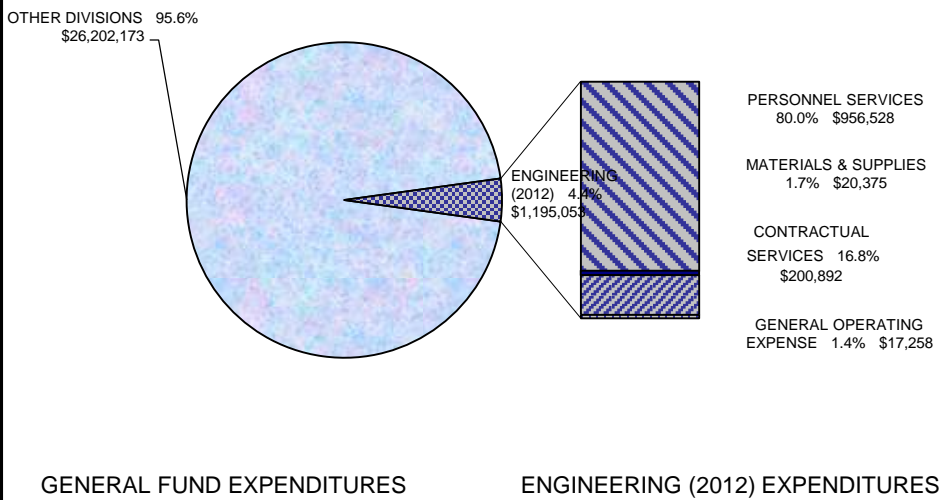
CLASSIFICATION	SALARY GRADE (Details in Appendices)	2019-2020 FISCAL YEAR	2020-2021 FISCAL YEAR
Regular Employees			
Director Development Services	Grade V	0.33	0.33
Building and Code Enforcement Mgr	Grade R	1	1
Plan Reviewer and Site Inspector	Grade Q	1	1
Senior Code Inspector	Grade O	1	1
Code Inspector	Grade L	1	1
Property Mntc/Rental Inspector	Grade L	1	1
Property Mntc/Zoning Inspector	Grade L	1	1
Permit Technician	Grade F	1	1
Administrative Clerk	Grade D	1	1
TOTAL		8.33	8.33

	2019-2020		2020-2021	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Intern	<u>150</u>	<u>0.07</u>	<u>150</u>	<u>0.07</u>
	150	0.07	150	0.07

Engineering

This division provides engineering design services for some City construction projects, reviews private development designs and construction in accordance with ordinances and other policy statements by the City Council, keeps the necessary records, and performs other such engineering assignments and duties as required.

2020-2021 Proposed Budget General Fund



ENGINEERING (2012)

BUDGET BY MAJOR OBJECT

	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>BUDGET</u>	<u>2020-21</u> <u>PROPOSED</u>
PERSONNEL COSTS	\$1,007,641	\$932,077	\$1,034,676	\$956,528
MATERIALS AND SUPPLIES	23,901	31,745	21,246	20,375
CONTRACTUAL SERVICES	94,304	135,889	123,794	200,892
GENERAL OPERATIONS	14,685	13,710	17,258	17,258
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$1,140,531</u>	<u>\$1,113,421</u>	<u>\$1,196,974</u>	<u>\$1,195,053</u>

TOTAL PERSONNEL SERVICE BY POSITION
ENGINEERING

CLASSIFICATION	SALARY GRADE (Details in Appendices)		2019-2020	2020-2021
			FISCAL YEAR	FISCAL YEAR
Regular Employees				
Director Development Services	Grade	V	0.33	0.33
City Engineer	Grade	T	1	0
Civil Engineer II	Grade	R	1	1
Assistant City Engineer	Grade	Q	1	1
Civil Engineer I	Grade	P	1	1
Chief Construction Inspector	Grade	P	1	1
Survey Crew Chief	Grade	N	1	1
Sr. Construction Inspector	Grade	N	2	2
Construction Inspector	Grade	M	2	2
Engineering Technician	Grade	L	2	2
Project Specialist	Grade	J	2	2
Administrative Coordinator	Grade	J	1	1
TOTAL			<u>15.33</u>	<u>14.33</u>

Part-Time Employees

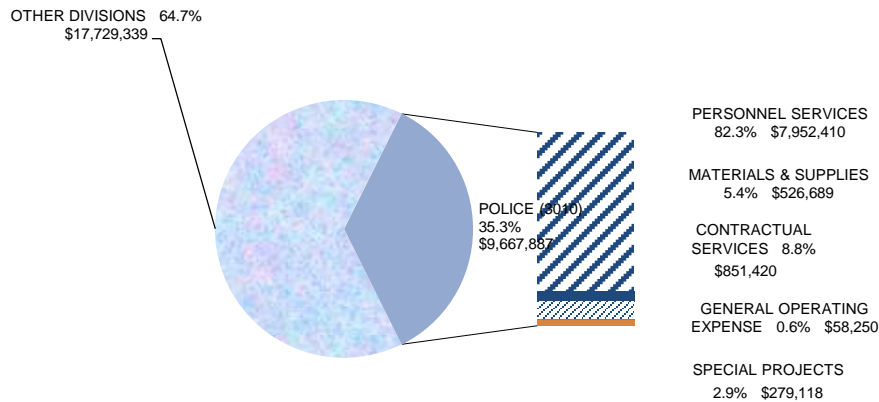
	2019-2020		2020-2021	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Constr. Inspector	<u>1,500</u>	<u>0.72</u>	<u>1,500</u>	<u>0.72</u>
	1,500	0.72	1,500	0.72

Police

The Police Department maintains the public peace, suppresses crime, enforces traffic and other City ordinances, executes warrants and other processes issued by the Municipal Court and City Attorney, and performs related duties. The Crime Prevention Program is a major effort of the department.

2020-2021 Proposed Budget

General Fund



GENERAL FUND EXPENDITURES

POLICE (3010) EXPENDITURES

POLICE (3010)

BUDGET BY MAJOR OBJECT

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
PERSONNEL COSTS	\$7,104,659	\$7,448,411	\$7,479,402	\$7,952,410
MATERIALS AND SUPPLIES	493,561	511,671	534,910	526,689
CONTRACTUAL SERVICES	714,922	848,759	822,588	851,420
GENERAL OPERATIONS	81,265	62,997	58,250	58,250
CAPITAL EXPENDITURES	44,500	46	-	-
SPECIAL PROJECTS	172,461	215,312	218,190	279,118
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$8,611,367</u>	<u>\$9,087,196</u>	<u>\$9,113,340</u>	<u>\$9,667,887</u>

TOTAL PERSONNEL SERVICE BY POSITION
POLICE

CLASSIFICATION	SALARY GRADE (Details in Appendices)	2019-2020 FISCAL YEAR	2020-2021 FISCAL YEAR
Regular Employees			
Police Chief	Grade LL	1	1
Assistant Police Chief	Grade KK	2	2
Lieutenant	Grade II	5	5
Sergeant	Grade FF	8	8
Corporal	Grade EE	10	11
Patrolman	Grade CC	53	53
Bailiff	Grade CC	1	1
Police Officer - Hospital	Grade CC	0	5
Communications Supervisor	Grade M	1	1
Records Supervisor	Grade L	1	1
Property Evidence Tech	Grade J	1	1
Administrative Coordinator	Grade J	1	1
Lead Communications Officer	Grade I	4	4
Station Commander	Grade H	2	2
Communications Officer	Grade G	11	11
Jailer	Grade G	12	12
Administrative Assistant	Grade F	1	1
Nuisance Abatement Officer	Grade F	1	0
Records Clerk	Grade D	3	2
CTSP Co -Coordinators	Grade N/A	2	2
TOTAL		120	124

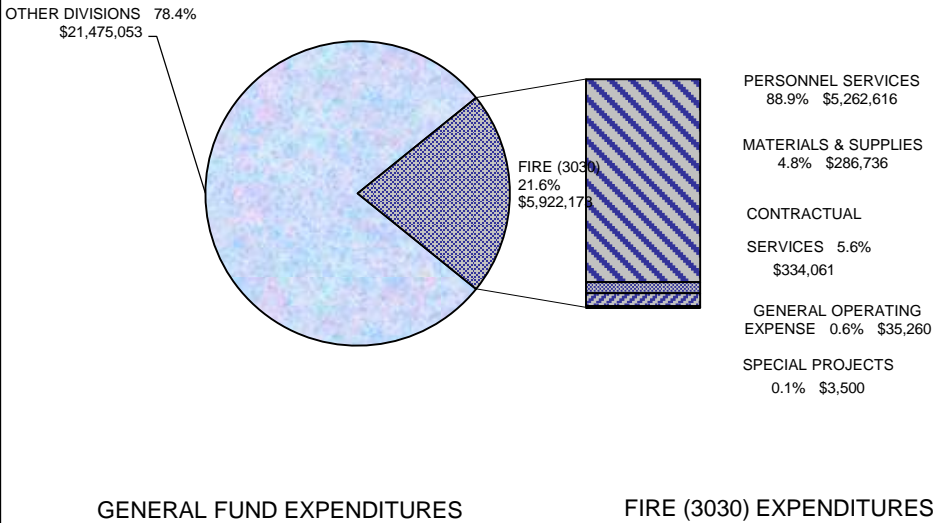
Part-Time Employees

	2019-2020		2020-2021	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
CTSP Co -Coordinator	1000	0.48	1000	0.48
Communicators	-	-	-	-
	1000	0.48	1000	0.48

Fire

The major emphasis of this department will continue to be fire prevention and enforcement of the fire code, suppressing fires, together with providing first response emergency medical service, and performance of related duties.

2020-2021 Proposed Budget General Fund



GENERAL FUND EXPENDITURES

FIRE (3030) EXPENDITURES

FIRE (3030)

BUDGET BY MAJOR OBJECT

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
PERSONNEL COSTS	\$5,051,411	\$4,983,547	\$5,058,725	\$5,262,616
MATERIALS AND SUPPLIES	237,181	274,683	291,704	286,736
CONTRACTUAL SERVICES	242,014	335,475	328,974	334,061
GENERAL OPERATIONS	29,656	54,829	35,260	35,260
CAPITAL EXPENDITURES	34,808	89,704	-	-
SPECIAL PROJECTS	26,101	32,813	3,500	3,500
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$5,621,171</u>	<u>\$5,771,051</u>	<u>\$5,718,163</u>	<u>\$5,922,173</u>

TOTAL PERSONNEL SERVICE BY POSITION
FIRE

CLASSIFICATION	SALARY GRADE (Details in Appendices)		2019-2020 FISCAL YEAR	2020-2021 FISCAL YEAR
Regular Employees				
Fire Chief	Grade	LL	1	1
Deputy Chief - Field Operations	Grade	KK	1	1
Battalion Chief	Grade	II	5	5
Captain	Grade	FF	15	16
Captain FSI	Grade	FF	1	1
Master Firefighter	Grade	EE	12	12
Firefighter	Grade	CC	27	29
Assistant Emergency Mgmt Coord.	Grade	N/A	0	1
Mechanic/Maintenance Officer	Grade	L	1	1
Administrative Coordinator	Grade	J	1	1
Administrative Secretary	Grade	E	1	1
TOTAL			<u>65</u>	<u>69</u>

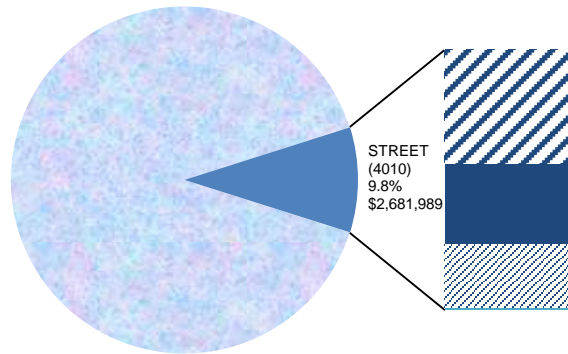
Street

This division maintains some 200 miles of public streets and right-of-ways. The division installs and maintains traffic markings, signs and signals, works with storm water drainage on public right-of-ways and performs construction and other duties related to street maintenance.

2020-2021 Proposed Budget

General Fund

OTHER DIVISIONS 90.2%
\$24,715,237



GENERAL FUND EXPENDITURES

STREET (4010) EXPENDITURES

STREET (4010)

BUDGET BY MAJOR OBJECT

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
PERSONNEL COSTS	\$1,152,693	\$1,159,725	\$1,169,795	\$1,173,175
MATERIALS AND SUPPLIES	811,905	736,925	881,474	828,231
CONTRACTUAL SERVICES	556,937	621,013	669,563	668,658
GENERAL OPERATIONS	37,539	83,598	11,925	11,925
CAPITAL EXPENDITURES	3,637	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	1,005,283	-	-	-
TRANSFERS	-	-	-	-
	<u>\$3,567,994</u>	<u>\$2,601,261</u>	<u>\$2,732,757</u>	<u>\$2,681,989</u>

TOTAL PERSONNEL SERVICE BY POSITION
STREET

CLASSIFICATION	SALARY GRADE (Details in Appendices)		2019-2020 FISCAL YEAR	2020-2021 FISCAL YEAR
Regular Employees				
Public Works Director	Grade	V	0.20	0.20
Traffic Operations Manager	Grade	R	1	1
Special Projects Coord.	Grade	N	1	1
Street Maintenance Supervisor	Grade	M	1	1
Street Maintenance Crew LI	Grade	L	2	2
PW System/GIS Analyst	Grade	L	0.125	0.125
Traffic Control Technician	Grade	I	1	1
Equipment Operator	Grade	I	4.5	4.5
Street Maintenance Technician	Grade	J	1	1
Street Maintenance Worker II	Grade	G	8	8
Street/Stormwater Inspector	Grade	K	0.5	0.5
Traffic Maintenance Worker I	Grade	E	1	1
TOTAL			<u>21.325</u>	<u>21.325</u>

Part-Time Employees

	2019-2020		2020-2021	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
General Worker	<u>2,040</u>	<u>0.98</u>	<u>2,040</u>	<u>0.98</u>
	2,040	0.98	2,040	0.98

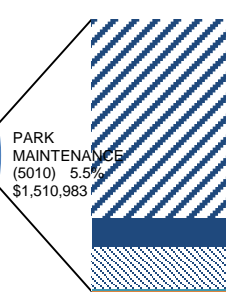
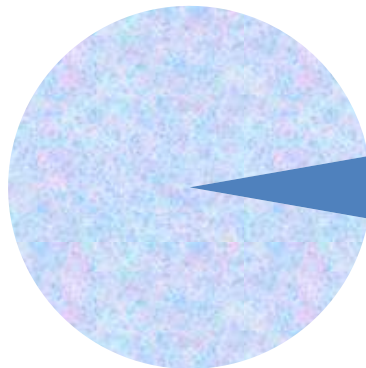
Park Maintenance

This division maintains and operates all public parks, buildings, medians, and areas around other public buildings and recreational facilities.

2020-2021 Proposed Budget

General Fund

OTHER DIVISIONS 94.5%
\$25,886,243



PERSONNEL SERVICES
73.1% \$1,104,348

MATERIALS & SUPPLIES
10.6% \$160,114

CONTRACTUAL
SERVICES 15.8%
\$238,886

GENERAL OPERATING
EXPENSE 0.5% \$7,135

SPECIAL PROJECTS
0.0% \$500

GENERAL FUND EXPENDITURES

PARK MAINTENANCE (5010) EXPENDITURES

PARK MAINTENANCE (5010)

BUDGET BY MAJOR OBJECT

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
PERSONNEL COSTS	\$1,100,224	\$1,135,960	\$1,117,996	\$1,104,348
MATERIALS AND SUPPLIES	155,922	160,381	155,196	160,114
CONTRACTUAL SERVICES	226,411	217,838	263,686	238,886
GENERAL OPERATIONS	6,554	6,499	7,135	7,135
CAPITAL EXPENDITURES	8,000	74,965	-	-
SPECIAL PROJECTS	1,444	1,395	1,500	500
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$1,498,554</u>	<u>\$1,597,039</u>	<u>\$1,545,513</u>	<u>\$1,510,983</u>

TOTAL PERSONNEL SERVICE BY POSITION
PARK MAINTENANCE

CLASSIFICATION	SALARY GRADE (Details in Appendices)		2019-2020 FISCAL YEAR	2020-2021 FISCAL YEAR
Regular Employees				
Director of Parks & Recreation	Grade	V	1	1
Parks Division Manager	Grade	S	1	1
Parks Supervisor	Grade	O	1	1
Parks Crew Leader	Grade	L	2	2
Administrative Coordinator	Grade	J	1	1
Sr. Maintenance Worker	Grade	I	5	5
Maintenance Worker II	Grade	G	4	4
Maintenance Worker	Grade	E	2	1
Administrative Secretary	Grade	E	1	1
TOTAL			18	17

Part-Time Employees

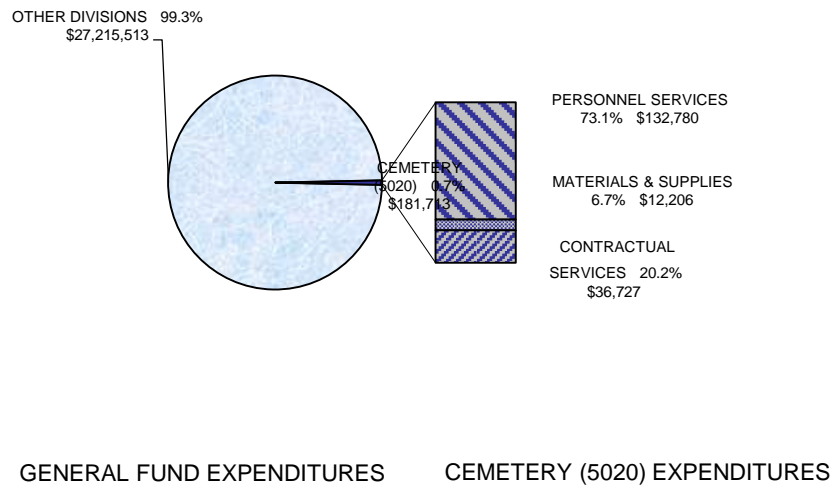
	2019-2020		2020-2021	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Park Keepers	10,760	5.17	10,203	4.91
Office Worker	<u>2,070</u>	<u>1.00</u>	<u>2,070</u>	<u>1.00</u>
	12,830	6.17	12,273	5.90

Cemetery

This division operates and maintains three cemetery facilities within the community.

2020-2021 Proposed Budget

General Fund



CEMETERY (5020)

BUDGET BY MAJOR OBJECT

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
PERSONNEL COSTS	\$152,908	\$147,069	\$144,709	\$132,780
MATERIALS AND SUPPLIES	12,682	11,081	12,488	12,206
CONTRACTUAL SERVICES	27,471	31,411	35,532	36,727
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$193,062</u>	<u>\$189,561</u>	<u>\$192,729</u>	<u>\$181,713</u>

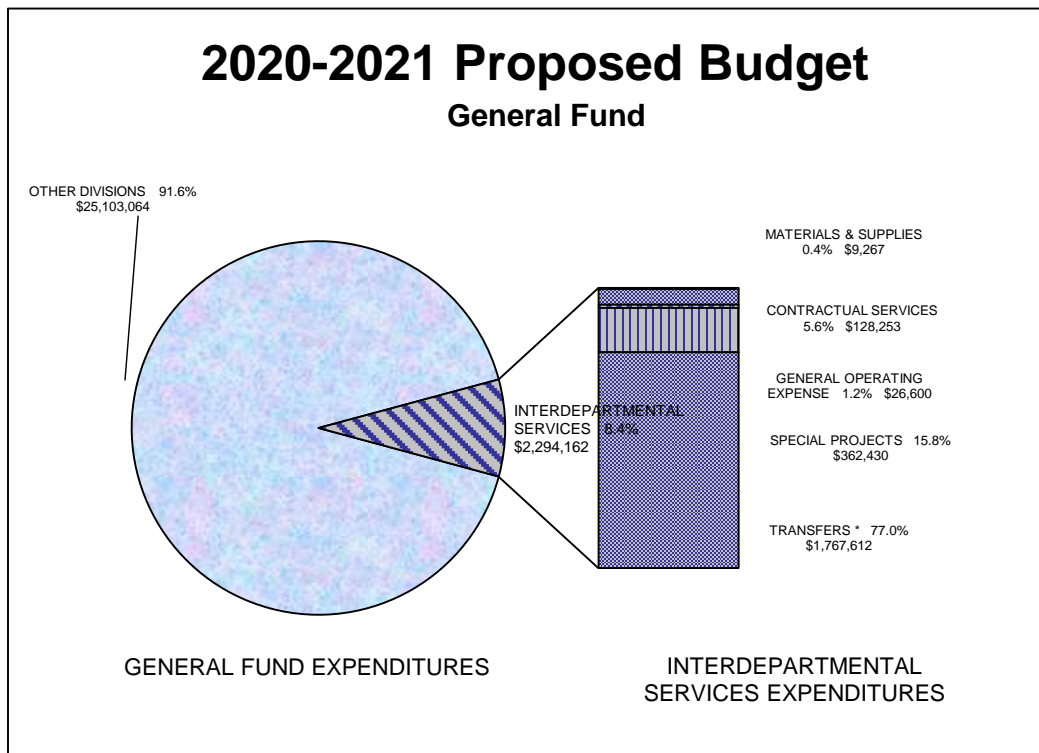
TOTAL PERSONNEL SERVICE BY POSITION
CEMETERY

CLASSIFICATION	SALARY RANGE (Details in Appendices)		2019-2020	2020-2021
			FISCAL YEAR	FISCAL YEAR
Regular Employees				
Sexton	Grade	N	1	1
Maintenance Worker II	Grade	G	<u>1</u>	<u>1</u>
TOTAL			2	2
Part-Time Employees				
			2019-2020	2020-2021
	<u>Actual</u>	<u>Full-Time</u>	<u>Actual</u>	<u>Full-Time</u>
	<u>Hours</u>	<u>Equivalent</u>	<u>Hours</u>	<u>Equivalent</u>
Seasonal Worker	<u>4,020</u>	<u>1.93</u>	<u>4,020</u>	<u>1.93</u>
	4,020	1.93	4,020	1.93

INTERDEPARTMENTAL SERVICES

BUDGET BY MAJOR OBJECT

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	9,538	9,734	10,199	9,267
CONTRACTUAL SERVICES	272,943	185,753	106,015	128,253
GENERAL OPERATIONS	39,414	82,595	26,600	26,600
CAPITAL EXPENDITURES	5,202	1,591	-	-
SPECIAL PROJECTS	276,617	1,076,441	362,430	362,430
DEBT PAYMENTS	-	-	-	-
TRANSFERS	<u>5,728,300</u>	<u>4,730,556</u>	<u>4,321,842</u>	<u>4,342,008</u>
	<u>\$6,332,016</u>	<u>\$6,086,670</u>	<u>\$4,827,086</u>	<u>\$4,868,558</u>



* Excludes \$2,574,396.00 pass-through transfers

CONTINGENCY (8000)

BUDGET BY MAJOR OBJECT

	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>BUDGET</u>	<u>2020-21</u> <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ 120,000	\$ 120,000
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	25,000	50,000
GENERAL OPERATIONS	-	-	-	50,000
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	25,000	30,000
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>-\$ -</u>	<u>-\$ -</u>	<u>\$170,000</u>	<u>\$250,000</u>

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SPECIAL REVENUE FUNDS

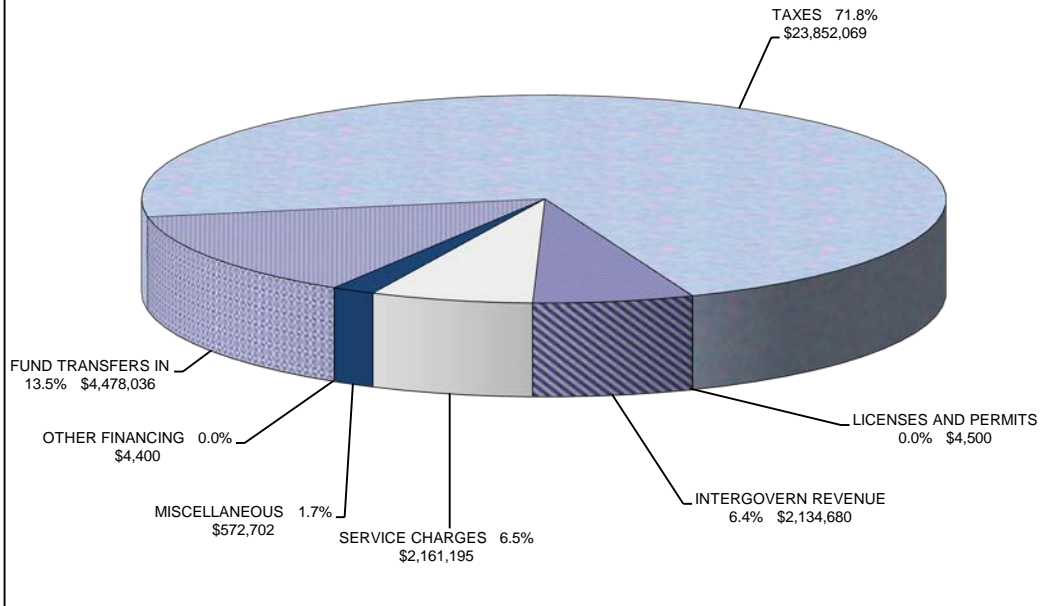
BUDGET HIGHLIGHTS

Special Revenue Funds account for receipts from revenue sources that have been earmarked for specific purposes. Revenue funds are administered by various City departments and including the following funds.

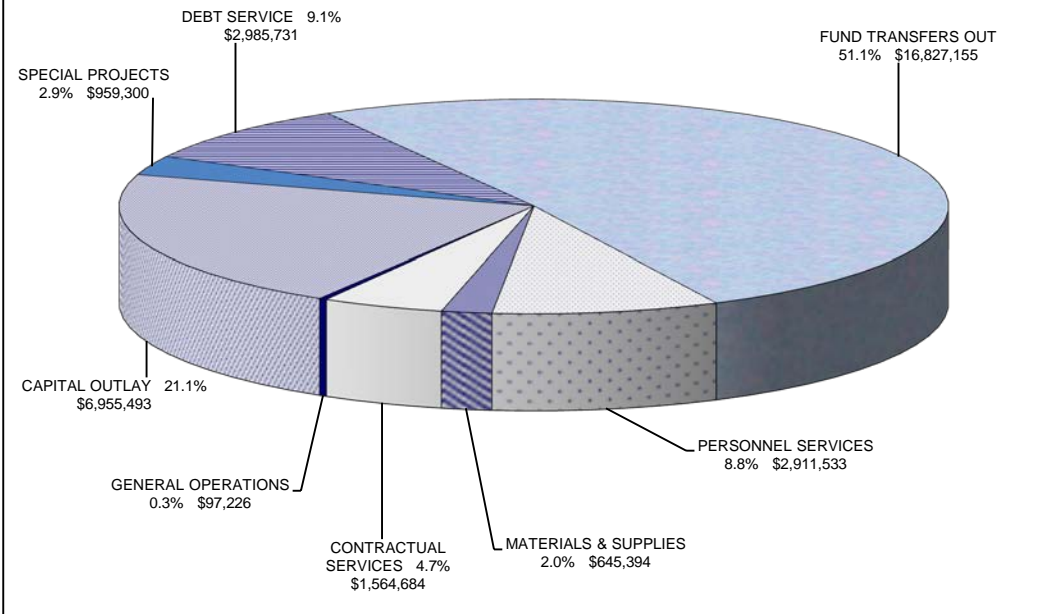
- Airport Fund
- Parks and Recreation Fund
 - Arena Maintenance
 - Osage Park
 - Shawnee Park Community Center
 - Central Pool
 - Family Aquatic Center
 - Recreation
 - Cultural Events
- Health Fund
- Convention and Tourism Fund
- Downtown Business District Fund
- Public Safety Trust Fund
- Public Safety Trust Fund II
- Casino Revenue Fund
- Riverfront Region Economic Development
- Housing Development Grants
- Motor Fuel Tax Fund
- Transportation Sales Tax Trust Fund
- Transportation Sales Tax Trust Fund II
- Transportation Sales Tax Trust Fund III
- Transportation Sales Tax Trust Fund IV
- Transportation Sales Tax Trust Fund V
- Transportation Sales Tax Trust Fund VI
- Capital Improvement Sales Tax Fund - Water Projects
- Capital Improvement Sales Tax Fund - Sewer System Improvements
- Capital Improvement Sales Tax Fund - General Improvements
- Fire Sales Tax Fund
- Park/Stormwater Sales Tax-Capital
- Park/Stormwater Sales Tax-Capital II
- Park/Stormwater Sales Tax-Operating

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SPECIAL REVENUE FUNDS 2020-2021 RESOURCES



SPECIAL REVENUE FUNDS 2020-2021 EXPENDITURES



City of Cape Girardeau, Missouri
 COMBINED STATEMENT OF REVENUES COLLECTED, EXPENDITURES PAID
 AND CHANGES IN FUND BALANCES - SPECIAL REVENUE FUNDS
 AIRPORT, PARK/REC, HEALTH, CONV/TOURISM, DOWNTOWN BUS. DIST.,
 PUBLIC SAFETY TRUST, PUBLIC SAFETY TRUST II, CASINO REVENUE FUND,
 RIVERFRONT REGION ECONOMIC DEVL FUND, HOUSING DEVELOPMENT GRANTS, MOTOR FUEL,
 TRANSP SALES TAX: I,III,IV,V,VI, CAP IMP SALES TAX-WATER PROJECTS,
 CAP IMP SALES TAX-SEWER SYSTEM IMPR, CAP IMP SALES TAX-GENERAL IMPROVEMENTS,
 FIRE SALES TAX, PARK/STORMWATER SALES TAX-CAPITAL,PARK/STORMWATER SALES TAX-CAPITAL II,
 PARK/STORMWATER SALES TAX-OPERATIONS

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
REVENUES COLLECTED:				
TAXES	\$ 24,161,606	\$ 23,689,800	\$ 23,483,881	\$ 23,852,069
LICENSES AND PERMITS	4,277	4,852	4,500	4,500
INTERGOVERN REVENUE	3,345,075	1,995,081	1,913,330	2,134,680
SERVICE CHARGES	1,937,605	2,232,662	2,210,045	2,161,195
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	961,834	981,915	711,108	572,702
OTHER FINANCING	<u>139,271</u>	<u>66,738</u>	<u>20,400</u>	<u>4,400</u>
TOTAL REVENUE	\$30,549,667	\$ 28,971,048	\$ 28,343,264	\$ 28,729,546
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ 2,872,814	\$ 2,899,371	\$ 3,008,401	\$ 2,911,533
MATERIALS & SUPPLIES	696,188	672,871	639,602	645,394
CONTRACTUAL SERVICES	1,613,208	1,648,584	1,705,089	1,564,684
GENERAL OPERATIONS	117,745	105,053	100,162	97,226
CAPITAL OUTLAY	11,681,995	4,538,303	9,782,515	6,955,493
SPECIAL PROJECTS	997,877	3,815,541	2,266,490	959,300
DEBT SERVICE	<u>8,414,967</u>	<u>4,123,486</u>	<u>2,824,383</u>	<u>2,985,731</u>
TOTAL EXPENSES	\$ 26,394,794	\$ 17,803,207	\$ 20,326,642	\$ 16,119,361
FUND TRANSFERS IN	9,712,033	5,111,578	5,124,040	4,478,036
FUND TRANSFERS OUT	18,666,850	15,369,408	15,233,784	16,827,155
PROJECTED REVENUE				
OVER(UNDER) BUDGET			265,481	-
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			6,629,199	(1,350,922)
RESERVED FUND BALANCE				
DECREASE(INCREASE)			41,839	-
EMERGENCY RESERVE FUND BALANCE				
DECREASE(INCREASE)			18,485	(28,350)
BEGINNING UNRESERVED FUND				
BALANCE			21,508,446	26,370,328
ENDING UNRESERVED FUND				
BALANCE			<u>26,370,328</u>	<u>25,252,122</u>
EMERGENCY RESERVE FUND			<u>1,190,400</u>	<u>1,218,750</u>

AIRPORT FUND

**AIRPORT FUND
BUDGET HIGHLIGHTS**

ACTIVITIES

The Airport Fund accounts for the operation and maintenance of the municipal airport facility in accordance with Federal Aviation Administration regulations. The airport provides a service facility for passenger traffic, private and commercial aircraft, and related business activities. Additionally, the City operates the Airport's fueling operations.

SIGNIFICANT OPERATING CHANGES

This budget assumes \$432,480 in CARES Act funding to cover net operating costs of the Airport. Net margin from Airport's FBO fuel sales are projected to decrease \$43,925 (9.6%) from the previous year's budget. This reflects actual activity for the calendar year 2019. No subsidy from the general fund is included in this budget.

This budget includes approximately \$100,000 in savings resulting from the promotion of the deputy airport manager to the airport manager position and the elimination of the deputy airport manager position.

SIGNIFICANT ONE-TIME EXPENDITURES

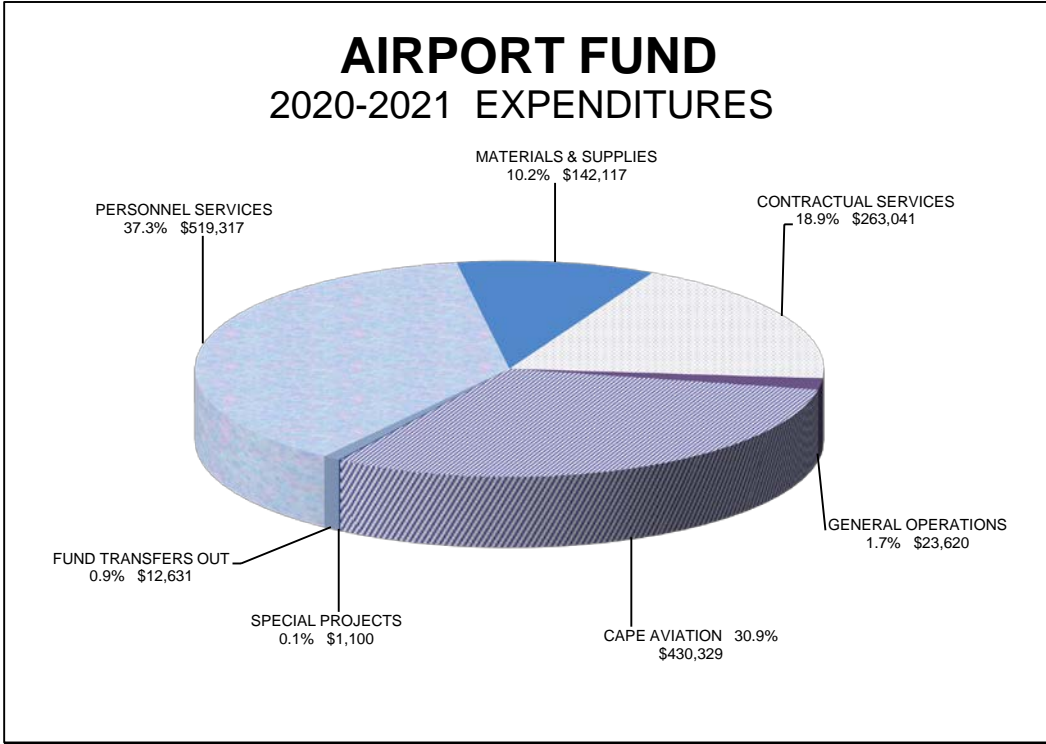
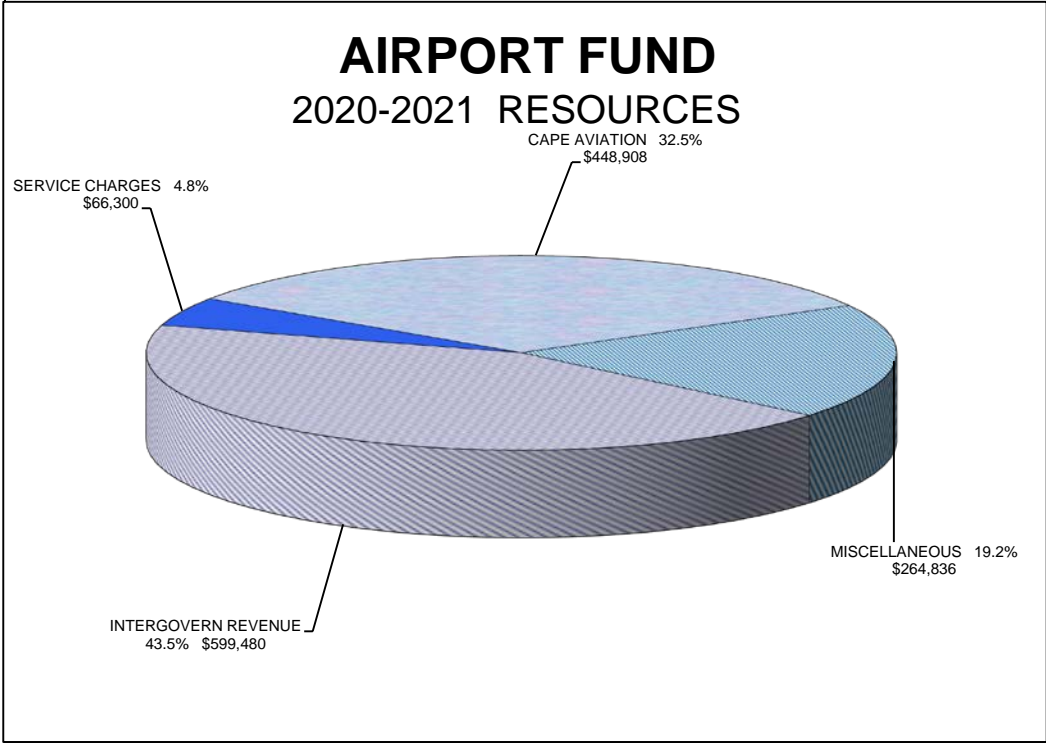
This budget included no significant one-time expenditures.

This previous budget included the following one-time expenditures:

- \$20,000 for building works to provide garaging for the Aircraft Rescue and Fire Fighting (ARFF) truck and equipment
- \$15,000 for a new paint machine for airfield marking
- \$6,000 for signage required by the FAA
- \$5,000 for the costs of the triannual emergency exercise required by the FAA.
- \$100,000 for costs of advertising air services at the airport. Ninety percent of these costs will be funded with grant revenues.

REVENUE/EXPENDITURE PROJECTIONS

Revenues, excluding interest, grant revenue, and FBO sales, are projected to increase at 2% over the 5-year period. Net profit margin from FBO sales are maintained at year ending June 30, 2021 levels over the remaining five years. Revenues for fiscal years' ending June 30, 2022 and 2023 assumed CARES Act funding of \$457,307 and \$461,025. Operating expenses, excluding personnel expenses are projected to grow at the rate of inflation. Personnel expenditures are projected to include wage increases equal to the inflation rate in the fiscal years after June 30, 2021, with an annual turnover rate of 8%. Costs for health and dental insurance are projected to grow 6% and 2% annually, respectively, during these years. No capital outlays are projected since General Fund transfers would support any capital outlays.



AIRPORT FUND
BUDGET BY MAJOR OBJECT

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	881,819	297,981	257,000	599,480
SERVICE CHARGES	457,674	830,594	522,450	493,850
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	398,174	323,030	295,356	286,194
OTHER FINANCING	-	-	-	-
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL REVENUE	\$ 1,737,667	\$ 1,451,605	\$ 1,074,806	\$ 1,379,524
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$858,422	\$880,403	\$882,185	\$793,243
MATERIALS & SUPPLIES	172,931	181,487	178,626	177,733
CONTRACTUAL SERVICES	321,198	458,684	509,700	374,328
GENERAL OPERATIONS	37,237	34,829	38,120	33,120
CAPITAL OUTLAY	911,016	108,892	-	-
SPECIAL PROJECTS	1,239	373,883	1,100	1,100
DEBT SERVICE	1,160	571	-	-
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL EXPENSES	<u>\$2,303,203</u>	<u>\$2,038,748</u>	<u>\$1,609,731</u>	<u>\$1,379,524</u>
FUND TRANSFERS IN	733,928	525,380	534,925	-
FUND TRANSFERS OUT	-	-	-	12,631
PROJECTED REVENUE				
OVER(UNDER) BUDGET			422,657	
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			(434,618)	
RESERVED FUND BALANCE				
DECREASE(INCREASE)			2,386	
EMERGENCY RESERVE FUND BALANCE				
DECREASE(INCREASE)			34,531	-
BEGINNING UNRESERVED FUND				
BALANCE			5,425	30,381
ENDING UNRESERVED FUND				
BALANCE			<u>30,381</u>	<u>17,750</u>
EMERGENCY RESERVE FUND		<u>241,460</u>	<u>206,929</u>	<u>206,929</u>

AIRPORT FUND
BUDGET PROJECTIONS

	<u>2021-22</u> <u>PROJECTED</u>	<u>2022-23</u> <u>PROJECTED</u>	<u>2023-24</u> <u>PROJECTED</u>	<u>2024-25</u> <u>PROJECTED</u>	<u>2025-26</u> <u>PROJECTED</u>
REVENUE SOURCE:					
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-	-
INTERGOVERN REVENUE	624,307	628,025	167,000	167,000	167,000
SERVICE CHARGES	495,195	496,567	497,966	499,393	500,849
FINES AND FORFEITS	-	-	-	-	-
MISCELLANEOUS	291,818	297,554	303,405	309,373	315,461
OTHER FINANCING	-	-	-	-	-
TOTAL REVENUE	\$1,411,320	\$1,422,146	\$968,371	\$975,766	\$983,310
EXPENSE OBJECT:					
PERSONNEL SERVICES	\$ 809,490	\$ 826,235	\$ 843,496	\$ 861,299	\$ 879,673
MATERIALS & SUPPLIES	181,288	184,914	188,612	192,384	196,232
CONTRACTUAL SERVICES	381,491	388,798	396,251	403,853	411,607
GENERAL OPERATIONS	33,782	34,458	35,147	35,850	36,567
CAPITAL OUTLAY	-	-	-	-	-
SPECIAL PROJECTS	1,122	1,144	1,167	1,190	1,214
DEBT SERVICE	-	-	-	-	-
TOTAL EXPENSES	\$1,407,173	\$1,435,549	\$1,464,673	\$1,494,576	\$1,525,293
FUND TRANSFERS IN	-	17,659	500,671	523,295	546,591
FUND TRANSFERS OUT	-	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET					
PROJECTED EXPENDITURES UNDER(OVER) BUDGET					
RESERVED FUND BALANCE DECREASE(INCREASE)					
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)	(4,147)	(4,256)	(4,369)	(4,485)	(4,608)
BEGINNING UNRESERVED FUND BALANCE	17,750	17,750	17,750	17,750	17,750
ENDING UNRESERVED FUND BALANCE	<u>17,750</u>	<u>17,750</u>	<u>17,750</u>	<u>17,750</u>	<u>17,750</u>
EMERGENCY RESERVE FUND	<u>211,076</u>	<u>215,332</u>	<u>219,701</u>	<u>224,186</u>	<u>228,794</u>

AIRPORT FUND REVENUE

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
DOT-FAA Control Tower	\$ 167,000	\$ 167,000	\$ 167,000	\$ 167,000
Other Federal Grants	697,896	50,981	-	-
Other State Grants	<u>16,923</u>	<u>80,000</u>	<u>90,000</u>	<u>432,480</u>
	881,819	297,981	257,000	599,480
Special Event Fees	-	322,468	-	-
Fuel Flowage Fees	7,808	37,100	36,000	35,800
Miscellaneous Usage Fees	48,338	24,576	20,500	30,500
Airport Sales-Jet A Fuel Sales	791,976	926,495	959,800	854,000
Airport Sales-100 LL Fuel Sales	386,434	347,291	349,125	305,500
Airport Sales-Oil Sales	11,313	14,691	12,900	14,900
Airport Sales-Deicing	49.40	-	50	-
Airport Sales-Catering	145	494	500	250
Airport Sales-Aircraft Washing	613	64	125	50
Airport Sales-Misc Retail Sales	3,126	2,586	2,500	2,500
Airport Sales-Miscellaneous Fees	1,228	6,107	3,000	6,000
Airport Sales-Emerg Call Out Fees	808	654	650	650
Cost of Items Resold-Jet A Fuel Sales	(499,085)	(581,014)	(587,500)	(503,500)
Cost of Items Resold-100 LL Fuel Sale:	(282,216)	(260,660)	(262,500)	(241,000)
Cost of Items Resold-Oil Sales	(10,403)	(7,915)	(10,700)	(9,800)
Cost of Items Resold-Misc Retail Sales	<u>(2,461)</u>	<u>(2,344)</u>	<u>(2,000)</u>	<u>(2,000)</u>
	457,674	830,594	522,450	493,850
Interest on Overnight Inv.	1,380	919	8,325	4,995
Office Space Lease	18,277	20,945	20,946	14,719
Crop Lease	46,781	46,781	46,782	46,781
Building Lease	12,663	12,663	12,663	12,663
Land Lease	27,071	27,071	27,071	21,420
Aviation Rental	21,977	19,509	23,358	21,358
Restaurant Rental	9,000	9,000	9,000	9,000
Retail Space Lease	731	-	-	-
Sign Rentals	3,252	3,252	3,252	3,252
T-Hanger Rental	163,763	156,783	142,959	149,881
Cash Over and Short	55	(5)	-	-
General Miscellaneous	3,340	2,124	1,000	2,125
Proceeds from Sale of Assets	41,190	18,989	-	-
Compensation for damages	<u>48,693</u>	<u>5,000</u>	<u>-</u>	<u>-</u>
	398,174	323,030	295,356	286,194
Transfer from General Fund	<u>733,928</u>	<u>525,380</u>	<u>534,925</u>	<u>-</u>
	733,928	525,380	534,925	-
	<u>\$2,471,594</u>	<u>\$1,976,985</u>	<u>\$1,609,731</u>	<u>\$1,379,524</u>

AIRPORT OPERATIONS (2020)

BUDGET BY MAJOR OBJECT

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
PERSONNEL COSTS	\$571,626	\$577,711	\$606,822	\$519,317
MATERIALS AND SUPPLIES	148,690	153,983	149,701	142,117
CONTRACTUAL SERVICES	222,394	353,909	403,220	263,041
GENERAL OPERATIONS	28,091	33,532	28,620	23,620
CAPITAL EXPENDITURES	911,016	108,892	-	-
SPECIAL PROJECTS	1,239	373,883	1,100	1,100
DEBT PAYMENTS	1,160	571	-	-
TRANSFERS	-	-	-	12,631
	<u>\$1,884,216</u>	<u>\$1,602,480</u>	<u>\$1,189,463</u>	<u>\$961,826</u>

TOTAL PERSONNEL SERVICE BY POSITION
AIRPORT OPERATIONS

CLASSIFICATION	SALARY GRADE (Details in Appendices)	2019-2020 FISCAL YEAR	2020-2021 FISCAL YEAR
Regular Employees			
Airport Manager	Grade S	1	1
Control Tower Chief	Grade R	1	1
Air Traffic Controllers	Grade Q	2	2
Deputy Airport Manager	Grade Q	1	0
Airport Operation Specialist	Grade I	1	1
Maintenance Worker II	Grade G	1	1
Maintenance Worker I	Grade E	1	1
Aiport Support Specialist	Grade E	0	1
Adminstrative Clerk	Grade D	1	0
TOTAL		9.00	8.00

Part-Time Employees

	2019-2020		2020-2021	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Maintenance Worker	716	0.34	716	0.34
	716	0.34	716	0.34

AIRPORT FBO OPERATIONS (2022)

BUDGET BY MAJOR OBJECT

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
PERSONNEL COSTS	\$ 286,796	\$ 302,691	\$ 275,363	\$ 273,926
MATERIALS AND SUPPLIES	24,241	27,504	28,925	35,616
CONTRACTUAL SERVICES	98,805	104,775	106,480	111,287
GENERAL OPERATIONS	9,146	1,298	9,500	9,500
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$ 418,987</u>	<u>\$ 436,268</u>	<u>\$ 420,268</u>	<u>\$ 430,329</u>

TOTAL PERSONNEL SERVICE BY POSITION
AIRPORT FBO OPERATIONS

CLASSIFICATION	SALARY GRADE (Details in Appendices)	2019-2020 FISCAL YEAR	2020-2021 FISCAL YEAR
Regular Employees			
Flight Line Supervisor	Grade M	1	1
Lead Flight Line Technician	Grade H	1	1
Administrative Clerk	Grade D	1	1
Flight Line Technician II	Grade D	1	1
Flight Line Technician	Grade C	<u>1</u>	<u>1</u>
TOTAL		5	5

Part-Time Employees

	2019-2020		2020-2021	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Administrative Clerk	1,664	0.80	1,664	0.80
Lineman	<u>2,480</u>	<u>1.19</u>	<u>2,480</u>	<u>1.19</u>
	4,144	1.99	4,144	1.99

**PARKS
AND
RECREATION
FUND**

**PARKS AND RECREATION FUND
BUDGET HIGHLIGHTS**

ACTIVITIES

The Parks and Recreation Fund is established to separate the revenue sources and expenditures used to operate the parks and recreation activities. The following activities are included in this fund:

Arena Maintenance - This division is responsible for the operations and maintenance of the A.C. Brase building in Arena Park.

Osage Park Community Center – This division is responsible for the operations and maintenance of the multi-purpose building at Osage Park.

Shawnee Park Community Center – This division is responsible for the operations and maintenance of the multi-purpose building at Shawnee Park

Central Pool - This division operates an indoor/outdoor facility in conjunction with the Public School District.

Family Aquatic Center - This division is responsible for the operations and maintenance of an outdoor family aquatic center adjacent to the Osage Park Community Center.

Recreation - This division operates a year-round public program for all age groups, including a multitude of programs, and coordinates use of all facilities by organized groups.

Municipal Band - The Municipal Band provides open-air concerts at the band shell in Capaha Park and additional concerts in other areas within the community.

SIGNIFICANT OPERATING CHANGES

This budget assumes a reduction of 1.33 full-time equivalent (FTE) employees across the divisions in this fund. This is comprised of full-time reductions of 1.00 FTE and part-time reductions of 0.33 FTE. Please see division summary pages in the Parks and Recreation Fund section for more detailed information. The decrease in the full-time staff results from the elimination of an administrative secretary position and resulted in a \$35,901 reduction in personnel costs of the recreation division. The decrease in the part-time staff results from the reduction in the hours of operation at the Osage Center of elimination of the Steamboat Triathlon event. These reductions reduced personnel costs by \$6,669.

SIGNIFICANT ONE-TIME EXPENDITURES

This budget includes no one-time expenditure. However, \$80,000 has been allocated in the Parks / Stormwater Sales Tax – Operations Fund for one-time expenditures to be made during the year.

REVENUE/RATE INCREASES

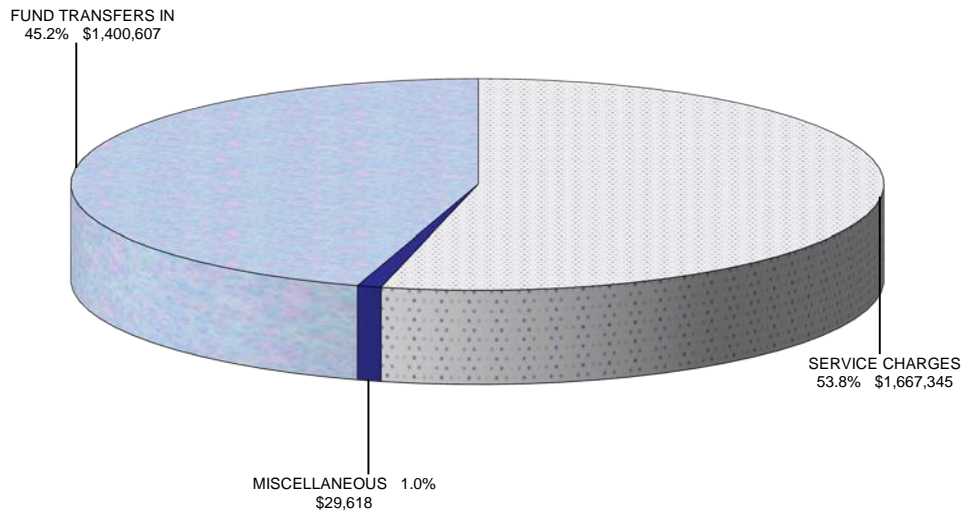
This budget includes fee increases for A. C. Brase Arena rentals, Osage Community Center rentals, recreation program and event fees of the Recreation division, various fee and rental charges at Cape Splash and Central Pool. These increases are detailed in pages 412 - 422 of the appendices. As new activities arise during the year, user fees may be charged to offset operating costs.

REVENUE/EXPENDITURE PROJECTIONS

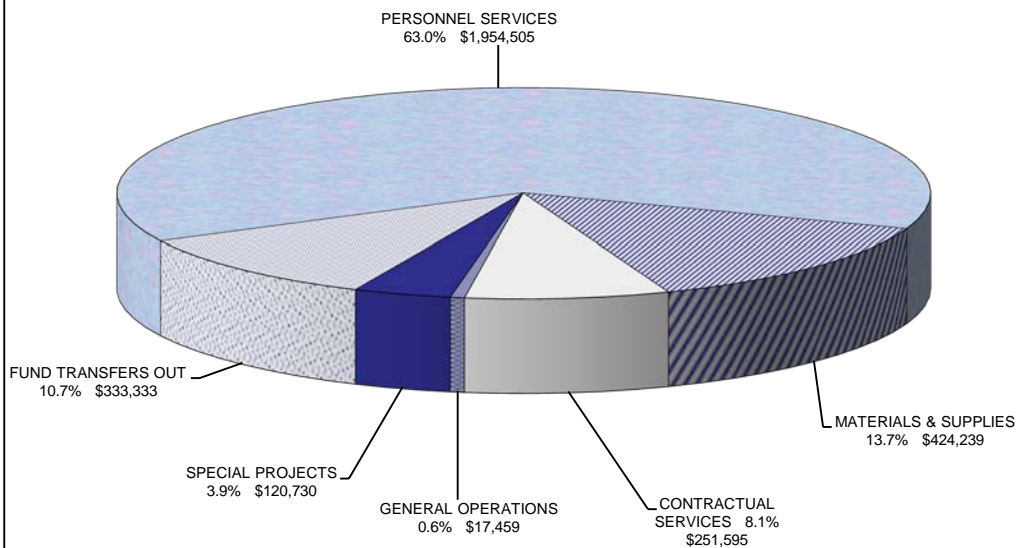
Service charge revenue is projected to grow 2% annually over fiscal year ending June 30, 2021 levels. Operating expenses, excluding personnel expenses, are projected to grow at a 2% annual inflation rate. Personnel expenditures are projected to include wage increases equal to the inflation rate in the fiscal years after June 30, 2021 and with an annual turnover rate of 8%. Costs for health and dental insurance are projected to grow 6% and 2% annually, respectively, during these years. No capital outlays are projected since any capital outlays would be supported by General Fund transfers.

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PARKS & RECREATION FUND 2020-2021 RESOURCES



PARKS & RECREATION FUND 2020-2021 EXPENDITURES



PARKS & RECREATION FUND
BUDGET BY MAJOR OBJECT

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	-
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	1,479,931	1,402,068	1,687,595	1,667,345
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	31,489	29,385	39,518	29,618
OTHER FINANCING	<u>14,942</u>	<u>270</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	\$ 1,526,362	\$ 1,431,723	\$ 1,727,113	1,696,963
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$1,859,600	\$1,904,232	\$1,965,960	\$1,954,505
MATERIALS & SUPPLIES	438,689	439,868	417,724	424,239
CONTRACTUAL SERVICES	266,615	320,981	251,259	251,595
GENERAL OPERATIONS	12,998	19,120	17,459	17,459
CAPITAL OUTLAY	31,154	65,653	-	-
SPECIAL PROJECTS	122,805	142,577	144,730	120,730
DEBT SERVICE	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENSES	<u>\$2,731,860</u>	<u>\$2,892,432</u>	<u>\$2,797,132</u>	<u>2,768,528</u>
FUND TRANSFERS IN	1,604,833	1,360,141	1,403,352	1,400,607
FUND TRANSFERS OUT	-	-	333,333	333,333
PROJECTED REVENUE OVER(UNDER) BUDGET			46,887	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			(35,450)	
RESERVED FUND BALANCE DECREASE(INCREASE)			39,220	
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)			5,344	-
BEGINNING UNRESERVED FUND BALANCE			(17,456)	38,545
ENDING UNRESERVED FUND BALANCE			<u>38,545</u>	<u>34,254</u>
EMERGENCY RESERVE FUND		<u>419,570</u>	<u>414,226</u>	<u>414,226</u>
OPERATIONS AND REPAIR FUND		<u>404,755</u>	<u>364,388</u>	<u>364,388</u>

PARKS & RECREATION FUND
BUDGET PROJECTIONS

	<u>2021-22</u> <u>PROJECTED</u>	<u>2022-23</u> <u>PROJECTED</u>	<u>2023-24</u> <u>PROJECTED</u>	<u>2024-25</u> <u>PROJECTED</u>	<u>2025-26</u> <u>PROJECTED</u>
REVENUE SOURCE:					
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-	-
SERVICE CHARGES	1,700,692	1,734,706	1,769,400	1,804,788	1,840,884
FINES AND FORFEITS	-	-	-	-	-
MISCELLANEOUS	29,618	29,618	29,618	29,618	29,618
OTHER FINANCING	-	-	-	-	-
TOTAL REVENUE	\$1,730,310	\$1,764,324	\$1,799,018	\$1,834,406	\$1,870,502
EXPENSE OBJECT:					
PERSONNEL SERVICES	\$ 1,990,772	\$ 2,027,983	\$ 2,066,177	\$ 2,105,398	\$2,145,688
MATERIALS & SUPPLIES	432,724	441,378	450,206	459,210	468,394
CONTRACTUAL SERVICES	256,627	261,760	266,995	272,335	277,782
GENERAL OPERATIONS	17,808	18,164	18,527	18,898	19,276
CAPITAL OUTLAY	-	-	-	-	-
SPECIAL PROJECTS	123,145	125,608	128,120	130,682	133,296
DEBT SERVICE	-	-	-	-	-
TOTAL EXPENSES	\$2,821,076	\$2,874,893	\$2,930,025	\$2,986,523	\$3,044,436
FUND TRANSFERS IN	1,433,034	1,451,975	1,472,610	1,493,924	1,515,954
FUND TRANSFERS OUT	333,333	333,333	333,333	333,333	333,333
PROJECTED REVENUE OVER(UNDER) BUDGET					
PROJECTED EXPENDITURES UNDER(OVER) BUDGET					
RESERVED FUND BALANCE DECREASE(INCREASE)					
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)	(8,935)	(8,073)	(8,270)	(8,474)	(8,687)
BEGINNING UNRESERVED FUND BALANCE	34,254	34,254	34,254	34,254	34,254
ENDING UNRESERVED FUND BALANCE	34,254	34,254	34,254	34,254	34,254
EMERGENCY RESERVE FUND	423,161	431,234	439,504	447,978	456,665
OPERATIONS AND REPAIR FUND	364,388	364,388	364,388	364,388	364,388

PARKS & RECREATION FUND REVENUE

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
Arena Building Usage Fees	66,777	63,376	62,000	67,500
Park Shelter Fees	18,135	17,965	18,500	18,000
Miscellaneous Usage Fees	1,825	1,205	1,900	1,800
City Central Pool Fees	96,274	89,367	100,000	112,343
Aquatic Center Annual Passes	28,199	30,684	33,000	33,000
Recreation Special Event Fees	113,553	124,136	151,755	123,705
Parks Miscellaneous Retail Sales	114	4	50	-
Cost of Items Resold	-	-	100	-
Central Vending Machines	2,097	1,502	4,500	1,500
Central Pool Concessions	1,558	368	900	375
Cost of Items Resold	(2,337)	(1,174)	(2,500)	(1,175)
Aquatic Center-Concessions	201,312	173,121	200,000	200,000
Aquatic Miscellaneous Retail Sales	2,680	7,372	7,000	7,000
Cost of Items Resold	(124,898)	(99,613)	(120,000)	(120,000)
Cost-sale of misc retail items	(544)	(4,053)	(4,400)	(4,400)
League Fees	80,621	108,654	117,325	140,825
Special Events Concessions	5,878	6,698	6,500	6,630
Recreation Vending Machines	2,229	2,119	2,000	2,040
Cost of Items Resold	(6,574)	(5,670)	(6,500)	(6,630)
Osage-Misc Retail Items	68	15	-	-
Osage Repair & Replacement	10,114	7,708	9,500	9,000
Osage Building Usage	225,565	242,969	263,500	254,500
Cost of Items Resold	(14,980)	(15,227)	(10,000)	(10,000)
Shawnee Park Ctr Bldg Usage Fees	53,247	37,678	54,000	38,250
Shawnee Park Program Fees	2,952	2,897	2,800	4,000
Shawnee Pk Ctr-Concs-Non-Alcoholic	1,653	1,513	-	-
Shawnee Pk Ctr Vending Machines	5,457	4,997	5,000	5,000
Cost of Items Resold	(3,528)	(3,883)	(1,700)	(1,700)
Recreation Program Fees	51,811	57,757	65,865	66,615
Aquatics Program Fees-Central	22,200	17,451	23,000	19,017
Miscellaneous Pool Revenue	4	-	-	-
Aquatics Program Fees-Splash	29,162	26,070	32,000	27,150
Family Aquatic Ctr Pool Usage	511,386	420,317	582,000	582,000
Miscellaneous Fees	10,998	7,312	10,000	10,000
Osage Building Concessions	12,813	14,665	8,500	8,500
Osage Vending	6,224	5,254	6,000	6,500
Osage Program Fees	67,891	58,515	65,000	66,000
	1,479,931	1,402,068	1,687,595	1,667,345
Interest on Overnight Investments	9,036	14,469	24,750	14,850
Operating Contributions	7,653	293	200	200
Property Rental	13,068	13,068	13,068	13,068
General Miscellaneous	1,619	1,591	1,500	1,500

PARKS & RECREATION FUND REVENUE

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
Cash Overages & Shortages	113	(36)	-	-
	31,489	29,385	39,518	29,618
Proceeds from Sale of Assets	611	-	-	-
Compensation for Damages	14,332	270	-	-
	14,942	270	-	-
Transfer-General Fund	911,265	419,996	672,105	1,067,274
Transfer-CVB	333,333	333,333	333,333	333,333
Transfer-Park/Stormwtr-Operating	360,235	606,812	397,914	-
	1,604,833	1,360,141	1,403,352	1,400,607
	<u>\$ 3,131,195</u>	<u>\$ 2,791,864</u>	<u>\$ 3,130,465</u>	<u>\$ 3,097,570</u>

ARENA MAINTENANCE (5032)

BUDGET BY MAJOR OBJECT

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
PERSONNEL COSTS	\$163,863	\$163,180	\$164,244	\$180,366
MATERIALS AND SUPPLIES	69,287	67,467	68,320	84,314
CONTRACTUAL SERVICES	20,653	36,817	25,895	26,065
GENERAL OPERATIONS	930	646	1,150	1,150
CAPITAL EXPENDITURES	-	36,494	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$254,734</u>	<u>\$304,604</u>	<u>\$259,609</u>	<u>\$291,895</u>

TOTAL PERSONNEL SERVICE BY POSITION
ARENA MAINTENANCE

CLASSIFICATION	SALARY GRADE (Details in Appendices)		2019-2020 FISCAL YEAR	2020-2021 FISCAL YEAR
Regular Employees				
Maintenance Worker II	Grade	G	<u>3</u>	<u>3</u>
TOTAL			3	3
Part-Time Employees				
		2019-2020		2020-2021
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Maintenance Workers	1830	0.88	1830	0.88

OSAGE PARK COMMUNITY CENTER (5034)

BUDGET BY MAJOR OBJECT

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
PERSONNEL COSTS	\$452,580	\$447,929	\$439,242	\$436,928
MATERIALS AND SUPPLIES	112,153	104,879	102,794	100,243
CONTRACTUAL SERVICES	92,132	52,183	56,050	55,606
GENERAL OPERATIONS	2,171	1,981	1,740	1,740
CAPITAL EXPENDITURES	4,322	17,809	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$663,358</u>	<u>\$624,781</u>	<u>\$599,826</u>	<u>\$594,517</u>

TOTAL PERSONNEL SERVICE BY POSITION
OSAGE PARK COMMUNITY CENTER

CLASSIFICATION	SALARY GRADE (Details in Appendices)		2019-2020 FISCAL YEAR	2020-2021 FISCAL YEAR
Regular Employees				
Recreation Supervisor	Grade	O	1	1
Facility Maintenance Coordinator	Grade	M	0.50	0.50
Maintenance Worker II	Grade	G	2	2
Administrative Assistant	Grade	F	1	1
Administrative Secretary	Grade	E	0.50	0.50
TOTAL			5.00	5.00

Part-Time Employees

	2019-2020		2020-2021	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Morning Manager	3,084	1.48	3,084	1.48
Evening Manager	1,540	0.74	1,540	0.74
Personal Trainer	1,511	0.73	1,511	0.73
Office Worker	80	0.04	80	0.04
Administrative Clerk	500	0.24	500	0.24
Maintenance Workers	1,750	0.84	1,750	0.84
Concessions Worker	400	0.19	400	0.19
Facility Attendants	7,825	3.76	7,301	3.51
	16,690	8.02	16,166	7.77

SHAWNEE PARK COMMUNITY CENTER (5036)

BUDGET BY MAJOR OBJECT

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
PERSONNEL COSTS	\$ 100,482	\$ 91,523	\$ 113,548	\$115,325
MATERIALS AND SUPPLIES	37,418	32,101	34,075	33,382
CONTRACTUAL SERVICES	19,925	22,448	20,876	21,271
GENERAL OPERATIONS	1,276	1,797	2,394	2,394
CAPITAL EXPENDITURES	12,500	3,510	-	-
SPECIAL PROJECTS	81	600	700	700
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$ 171,682</u>	<u>\$ 151,979</u>	<u>\$ 171,593</u>	<u>\$173,072</u>

TOTAL PERSONNEL SERVICE BY POSITION
SHAWNEE PARK COMMUNITY CENTER

CLASSIFICATION	SALARY GRADE (Details in Appendices)	2019-2020 FISCAL YEAR	2020-2021 FISCAL YEAR
Regular Employees			
Recreation Specialist	Grade M	<u>0.50</u>	<u>0.50</u>
TOTAL		0.50	0.50

Part-Time Employees

	2019-2020		2020-2021	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Managers	3,200	1.54	3,200	1.54
Fitness Room Supervisor	3,200	1.54	3,200	1.54
Concessions Workers	100	0.05	100	0.05
Maintenance Workers	250	0.12	250	0.12
Assistant Maintenance Worker	1,000	0.48	1,000	0.48
Administrative Clerk	520	0.25	520	0.25
Security Officer	50	0.02	50	0.02
	<u>8,320</u>	<u>4.00</u>	<u>8,320</u>	<u>4.00</u>

CENTRAL POOL (5040)

BUDGET BY MAJOR OBJECT

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
PERSONNEL COSTS	\$232,256	\$248,741	\$251,199	\$289,214
MATERIALS AND SUPPLIES	104,460	113,857	116,185	109,983
CONTRACTUAL SERVICES	18,509	21,986	24,675	23,955
GENERAL OPERATIONS	1,393	2,602	1,575	1,575
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	213	529	1,100	1,100
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$356,831</u>	<u>\$387,714</u>	<u>\$394,734</u>	<u>\$425,827</u>

TOTAL PERSONNEL SERVICE BY POSITION
CENTRAL POOL

CLASSIFICATION	SALARY GRADE (Details in Appendices)	2019-2020 FISCAL YEAR	2020-2021 FISCAL YEAR
Regular Employees			
Recreation Supervisor	Grade O	0	0.58
Recreation Coordinator	Grade L	1	1
Senior Maintenance Worker	Grade I	<u>1</u>	<u>1</u>
TOTAL		2	2.58

Part-Time Employees

	2019-2020		2020-2021	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Managers	3,570	1.72	3,570	1.72
Instructor	1,348	0.65	1,348	0.65
Lifeguards, Cashiers, Other	8,626	4.15	8,626	4.15
Maintenance	<u>50</u>	<u>0.02</u>	<u>50</u>	<u>0.02</u>
	13,594	6.54	13,594	6.54

FAMILY AQUATIC CENTER (5042)

BUDGET BY MAJOR OBJECT

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
PERSONNEL COSTS	\$ 432,784	442,405	463,799	\$ 425,283
MATERIALS AND SUPPLIES	102,565	108,665	85,400	85,367
CONTRACTUAL SERVICES	46,566	119,468	49,581	50,676
GENERAL OPERATIONS	674	1,145	1,600	1,600
CAPITAL EXPENDITURES	14,332	7,840	-	-
SPECIAL PROJECTS	377	339	900	900
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$ 597,298</u>	<u>\$ 679,862</u>	<u>\$601,280</u>	<u>\$563,826</u>

TOTAL PERSONNEL SERVICE BY POSITION
FAMILY AQUATIC CENTER

CLASSIFICATION	SALARY GRADE (Details in Appendices)		2019-2020 FISCAL YEAR	2020-2021 FISCAL YEAR
Regular Employees				
Recreation Supervisor	Grade	O	1	0.42
Facility Maintenance Coordinator	Grade	M	0.50	0.50
Marketing Director	Grade	L	0.25	0.25
Administrative Secretary	Grade	E	0.50	0.50
TOTAL			<u>2.25</u>	<u>1.67</u>

Part-Time Employees

	2019-2020		2020-2021	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Assistant Facility Supervisor	50	0.02	50	0.02
Concessions Workers	4,660	2.24	4,660	2.24
Admissions Worker	1,100	0.53	1,100	0.53
Customer Safety Manager	1,100	0.53	1,100	0.53
Customer Service Manager	1,116	0.54	1,116	0.54
Customer Service	1,350	0.65	1,350	0.65
Instructors	711	0.34	711	0.34
Head Lifeguards	1,700	0.82	1,700	0.82
Lifeguards	12,596	6.06	12,596	6.06
Slide Attendants	4,960	2.38	4,960	2.38
Maintenance	1,720	0.83	1,720	0.83
Other/training	560	0.27	560	0.27
	<u>31,623</u>	<u>15.21</u>	<u>31,623</u>	<u>15.21</u>

RECREATION (5050)

BUDGET BY MAJOR OBJECT

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
PERSONNEL COSTS	\$477,634	\$510,455	\$533,928	\$507,389
MATERIALS AND SUPPLIES	11,080	6,651	7,950	7,950
CONTRACTUAL SERVICES	45,380	45,369	45,332	45,172
GENERAL OPERATIONS	6,554	10,675	8,750	8,750
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	99,938	123,111	122,030	98,030
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$640,586</u>	<u>\$696,260</u>	<u>\$717,990</u>	<u>\$667,291</u>

TOTAL PERSONNEL SERVICE BY POSITION
RECREATION

CLASSIFICATION	SALARY GRADE (Details in Appendices)	2019-2020 FISCAL YEAR	2020-2021 FISCAL YEAR
Regular Employees			
Recreation Division Manager	Grade S	2	2
Recreation Specialist	Grade M	1	1
Fitness/Wellness Specialist	Grade M	0.50	0.50
Recreation Coordinator I	Grade L	2.50	2.50
Marketing Director - Parks	Grade L	0.25	0.25
Administrative Secretary	Grade E	1	0
TOTAL		7.25	6.25

Part-Time Employees

	2019-2020		2020-2021	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Activity Coordinators	3805	1.83	3639	1.75
Sports Officials	1640	0.79	1640	0.79
Instructors	985	0.47	985	0.47
Assistant Recreation Programers	190	0.09	190	0.09
League Supervisor	325	0.16	325	0.16
Concessions Workers	0	0.00	0	0.00
Scorekeepers	855	0.41	855	0.41
	<u>7,800</u>	<u>3.75</u>	<u>7,634</u>	<u>3.67</u>

CULTURAL EVENTS (5060)

BUDGET BY MAJOR OBJECT

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	1,725	6,248	3,000	3,000
CONTRACTUAL SERVICES	23,450	22,709	28,850	28,850
GENERAL OPERATIONS	-	275	250	250
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	22,196	17,999	20,000	20,000
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$47,371</u>	<u>\$47,231</u>	<u>\$52,100</u>	<u>\$52,100</u>

HEALTH

FUND

**HEALTH FUND
BUDGET HIGHLIGHTS**

ACTIVITIES

The Health Fund provides limited funding for enforcement of health ordinances. Three animal control officers are funded through a special property tax in this fund. Weed abatement activities and demolitions of condemned structures are also funded here, along with contractual payments to the County Health Department and Humane Society.

SIGNIFICANT OPERATING CHANGES

No significant operating changes are included in this budget.

SIGNIFICANT ONE-TIME EXPENDITURES

This budget includes nothing for significant one-time expenditures.

REVENUE/RATE INCREASES

No tax levy increase is proposed in this budget.

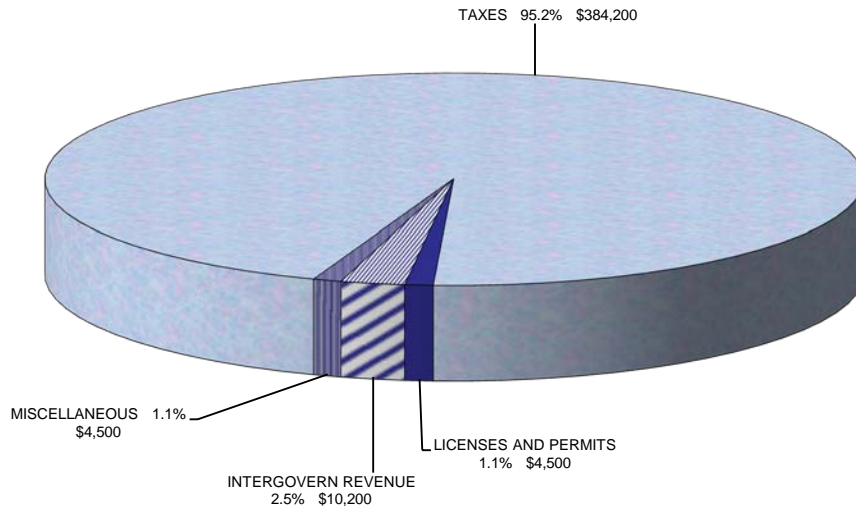
REVENUE/EXPENDITURE PROJECTIONS

Real Estate and Property Tax assessed valuations are projected to grow at 2.0% above those used for the fiscal year ending June 30, 2020 budget and 2.0% annually for the following five years. No tax levy increases are assumed in any of the years. All other fees and licenses are maintained at current levels.

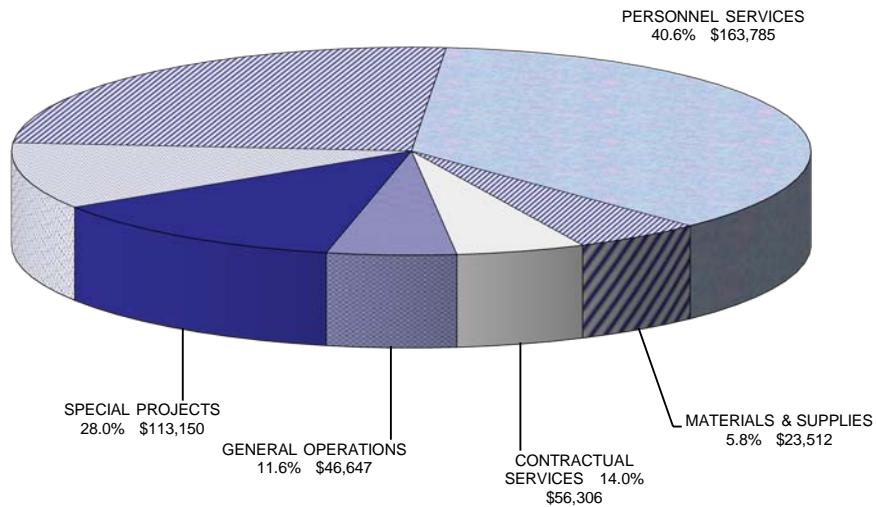
Operating expenses, excluding personnel expenses, allocations to demolish dangerous buildings, and annual payment to Cape County Health Department are also projected to grow at a 2% rate of inflation. Personnel expenditures are projected to include wage increases equal to the inflation rate in the fiscal years after June 30, 2021 and with an annual turnover rate of 8%. Costs for health and dental insurance are projected to grow 6% and 2% annually, respectively, during these years. Allocations to demolish dangerous buildings and payments to Cape County Health Department are projected to be \$45,000 and \$21,150 respectively during these years.

No provisions are made for capital expenditures during these years.

HEALTH FUND 2020-2021 RESOURCES



HEALTH FUND 2020-2021 EXPENDITURES



HEALTH FUND
BUDGET BY MAJOR OBJECT

	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>BUDGET</u>	<u>2020-21</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$363,036	\$367,433	\$377,516	\$384,200
LICENSES AND PERMITS	4,277	4,852	4,500	4,500
INTERGOVERN REVENUE	9,866	76,092	10,000	10,200
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	6,252	7,633	7,500	4,500
OTHER FINANCING	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	\$383,431	\$456,010	\$399,516	\$403,400
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$154,793	\$114,736	\$160,256	\$163,785
MATERIALS & SUPPLIES	14,940	3,275	26,167	23,512
CONTRACTUAL SERVICES	55,165	56,322	55,360	56,306
GENERAL OPERATIONS	64,840	35,617	44,583	46,647
CAPITAL OUTLAY	-	89,397	115,000	-
SPECIAL PROJECTS	103,793	126,887	113,150	113,150
DEBT SERVICE	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENSES	<u>\$393,531</u>	<u>\$426,234</u>	<u>\$514,516</u>	<u>\$403,400</u>
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			7,950	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			7,556	
RESERVED FUND BALANCE DECREASE(INCREASE)			(417)	
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)			(583)	0
BEGINNING UNRESERVED FUND BALANCE			365,724	265,230
ENDING UNRESERVED FUND BALANCE			<u>265,230</u>	<u>265,230</u>
EMERGENCY RESERVE FUND		<u>59,927</u>	<u>60,510</u>	<u>60,510</u>

HEALTH FUND
BUDGET PROJECTIONS

	<u>2021-22</u> <u>PROJECTED</u>	<u>2022-23</u> <u>PROJECTED</u>	<u>2023-24</u> <u>PROJECTED</u>	<u>2024-25</u> <u>PROJECTED</u>	<u>2025-26</u> <u>PROJECTED</u>
REVENUE SOURCE:					
TAXES	\$391,884	\$399,722	\$407,716	\$415,870	\$424,187
LICENSES AND PERMITS	4,500	4,500	4,500	4,500	4,500
INTERGOVERN REVENUE	10,200	10,200	10,200	10,200	10,200
SERVICE CHARGES	-	-	-	-	-
FINES AND FORFEITS	-	-	-	-	-
MISCELLANEOUS	3,215	3,211	3,216	3,229	3,250
OTHER FINANCING	-	-	-	-	-
	-	-	-	-	-
TOTAL REVENUE	\$409,799	\$417,633	\$425,632	\$433,799	\$442,137
EXPENSE OBJECT:					
PERSONNEL SERVICES	\$ 167,311	\$ 170,951	\$ 174,714	\$ 178,604	\$ 182,628
MATERIALS & SUPPLIES	23,982	24,462	24,951	25,450	25,959
CONTRACTUAL SERVICES	57,200	58,113	59,043	59,992	60,960
GENERAL OPERATIONS	47,142	47,185	47,229	47,274	47,319
CAPITAL OUTLAY	-	-	-	-	-
SPECIAL PROJECTS	114,990	116,867	118,781	120,734	122,726
DEBT SERVICE	-	-	-	-	-
	-	-	-	-	-
TOTAL EXPENSES	\$410,625	\$417,578	\$424,718	\$432,054	\$439,592
FUND TRANSFERS IN	-	-	-	-	-
FUND TRANSFERS OUT	-	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET					
PROJECTED EXPENDITURES UNDER(OVER) BUDGET					
RESERVED FUND BALANCE DECREASE(INCREASE)					
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)	(1,084)	(1,043)	(1,071)	(1,100)	(1,131)
BEGINNING UNRESERVED FUND BALANCE	265,230	263,320	262,332	262,175	262,820
ENDING UNRESERVED FUND BALANCE	263,320	262,332	262,175	262,820	264,234
EMERGENCY RESERVE FUND	61,594	62,637	63,708	64,808	65,939

HEALTH FUND REVENUE

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
Real Estate Tax	\$ 273,384	\$ 277,178	\$ 284,776	\$ 290,472
Personal Property Tax	66,102	68,643	69,515	70,905
Railroad & Utility Tax	12,316	12,201	12,100	12,342
Intangible Tax	2,005	866	850	-
Delinquent Real Estate Tax	3,830	3,903	4,925	5,024
Delinquent Personal Prop Tax	3,244	2,606	3,200	3,264
Penalty on Delinquent R.E. Tax	1,226	1,131	1,200	1,224
Penalty on Delinquent P.P. Tax	<u>929</u>	<u>904</u>	<u>950</u>	<u>969</u>
	363,036	367,433	377,516	384,200
Animal Licenses	<u>4,277</u>	<u>4,852</u>	<u>4,500</u>	<u>4,500</u>
	4,277	4,852	4,500	4,500
Fed indirect cap-FEMA	-	66,418	-	-
County Business Surtax	<u>9,866</u>	<u>9,674</u>	<u>10,000</u>	<u>10,200</u>
	9,866	76,092	10,000	10,200
Interest on Overnight Investments	6,203	7,565	7,500	4,500
Interest on Taxes from County	<u>49</u>	<u>68</u>	<u>-</u>	<u>-</u>
	6,252	7,633	7,500	4,500
	<u><u>\$383,431</u></u>	<u><u>\$456,010</u></u>	<u><u>\$399,516</u></u>	<u><u>\$403,400</u></u>

HEALTH

BUDGET BY MAJOR OBJECT

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
PERSONNEL COSTS	\$154,793	\$114,736	\$160,256	\$163,785
MATERIALS AND SUPPLIES	14,940	3,275	26,167	23,512
CONTRACTUAL SERVICES	55,165	56,322	55,360	56,306
GENERAL OPERATIONS	64,840	35,617	44,583	46,647
CAPITAL EXPENDITURES	-	89,397	115,000	-
SPECIAL PROJECTS	103,793	126,887	113,150	113,150
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$393,531</u>	<u>\$426,234</u>	<u>\$514,516</u>	<u>\$403,400</u>

TOTAL PERSONNEL SERVICE BY POSITION
HEALTH

CLASSIFICATION	SALARY GRADE (Details in Appendices)		2019-2020 FISCAL YEAR	2020-2021 FISCAL YEAR
Regular Employees				
Nuisance Abatement Supervisor	Grade	CC	1	1
Nuisance Abatement Officer	Grade	F	<u>2</u>	<u>2</u>
TOTAL			3	3

Part-Time Employees

	2019-2020		2020-2021	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Nuisance Abatement Officer	<u>1040</u>	<u>0.50</u>	<u>1040</u>	<u>0.50</u>
	1040	0.50	1040	0.50

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**CONVENTION
AND
VISITOR'S
BUREAU
FUND**

CONVENTION AND VISITOR'S FUND BUDGET HIGHLIGHTS

ACTIVITIES

The Convention and Visitor's Fund provides for the receipt and disbursement of all funds in conjunction with the hotel/motel/restaurant tax. This is a gross receipt tax that provides for a rate of 4% on hotel/motel rooms and 1% on restaurants. The funds may be used for conventions and tourism purposes, as well as other uses authorized by the ordinance and law.

REVENUE/RATE INCREASES

There is no tax increase within the proposed 2020 -2021 Convention and Visitor's Fund.

REVENUE/EXPENDITURE PROJECTIONS

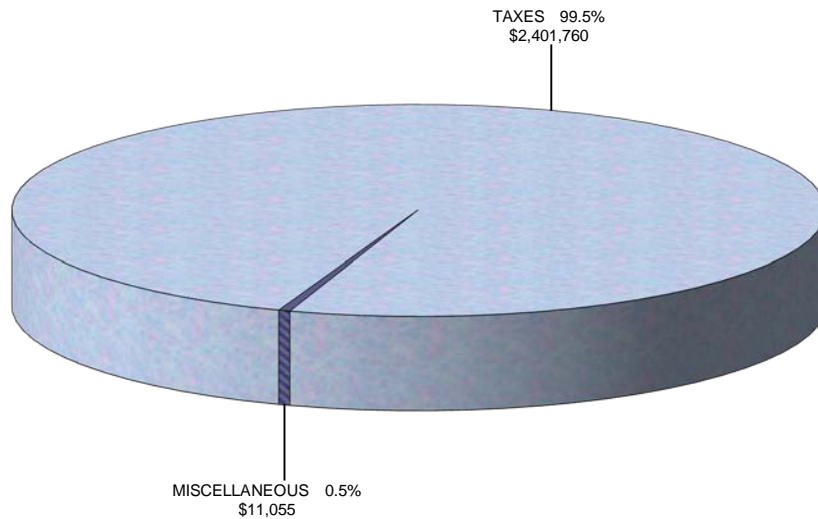
Hotel and motel and restaurant gross receipt taxes are projected at fiscal year ending June 30, 2020 budget levels. These taxes are projected to grow 2% annually in the future.

Future expenditures from this fund are controlled by an agreement between the City and MidAmerican Hotels Corporation. This budget includes payments to the Cape Chamber of Commerce for operation of the Convention and Visitors Bureau, debt payments on bonds issued to fund the construction of a new indoor sports complex, and transfers to cover operations of the parks and recreation and indoor sports complex funds.

Cost of operating the Convention and Visitors Bureau is projected to grow 2% annually after the fiscal year ending June 30, 2021. Amounts shown as capital outlays during the projection period represent excess hotel and motel gross receipts that can be used for improvements to Cape Splash. Transfers of \$333,333 during the projection period subsidize operations of the parks and recreation fund. Remaining transfers during the projection period subsidizes operations of the indoor sports complex funds. All of these transactions are allowed by the previous agreement.

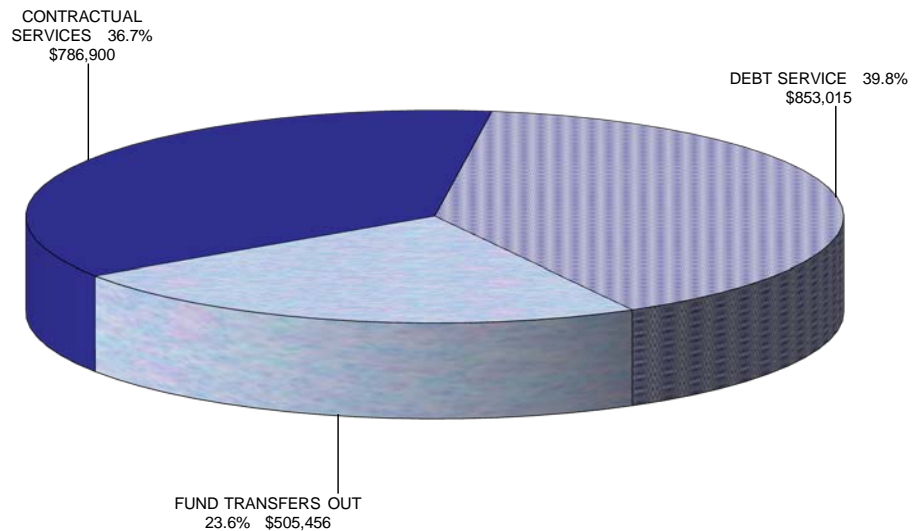
CONVENTION VISITORS FUND

2020-2021 RESOURCES



CONVENTION VISITORS FUND

2020-2021 EXPENDITURES



CONVENTION VISITORS FUND
BUDGET BY MAJOR OBJECT

	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>BUDGET</u>	<u>2020-21</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$2,329,587	\$2,362,806	\$2,401,760	\$2,401,760
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	9,454	20,377	18,425	11,055
OTHER FINANCING	-	-	-	-
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL REVENUE	\$2,339,041	\$2,383,183	\$2,420,185	\$2,412,815
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	787,728	736,110	765,450	786,900
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	538,259	552,782	701,892	853,015
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL EXPENSES	\$1,325,987	\$1,288,892	\$1,467,342	\$1,639,915
FUND TRANSFERS IN	-	50,824	-	-
FUND TRANSFERS OUT	724,914	436,294	495,432	505,456
PROJECTED REVENUE OVER(UNDER) BUDGET			(126,507)	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			69,702	
RESERVED FUND BALANCE DECREASE(INCREASE)			-	-
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)			(25,886)	-
BEGINNING UNRESERVED FUND BALANCE			1,040,046	1,414,766
ENDING UNRESERVED FUND BALANCE			<u>1,414,766</u>	<u>1,682,210</u>
EMERGENCY RESERVE FUND		<u>220,101</u>	<u>245,987</u>	<u>245,987</u>

CONVENTION VISITORS FUND
BUDGET PROJECTIONS

	<u>2021-22</u> <u>PROJECTED</u>	<u>2022-23</u> <u>PROJECTED</u>	<u>2023-24</u> <u>PROJECTED</u>	<u>2024-25</u> <u>PROJECTED</u>	<u>2025-26</u> <u>PROJECTED</u>
REVENUE SOURCE:					
TAXES	\$2,449,795	\$2,498,791	\$ 2,548,767	\$ 2,599,742	\$ 2,651,737
LICENSES AND PERMITS	-	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-	-
SERVICE CHARGES	-	-	-	-	-
FINES AND FORFEITS	-	-	-	-	-
MISCELLANEOUS	20,199	22,017	23,756	26,398	30,042
OTHER FINANCING	-	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL REVENUE	\$2,469,994	\$ 2,520,808	\$ 2,572,523	\$ 2,626,140	\$ 2,681,779
EXPENSE OBJECT:					
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-	-
CONTRACTUAL SERVICES	801,638	816,671	832,004	847,644	863,597
GENERAL OPERATIONS	-	-	-	-	-
CAPITAL OUTLAY	-	-	68	7,602	15,806
SPECIAL PROJECTS	-	-	-	-	-
DEBT SERVICE	960,890	1,041,340	1,054,890	1,067,728	1,079,878
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL EXPENSES	\$1,762,528	\$ 1,858,011	\$ 1,886,962	\$ 1,922,974	\$ 1,959,281
FUND TRANSFERS IN	-	-	-	-	-
FUND TRANSFERS OUT	503,830	500,963	497,936	359,793	333,333
PROJECTED REVENUE OVER(UNDER) BUDGET					
PROJECTED EXPENDITURES UNDER(OVER) BUDGET					
RESERVED FUND BALANCE DECREASE(INCREASE)					
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)	(18,392)	(14,323)	(4,342)	(5,402)	(5,446)
BEGINNING UNRESERVED FUND BALANCE					
	1,682,210	1,867,454	2,014,965	2,198,248	2,536,219
ENDING UNRESERVED FUND BALANCE					
	<hr/> <u>1,867,454</u>	<hr/> <u>2,014,965</u>	<hr/> <u>2,198,248</u>	<hr/> <u>2,536,219</u>	<hr/> <u>2,919,938</u>
EMERGENCY RESERVE FUND					
	<hr/> <u>264,379</u>	<hr/> <u>278,702</u>	<hr/> <u>283,044</u>	<hr/> <u>288,446</u>	<hr/> <u>293,892</u>

CONVENTION/VISITOR BUREAU FUND REVENUE

	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>BUDGET</u>	<u>2020-21</u> <u>PROPOSED</u>
Hotel / Motel Tax	\$ 794,230	\$ 776,590	\$ 784,080	\$ 784,080
Restaurant Tax	1,532,664	1,584,080	1,615,680	1,615,680
Osage Caterer Fee	<u>2,693</u>	<u>2,135</u>	<u>2,000</u>	<u>2,000</u>
	2,329,587	2,362,806	2,401,760	2,401,760
Interest on Overnight Invmt	<u>9,454</u>	<u>20,377</u>	<u>18,425</u>	<u>11,055</u>
	9,454	20,377	18,425	11,055
Transfer from gen cap imp fund	<u>-</u>	<u>50,824</u>	<u>-</u>	<u>-</u>
	-	50,824	-	-
	<u><u>\$2,339,041</u></u>	<u><u>\$2,434,007</u></u>	<u><u>\$2,420,185</u></u>	<u><u>\$2,412,815</u></u>

CONVENTION & VISITORS BUREAU

BUDGET BY MAJOR OBJECT

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-2020 <u>BUDGET</u>	2020-2021 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	787,728	736,110	765,450	786,900
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	538,259	552,782	701,892	853,015
TRANSFERS	<u>724,914</u>	<u>436,294</u>	<u>495,432</u>	<u>505,456</u>
	<u>\$2,050,901</u>	<u>\$1,725,186</u>	<u>\$1,962,774</u>	<u>\$2,145,371</u>

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DOWNTOWN BUSINESS DISTRICT FUND

**DOWNTOWN BUSINESS DISTRICT FUND
BUDGET HIGHLIGHTS**

ACTIVITIES

The Downtown Business District Fund is financed by a separate tax levy, and a City Council appointed board make recommendations for the expenditures for the revenues within this district.

PROGRAM/SERVICE ADJUSTMENTS

Provides for a one-year contract with Redevelopment Corporation for certain improvements to the Downtown area.

REVENUE/RATE INCREASES

There is no tax increase within the proposed 2020-2021 Downtown Business District Fund.

DOWNTOWN BUSINESS DISTRICT FUND
BUDGET BY MAJOR OBJECT

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$39,204	\$35,604	\$35,630	\$35,221
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	2,160	1,834	2,125	1,275
OTHER FINANCING	<u>3,600</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	\$44,964	\$37,438	\$37,755	\$36,496
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	15,359	9,327	87,755	87,755
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENSES	<u>\$ 15,359</u>	<u>\$ 9,327</u>	<u>\$ 87,755</u>	<u>\$ 87,755</u>
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	88,673	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			1,009	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			68,970	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)			1,323	-
BEGINNING UNRESERVED FUND BALANCE			89,103	110,405
ENDING UNRESERVED FUND BALANCE			<u>110,405</u>	<u>59,146</u>
EMERGENCY RESERVE FUND		<u>13,163</u>	<u>11,840</u>	<u>11,840</u>

DOWNTOWN BUSINESS DISTRICT FUND

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
Real Estate Tax	\$ 34,431	\$ 34,431	\$ 34,430	\$ 35,119
Intangible Tax	2,748	1,092	1,100	-
Delinquent Real Estate Tax	1,625	-	-	-
Penalty on Delinquent R.E. Tax	<u>400</u>	<u>81</u>	<u>100</u>	<u>102</u>
	39,204	35,604	35,630	35,221
Interest on Overnight Investmnt	2,144	1,815	2,125	1,275
Interest Paid by County	<u>15</u>	<u>19</u>	<u>-</u>	<u>-</u>
	2,160	1,834	2,125	1,275
Compensation for damages	<u>3,600</u>	<u>-</u>	<u>-</u>	<u>-</u>
	3,600	-	-	-
	<u>\$44,963</u>	<u>\$37,438</u>	<u>\$37,755</u>	<u>\$36,496</u>

DOWNTOWN BUSINESS DISTRICT FUND

BUDGET BY MAJOR OBJECT

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	15,359	9,327	87,755	87,755
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	<u>88,673</u>	<u>-</u>	<u>-</u>	<u>-</u>
	<u>\$104,032</u>	<u>\$9,327</u>	<u>\$87,755</u>	<u>\$87,755</u>

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PUBLIC SAFETY TRUST FUND

PUBLIC SAFETY TRUST FUND
BUDGET HIGHLIGHTS

ACTIVITIES

The Public Safety Trust Fund is a fund established to account for transfers received from the General Fund that is equal to the amount of Fire operating expenses offset by transfers received by the General Fund from the Fires Sales Tax Trust Fund. These revenues can only be used to offset Public Safety operating and capital expenditures.

REVENUE/EXPENDITURE PROJECTIONS

The capital portion of the fire sales tax originally approved in 2004 was set to expire March 31, 2014 but was extended by voters to December 31, 2035. The Public Safety Trust Fund II is used to account for all transfers related to the Fire Sale Tax after March 31, 2014.

No budget was included for the Public Safety Trust Fund for the fiscal year ended June 30, 2021.

PUBLIC SAFETY TRUST FUND
BUDGET BY MAJOR OBJECT

	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>BUDGET</u>	<u>2020-21</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	707	1,070	-	-
OTHER FINANCING	<u>23,369</u>	<u>27,552</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	\$ 24,076	\$ 28,622	\$ -	\$ -
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	7,785	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	(1,200)	15,486	-	-
CAPITAL OUTLAY	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENSES	\$ (1,200)	\$ 23,271	\$ -	\$ -
FUND TRANSFERS IN	1,200	-	-	-
FUND TRANSFERS OUT	24,569	21,702	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			10,932	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			(21,074)	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)			-	-
BEGINNING UNRESERVED FUND BALANCE			25,882	15,740
ENDING UNRESERVED FUND BALANCE			<u>15,740</u>	<u>15,740</u>
EMERGENCY RESERVE FUND		<u>-</u>	<u>-</u>	<u>-</u>

PUBLIC SAFETY TRUST FUND

	2017-18 ACTUAL	2018-19 ACTUAL	2019-20 BUDGET	2020-21 PROPOSED
Interest on Overnight Investments	\$ 707	\$ 1,070	\$ -	\$ -
	707	1,070	-	-
Sale of Assets (Governmental)	5,350	16,382	-	-
Compensation for damages	18,019	11,170	-	-
	23,369	27,552	-	-
Transfers In -Fleet Mntc	1,200	-	-	-
	1,200	-	-	-
	<u>\$ 25,276</u>	<u>\$ 28,622</u>	<u>\$ -</u>	<u>\$ -</u>

PUBLIC SAFETY TRUST FUND

BUDGET BY MAJOR OBJECT

	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>BUDGET</u>	<u>2019-20</u> <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	7,785	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	(1,200)	15,486	-	-
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	<u>24,569</u>	<u>21,702</u>	<u>-</u>	<u>-</u>
	<u>\$ 23,369</u>	<u>\$ 44,973</u>	<u>\$ -</u>	<u>\$ -</u>

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**PUBLIC
SAFETY
TRUST
FUND
II**

PUBLIC SAFETY TRUST FUND II **BUDGET HIGHLIGHTS**

ACTIVITIES

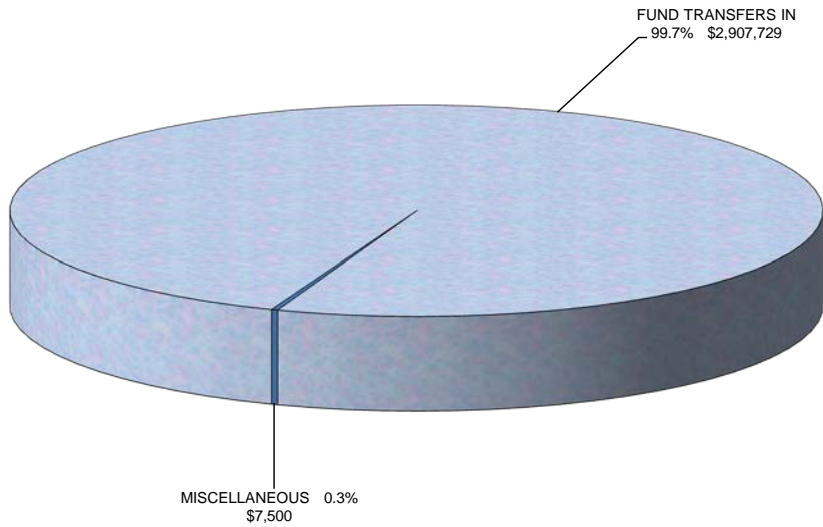
The Public Safety Trust Fund II is a fund established to account for transfers received from the General Fund that is equal to the amount of Fire operating expenses offset by transfers received by the General Fund from the Fires Sales Tax Trust Fund after March 31, 2014. These revenues can only be used to offset Public Safety operating and capital expenditures.

REVENUE/EXPENDITURE PROJECTIONS

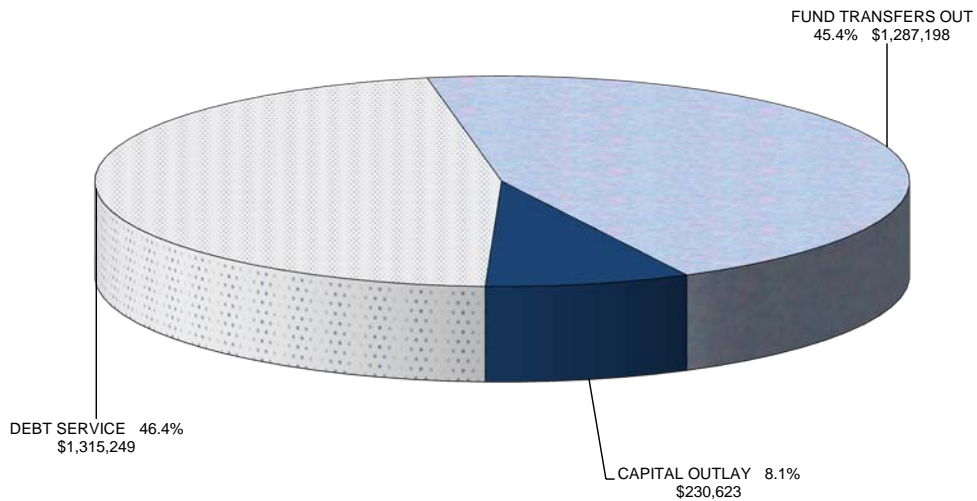
This budget includes transfers from the General Fund totaling \$2,574,396 and the Parks and Recreation Fund totaling \$333,333. This budget also includes \$230,623 for police vehicle purchases and \$1,315,249 for debt service on bonds issued to build a new police headquarters, replacement and relocation of fire station #4, upgrades to fire stations #1 and #2, replacement of fire apparatus, and \$1,287,198 for transfers to the General Fund to cover various public safety operating expenses.

During the subsequent 5 years transfers from the General Fund and transfers to the General Fund are projected to increase 2% annually. During this period transfers from the Parks and Recreation Fund is maintained at \$333,333 and expenditures include required debt service payments and capital purchases equal to the amount of excess projected revenue.

PUBLIC SAFETY TRUST FUND II 2020-2021 RESOURCES



PUBLIC SAFETY TRUST FUND II 2020-2021 EXPENDITURES



PUBLIC SAFETY TRUST FUND II
BUDGET BY MAJOR OBJECT

	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>BUDGET</u>	<u>2020-21</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	13,082	13,336	12,500	7,500
OTHER FINANCING	-	-	-	-
	-	-	-	-
TOTAL REVENUE	\$ 13,082	\$ 13,336	\$ 12,500	\$ 7,500
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	27,765	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	166,194	223,612	377,400	230,623
SPECIAL PROJECTS	-	-	7,500	-
DEBT SERVICE	1,280,789	1,291,169	1,301,153	1,315,249
	1,280,789	1,291,169	1,301,153	1,315,249
TOTAL EXPENSES	\$ 1,446,983	\$ 1,514,781	\$1,713,818	\$ 1,545,872
FUND TRANSFERS IN	2,966,341	2,918,164	2,965,083	2,907,729
FUND TRANSFERS OUT	1,810,220	1,361,717	1,315,875	1,287,198
PROJECTED REVENUE OVER(UNDER) BUDGET			(6,029)	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			84,167	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)			3,176	-
BEGINNING UNRESERVED FUND BALANCE			147,070	176,274
ENDING UNRESERVED FUND BALANCE			176,274	258,433
EMERGENCY RESERVE FUND		200,463	197,287	197,287

PUBLIC SAFETY TRUST FUND II
BUDGET PROJECTIONS

	<u>2021-22</u> <u>PROJECTED</u>	<u>2022-23</u> <u>PROJECTED</u>	<u>2023-24</u> <u>PROJECTED</u>	<u>2024-25</u> <u>PROJECTED</u>	<u>2025-26</u> <u>PROJECTED</u>
REVENUE SOURCE:					
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-	-
SERVICE CHARGES	-	-	-	-	-
FINES AND FORFEITS	-	-	-	-	-
MISCELLANEOUS	10,000	10,000	10,000	10,000	10,000
OTHER FINANCING	-	-	-	-	-
	-	-	-	-	-
TOTAL REVENUE	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
EXPENSE OBJECT:					
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-	-
GENERAL OPERATIONS	-	-	-	-	-
CAPITAL OUTLAY	332,401	351,010	370,819	383,089	823,155
SPECIAL PROJECTS	-	-	-	-	-
DEBT SERVICE	1,323,874	1,331,524	1,338,499	1,353,549	941,349
	1,323,874	1,331,524	1,338,499	1,353,549	941,349
TOTAL EXPENSES	\$ 1,656,275	\$ 1,682,534	\$1,709,318	\$ 1,736,638	\$ 1,764,504
FUND TRANSFERS IN	2,959,217	3,011,735	3,065,303	3,119,943	3,175,675
FUND TRANSFERS OUT	1,312,942	1,339,201	1,365,985	1,393,305	1,421,171
PROJECTED REVENUE OVER(UNDER) BUDGET					
PROJECTED EXPENDITURES UNDER(OVER) BUDGET					
RESERVED FUND BALANCE DECREASE(INCREASE)					
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)	(1,294)	(1,148)	(1,046)	(2,257)	61,830
BEGINNING UNRESERVED FUND BALANCE	258,433	257,139	255,991	254,945	252,688
ENDING UNRESERVED FUND BALANCE	257,139	255,991	254,945	252,688	314,518
EMERGENCY RESERVE FUND	198,581	199,729	200,775	203,032	141,202

PUBLIC SAFETY TRUST FUND II

	2017-18 ACTUAL	2018-19 ACTUAL	2019-20 BUDGET	2020-21 PROPOSED
Interest on Overnight Invmts	<u>13,082</u>	<u>13,336</u>	<u>12,500</u>	<u>7,500</u>
	13,082	13,336	12,500	7,500
Transfers In -General	2,941,772	2,896,462	2,631,750	2,574,396
Transfer from Pub Safety Tr Fd	24,569	21,702	-	-
Transfer from parks and rec fd	<u>-</u>	<u>-</u>	<u>333,333</u>	<u>333,333</u>
	2,966,341	2,918,164	2,965,083	2,907,729
	<u>\$2,979,423</u>	<u>\$2,931,500</u>	<u>\$2,977,583</u>	<u>\$2,915,229</u>

PUBLIC SAFETY TRUST FUND II

BUDGET BY MAJOR OBJECT

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	27,765	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	166,194	223,612	377,400	230,623
SPECIAL PROJECTS	-	-	7,500	-
DEBT PAYMENTS	1,280,789	1,291,169	1,301,153	1,315,249
TRANSFERS	<u>1,810,220</u>	<u>1,361,717</u>	<u>1,315,875</u>	<u>1,287,198</u>
	<u>\$3,257,203</u>	<u>\$2,876,498</u>	<u>\$3,029,693</u>	<u>\$2,833,070</u>

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CASINO REVENUE FUND

CASINO REVENUE FUND BUDGET HIGHLIGHTS

ACTIVITIES

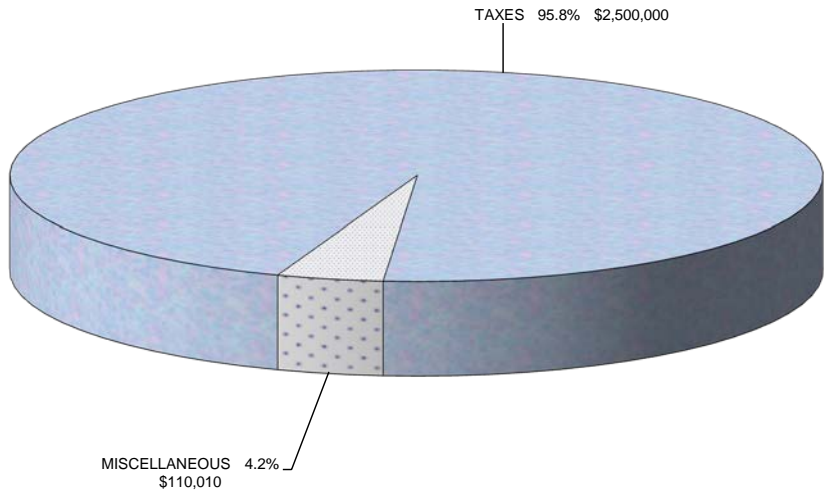
This fund will account for the receipt of all revenues associated with the Isle of Capri Casino that opened in October 2012.

REVENUE/EXPENDITURE PROJECTIONS

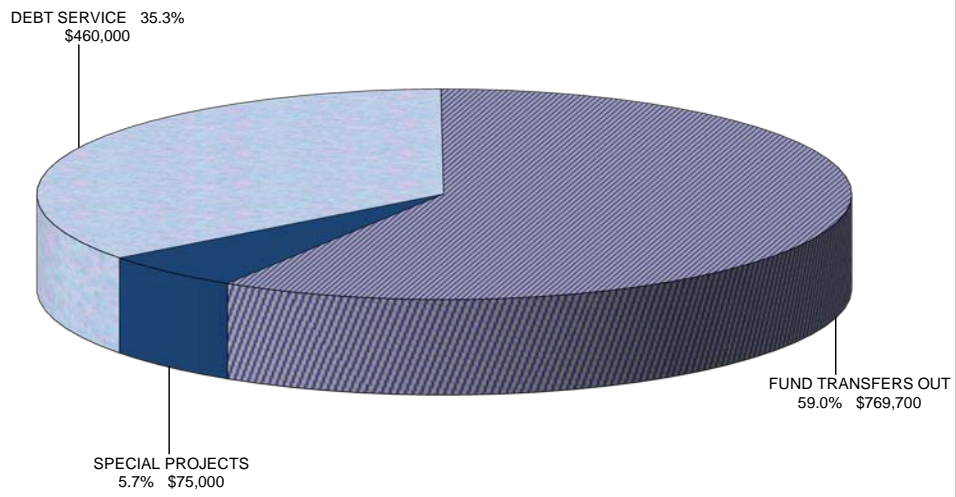
This budget assumes tax revenue from the Casino, interest revenue, and repayments received on a loan made to the solid waste fund. It also provides for a \$169,700 matching transfer to the riverfront economic development fund, a \$460,000 payment on the Industrial Park loan, \$75,000 for revenue share payments to adjacent communities and a \$600,000 transfer to the general capital improvement fund to help fund the New City Hall Project.

During the fiscal year ending June 30, 2020 the Council's policy for usage of Casino revenues was suspended to allow future revenue to be used to cover adverse operating impacts of COVID-19 and to reimburse any emergency fund disbursements related to COVID-19. Once it is determined those COVID-19 impacts are over and emergency reserve funds are at required levels the Council's policy will be reinstated.

**CASINO REVENUE FUND
2020-2021 RESOURCES**



**CASINO REVENUE FUND
2020-2021 EXPENDITURES**



CASINO REVENUE FUND
BUDGET BY MAJOR OBJECT

	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>BUDGET</u>	<u>2020-21</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	3,082,692	\$ 2,770,272	\$ 2,800,000	\$ 2,500,000
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	911,910	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	143,174	148,586	151,384	110,010
OTHER FINANCING	<u>86,704</u>	<u>(26,430)</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	4,224,480	\$ 2,892,428	\$ 2,951,384	\$ 2,610,010
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	50,955	21,187	-	-
CONTRACTUAL SERVICES	45,905	25,284	-	-
GENERAL OPERATIONS	3,870	-	-	-
CAPITAL OUTLAY	5,813,500	41,323	-	-
SPECIAL PROJECTS	98,361	2,504,481	1,136,500	75,000
DEBT SERVICE	<u>460,000</u>	<u>460,000</u>	<u>460,000</u>	<u>460,000</u>
TOTAL EXPENSES	<u>6,472,591</u>	<u>\$ 3,052,274</u>	<u>\$ 1,596,500</u>	<u>\$ 535,000</u>
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	891,655	188,278	190,000	769,700
PROJECTED REVENUE OVER(UNDER) BUDGET			(644,835)	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			(549,042)	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)			-	-
BEGINNING UNRESERVED FUND BALANCE			3,170,029	3,141,036
ENDING UNRESERVED FUND BALANCE			<u>3,141,036</u>	<u>4,446,346</u>
EMERGENCY RESERVE FUND		<u>-</u>	<u>-</u>	<u>-</u>

CASINO REVENUE FUND

	2017-18 ACTUAL	2018-19 ACTUAL	2019-20 BUDGET	2020-21 PROPOSED
Gaming Gross Receipts Tax	<u>\$3,082,692</u>	<u>\$2,770,272</u>	<u>\$ 2,800,000</u>	<u>\$2,500,000</u>
	3,082,692	2,770,272	2,800,000	2,500,000
Fed Direct Cap-FEMA	884,910	-	-	-
Fed Indirect Cap-Police	<u>27,000</u>	<u>-</u>	<u>-</u>	<u>-</u>
	911,910	-	-	-
Interest Paid by other Funds	13,543	12,965	30,929	48,638
Repayment of Interfund Adv	19,281	19,859	20,455	1,372
Interest on Overnight Investments	<u>110,351</u>	<u>115,763</u>	<u>100,000</u>	<u>60,000</u>
	143,174	148,586	151,384	110,010
Capital Contributions-donation	104,862	-	-	-
Sale of Assets (Governmental)	(18,158)	(26,430)	-	-
Other Notes or Loans	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
	86,704	(26,430)	-	-
	<u>\$4,224,480</u>	<u>\$2,892,428</u>	<u>\$ 2,951,384</u>	<u>\$2,610,010</u>

CASINO REVENUE FUND

BUDGET BY MAJOR OBJECT

	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>BUDGET</u>	<u>2020-21</u> <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	50,955	21,187	-	-
CONTRACTUAL SERVICES	45,905	25,284	-	-
GENERAL OPERATIONS	3,870	-	-	-
CAPITAL EXPENDITURES	5,813,500	41,323	-	-
SPECIAL PROJECTS	98,361	2,504,481	1,136,500	75,000
DEBT PAYMENTS	460,000	460,000	460,000	460,000
TRANSFERS	<u>891,655</u>	<u>188,278</u>	<u>190,000</u>	<u>769,700</u>
	<u>\$7,364,246</u>	<u>\$3,240,553</u>	<u>\$1,786,500</u>	<u>\$1,304,700</u>

**RIVERFRONT
REGION
ECONOMIC
DEVELOPMENT
FUND**

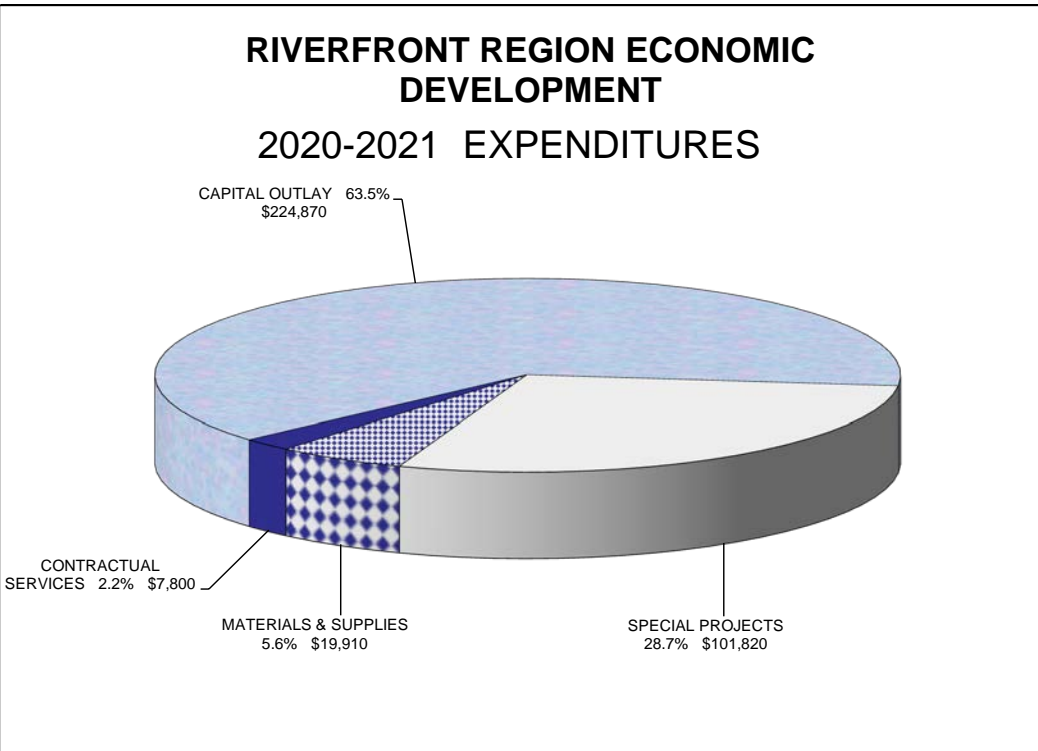
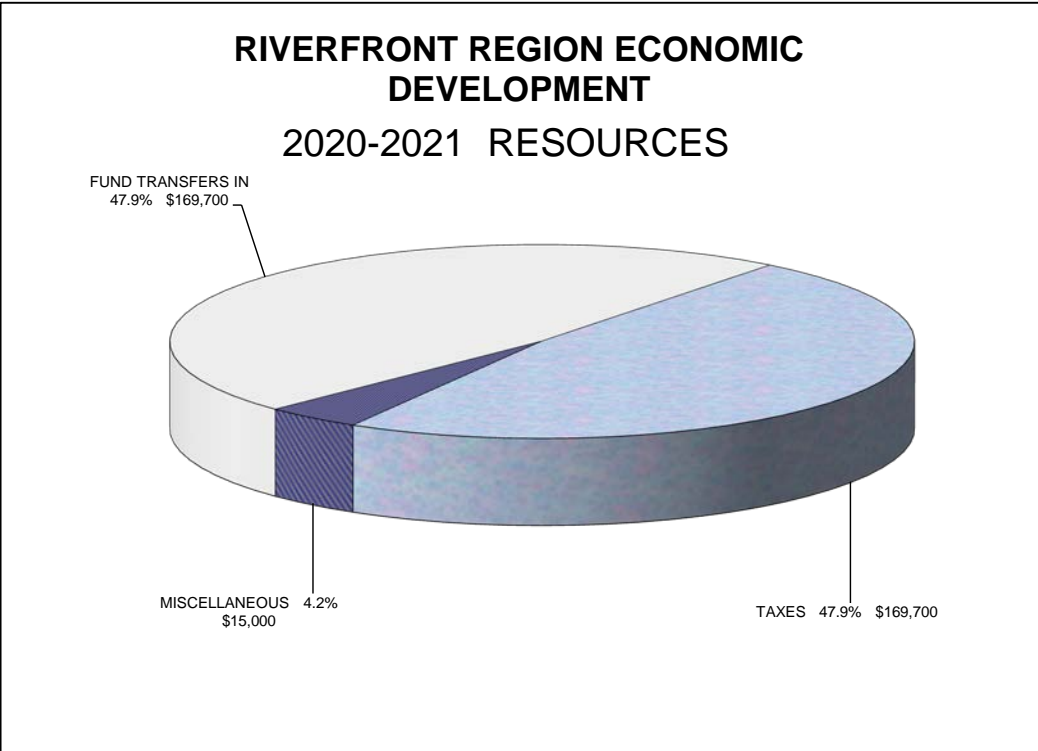
RIVERFRONT REGION ECONOMIC DEVELOPMENT FUND
BUDGET HIGHLIGHTS

ACTIVITIES

This fund was established by a development agreement between IOC-Cape Girardeau LLC (Developer) and the City. The developer shall pay monthly .3% of its gross gaming revenue into this fund for improvements, economic development, and other public purposes benefiting the downtown commercial and riverfront areas. The developer's monthly payments are only required if the City funds, or makes a binding commitment to fund an equal amount to be deposited into this fund.

REVENUE/EXPENDITURE PROJECTIONS

This budget includes \$169,700 in revenue that is expected to be received from the developer during the current fiscal year and matching funding from the City. This budget allocates 30% of the total estimated revenue to be used to fund the operations of Old Town Cape, \$19,910 for Bill Emerson Bridge lighting, \$7,800 for downtown parking, and \$224,870 for currently undetermined future development projects.



RIVERFRONT REGION ECONOMIC DEVELOPMENT
BUDGET BY MAJOR OBJECT

	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>BUDGET</u>	<u>2020-21</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ 194,893	\$ 185,833	\$ 190,000	\$ 169,700
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	14,177	20,590	25,000	15,000
OTHER FINANCING	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL REVENUE	\$ 209,070	\$ 206,422	\$ 215,000	\$ 184,700
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	18,673	19,269	17,085	19,910
CONTRACTUAL SERVICES	6,000	5,250	7,800	7,800
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	-	85,450	266,115	224,870
SPECIAL PROJECTS	117,000	117,000	114,000	101,820
DEBT SERVICE	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL EXPENSES	\$ 141,673	\$ 226,969	\$ 405,000	\$ 354,400
FUND TRANSFERS IN	194,274	188,278	190,000	169,700
FUND TRANSFERS OUT	150,000	-	-	-
PROJECTED REVENUE				
OVER(UNDER) BUDGET			3,652	
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			254,666	
RESERVED FUND BALANCE				
DECREASE(INCREASE)			650	
EMERGENCY RESERVE FUND BALANCE				
DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND				
BALANCE			1,137,423	1,396,391
ENDING UNRESERVED FUND				
BALANCE			<hr/> <u>1,396,391</u>	<hr/> <u>1,396,391</u>
EMERGENCY RESERVE FUND		<hr/> <u>-</u>	<hr/> <u>-</u>	<hr/> <u>-</u>

RIVERFRONT REGIONAL ECONOMIC DEVELOPMENT FUND

	2017-18 ACTUAL	2018-19 ACTUAL	2019-20 BUDGET	2020-21 PROPOSED
Gaming Gross Receipts Tax	<u>\$ 194,893</u>	<u>\$ 185,833</u>	<u>\$ 190,000</u>	<u>\$ 169,700</u>
	194,893	185,833	190,000	169,700
Interest on Overnight Investments	<u>14,177</u>	<u>20,590</u>	<u>25,000</u>	<u>15,000</u>
	14,177	20,590	25,000	15,000
Transfer fm Casino Rev Fd	<u>194,274</u>	<u>188,278</u>	<u>190,000</u>	<u>169,700</u>
	194,274	188,278	190,000	169,700
	<u><u>\$ 403,344</u></u>	<u><u>\$ 394,701</u></u>	<u><u>\$ 405,000</u></u>	<u><u>\$ 354,400</u></u>

RIVERFRONT REGIONAL ECONOMIC DEVELOPMENT FUND

BUDGET BY MAJOR OBJECT

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	18,673	19,269	17,085	19,910
CONTRACTUAL SERVICES	6,000	5,250	7,800	7,800
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	-	85,450	266,115	224,870
SPECIAL PROJECTS	117,000	117,000	114,000	101,820
DEBT PAYMENTS	-	-	-	-
TRANSFERS	150,000	-	-	-
	<u>\$ 291,673</u>	<u>\$ 226,969</u>	<u>\$ 405,000</u>	<u>\$ 354,400</u>

HOUSING DEVELOPMENT GRANTS

HOUSING DEVELOPMENT GRANTS
BUDGET HIGHLIGHTS

ACTIVITIES

The Housing Development Grant Fund accounts for the revenue and expenditures associated with the rehabilitation of housing from the various grant programs for neighborhood housing rehabilitation. No revenues or expenditures are included in this budget.

Program revenue may become available for expenditure during the year. Appropriations will be made as this revenue is spent.

HOUSING DEVELOPMENT GRANTS
BUDGET BY MAJOR OBJECT

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	33	121,330	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	6	7	-	-
OTHER FINANCING	-	-	-	-
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL REVENUE	\$ 6	\$ 40	\$ 121,330	\$ -
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	-	-	-	-
SPECIAL PROJECTS	-	11,794	152,010	-
DEBT SERVICE	-	-	-	-
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL EXPENSES	\$ -	\$ 11,794	\$ 152,010	\$ -
FUND TRANSFERS IN	-	11,725	30,680	-
FUND TRANSFERS OUT	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			(28,674)	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			34,148	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)			-	-
BEGINNING UNRESERVED FUND BALANCE			322	5,796
ENDING UNRESERVED FUND BALANCE			<u>5,796</u>	<u>5,796</u>
EMERGENCY RESERVE FUND		<u> </u>	<u> </u>	<u> </u>

HOUSING DEVELOPMENT GRANTS REVENUE

	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>BUDGET</u>	<u>2020-21</u> <u>PROPOSED</u>
Program Income-Neighborhood Stab \$	-	\$ -	\$ 121,330	\$ -
Miscellaneous local cap grants	<u>-</u>	<u>33</u>	<u>-</u>	<u>-</u>
	-	33	121,330	-
Interest on Overnight Inv	<u>6</u>	<u>7</u>	<u>-</u>	<u>-</u>
	6	7	-	-
Transfer from general fund	<u>-</u>	<u>11,725</u>	<u>30,680</u>	<u>-</u>
	-	11,725	30,680	-
	<u>\$ 6</u>	<u>\$ 11,765</u>	<u>\$ 152,010</u>	<u>\$ -</u>

HOUSING DEVELOPMENT GRANTS

BUDGET BY MAJOR OBJECT

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	11,794	152,010	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$ -</u>	<u>\$ 11,794</u>	<u>\$ 152,010</u>	<u>\$ -</u>

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**MOTOR
FUEL
TAX
FUND**

MOTOR FUEL TAX FUND BUDGET HIGHLIGHTS

ACTIVITIES

The Motor Fuel Tax Fund provides for the receipt of funds from the City's allocable portion of the state motor fuel taxes, the state sales tax on motor vehicles, the state vehicle license fees. The state motor fuel tax is 15% of the remaining net proceeds of that tax and is allocated to various incorporated cities, towns and villages within the State based on the population of that City. As stipulated in Article IV of the Missouri Constitution all taxes in this fund provide for the construction, repair, signing or lighting of roads, street and bridge projects. The only airport improvement expenses that could be approved are those for construction or repair of streets and roads within the airport property.

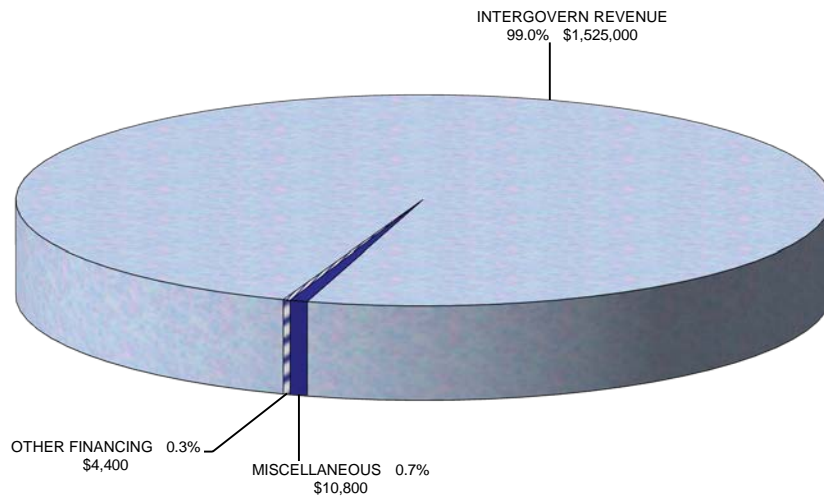
REVENUE/EXPENDITURE PROJECTIONS

State Motor Fuel Tax revenues for fiscal year ending June 30, 2021 are projected to equal the projected revenues from fiscal year ending June 30, 2020. Revenues are anticipated to be stable over the following five years.

This budget includes \$1,431,045 transfers to the general fund. Projected annual transfers to the General Fund are \$1,190,000 for the five remaining fiscal years. An annual allowance for \$325,000 in capital outlays is also included for the remaining fiscal years.

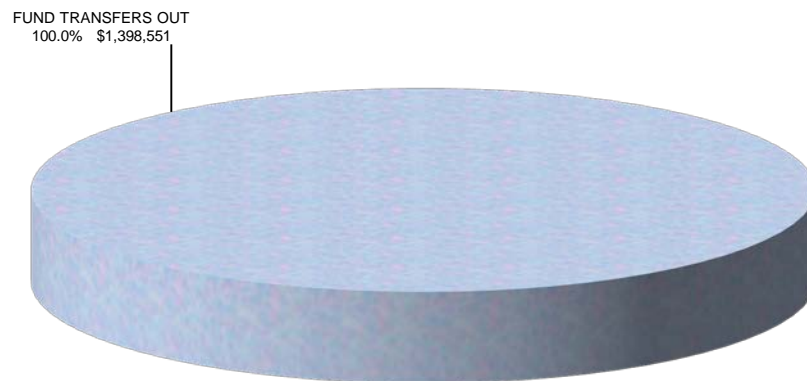
MOTOR FUEL TAX FUND

2020-2021 RESOURCES



MOTOR FUEL TAX FUND

2020-2021 EXPENDITURES



MOTOR FUEL TAX FUND
BUDGET BY MAJOR OBJECT

	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>BUDGET</u>	<u>2020-21</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	1,538,419	1,517,094	1,525,000	1,525,000
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	12,137	11,637	16,800	10,800
OTHER FINANCING	<u>4,462</u>	<u>4,468</u>	<u>4,400</u>	<u>4,400</u>
TOTAL REVENUE	\$1,555,018	\$1,533,199	\$1,546,200	\$1,540,200
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	285,244	337,527	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	<u>3,668,745</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENSES	<u>\$3,953,988</u>	<u>\$ 337,527</u>	<u>\$ -</u>	<u>\$ -</u>
FUND TRANSFERS IN	3,292,784	-	-	-
FUND TRANSFERS OUT	1,285,000	1,475,917	1,431,045	1,398,551
PROJECTED REVENUE OVER(UNDER) BUDGET			(37,800)	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			(2,478)	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)			-	-
BEGINNING UNRESERVED FUND BALANCE			191,049	265,926
ENDING UNRESERVED FUND BALANCE			<u>265,926</u>	<u>407,575</u>
EMERGENCY RESERVE FUND		<u>-</u>	<u>-</u>	<u>-</u>

MOTOR FUEL TAX FUND
BUDGET PROJECTIONS

	<u>2021-22</u> <u>PROJECTED</u>	<u>2022-23</u> <u>PROJECTED</u>	<u>2023-24</u> <u>PROJECTED</u>	<u>2024-25</u> <u>PROJECTED</u>	<u>2025-26</u> <u>PROJECTED</u>
REVENUE SOURCE:					
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-	-
INTERGOVERN REVENUE	\$1,525,000	\$1,525,000	\$1,525,000	\$1,525,000	\$1,525,000
SERVICE CHARGES	-	-	-	-	-
FINES AND FORFEITS	-	-	-	-	-
MISCELLANEOUS	4,126	4,267	4,410	4,554	4,699
OTHER FINANCING	-	-	-	-	-
TOTAL REVENUE	<u>\$1,529,126</u>	<u>\$1,529,267</u>	<u>\$1,529,410</u>	<u>\$1,529,554</u>	<u>\$1,529,699</u>
EXPENSE OBJECT:					
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-	-
GENERAL OPERATIONS	-	-	-	-	-
CAPITAL OUTLAY	325,000	325,000	325,000	325,000	325,000
SPECIAL PROJECTS	-	-	-	-	-
DEBT SERVICE	-	-	-	-	-
TOTAL EXPENSES	<u>\$ 325,000</u>	<u>\$ 325,000</u>	<u>\$ 325,000</u>	<u>\$ 325,000</u>	<u>\$ 325,000</u>
FUND TRANSFERS IN	-	-	-	-	-
FUND TRANSFERS OUT	1,190,000	1,190,000	1,190,000	1,190,000	1,190,000
PROJECTED REVENUE OVER(UNDER) BUDGET					
PROJECTED EXPENDITURES UNDER(OVER) BUDGET					
RESERVED FUND BALANCE DECREASE(INCREASE)					
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)					
BEGINNING UNRESERVED FUND BALANCE	407,575	421,701	435,968	450,378	464,932
ENDING UNRESERVED FUND BALANCE	<u>421,701</u>	<u>435,968</u>	<u>450,378</u>	<u>464,932</u>	<u>479,631</u>
EMERGENCY RESERVE FUND	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

MOTOR FUEL FUND REVENUE

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
Motor Fuel Tax	1,023,965	1,017,707	1,015,000	1,015,000
Motor Vehicle Sales Tax	343,362	331,484	340,000	340,000
Vehicle License Fees	<u>171,092</u>	<u>167,903</u>	<u>170,000</u>	<u>170,000</u>
	1,538,419	1,517,094	1,525,000	1,525,000
Interest on Overnight Investments	9,894	9,662	15,000	9,000
Special Assessments	<u>2,243</u>	<u>1,975</u>	<u>1,800</u>	<u>1,800</u>
	12,137	11,637	16,800	10,800
Street Assessments	<u>4,462</u>	<u>4,468</u>	<u>4,400</u>	<u>4,400</u>
	4,462	4,468	4,400	4,400
Transfer fm Street Improve Fd	3,006,239	-	-	-
Transfer fm STP-U Fund	286,516	-	-	-
Transfer fm TTF 1	<u>30</u>	<u>-</u>	<u>-</u>	<u>-</u>
	3,292,784	-	-	-
	<u>\$4,847,802</u>	<u>\$1,533,199</u>	<u>\$1,546,200</u>	<u>\$1,540,200</u>

MOTOR FUEL

BUDGET BY MAJOR OBJECT

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	285,244	337,527	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	3,668,745	-	-	-
TRANSFERS	<u>1,285,000</u>	<u>1,475,917</u>	<u>1,431,045</u>	<u>1,398,551</u>
	<u>\$5,238,988</u>	<u>\$1,813,444</u>	<u>\$1,431,045</u>	<u>\$1,398,551</u>

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**TRANSPORTATION
SALES
TAX
TRUST
FUND**

TRANSPORTATION SALES TAX TRUST FUND BUDGET HIGHLIGHTS

ACTIVITIES

The Transportation Sales Tax Trust Fund was a fund established to account for receipt of ½ cent sales tax authorized by the voters in August 1995, to fund major street improvement projects. The tax was effective January 1, 1996 through December 31, 2000.

REVENUE/EXPENDITURE PROJECTIONS

No revenues or expenditures are included in this budget. All projects were completed during the fiscal year ending June 30, 2005.

No future revenue and expenditure projections are made.

TRANSPORTATION SALES TAX TRUST FUND
BUDGET BY MAJOR OBJECT

	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>BUDGET</u>	<u>2020-21</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	28	-	-	-
OTHER FINANCING	<u>2</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	\$ 30	\$ -	\$ -	\$ -
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENSES	\$ -	\$ -	\$ -	\$ -
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	30	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			-	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			-	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)				-
BEGINNING UNRESERVED FUND BALANCE			-	-
ENDING UNRESERVED FUND BALANCE			<u>-</u>	<u>-</u>
EMERGENCY RESERVE FUND		<u>-</u>	<u>-</u>	<u>-</u>

TRANSPORTATION SALES TAX TRUST FUND

	2017-18 ACTUAL	2018-19 ACTUAL	2019-20 BUDGET	2020-21 PROPOSED
Special Assessments	\$ 28	\$ -	\$ -	\$ -
	28	-	-	-
Street Assessments	2	-	-	-
	2	-	-	-
	<u>\$30</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

TRANSPORTATION SALES TAX TRUST FUND

BUDGET BY MAJOR OBJECT

	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>BUDGET</u>	<u>2020-21</u> <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	<u>30</u>	<u>-</u>	<u>-</u>	<u>-</u>
	<u>\$ 30</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

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**TRANSPORTATION
SALES
TAX
TRUST
FUND
II**

TRANSPORTATION SALES TAX TRUST FUND II **BUDGET HIGHLIGHTS**

ACTIVITIES

The Transportation Sales Tax Trust Fund II was a fund established to account for receipt of ½ cent sales tax authorized by the voters in August 2000, to fund major street improvement projects. The tax was effective January 1, 2001 through December 31, 2005.

REVENUE/EXPENDITURE PROJECTIONS

No revenues or expenditures are included in this budget. All the projects originally anticipated to be completed by the tax were completed by the fiscal year ending June 30, 2010.

No future revenue and expenditure projections are made.

TRANSPORTATION SALES TAX TRUST FUND II
BUDGET BY MAJOR OBJECT

	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>BUDGET</u>	<u>2020-21</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	-	89	-	-
OTHER FINANCING	-	368	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL REVENUE	\$ -	\$ 457	\$ -	\$ -
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	-	-	-	-
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TOTAL EXPENSES	\$ -	\$ -	\$ -	\$ -
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	-	457	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			-	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			-	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND BALANCE			-	-
ENDING UNRESERVED FUND BALANCE			<hr/> <hr/>	<hr/> <hr/>
EMERGENCY RESERVE FUND		<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>

TRANSPORTATION SALES TAX TRUST FUND II

	2017-18 ACTUAL	2018-19 ACTUAL	2019-20 BUDGET	2020-21 PROPOSED
Interest on Overnight Investments \$	-	\$ -	\$ -	\$ -
Special Assessments	-	89	-	-
	-	89	-	-
Street Assessments	-	368	-	-
	-	368	-	-
	<u>\$ -</u>	<u>\$ 457</u>	<u>\$ -</u>	<u>\$ -</u>

TRANSPORTATION SALES TAX II

BUDGET BY MAJOR OBJECT

	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>BUDGET</u>	<u>2020-21</u> <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	457	-	-
	<u>-</u>	<u>457</u>	<u>-</u>	<u>-</u>
	<u>\$ -</u>	<u>\$ 457</u>	<u>\$ -</u>	<u>\$ -</u>

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**TRANSPORTATION
SALES
TAX
TRUST
FUND
III**

TRANSPORTATION SALES TAX TRUST FUND III
BUDGET HIGHLIGHTS

ACTIVITIES

The Transportation Sales Tax Trust Fund was a fund established to account for receipt of ½ cent sales tax authorized by the voters in August 2005, to fund major street improvement projects. The tax was effective January 1, 2006 through December 31, 2010.

REVENUE/EXPENDITURE PROJECTIONS

No revenues or expenditures are projected for the fiscal year ending June 30, 2021.

TRANSPORTATION SALES TAX TRUST FUND III
BUDGET BY MAJOR OBJECT

	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-2019</u> <u>ACTUAL</u>	<u>2019-2020</u> <u>BUDGET</u>	<u>2020-2021</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	7,882	-	-	-
OTHER FINANCING	-	-	-	-
	-	-	-	-
TOTAL REVENUE	\$7,882	\$ -	\$ -	\$ -
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	178,704	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	-	-	-	-
	-	-	-	-
TOTAL EXPENSES	\$178,704	\$ -	\$ -	\$ -
FUND TRANSFERS IN	-	19,566	-	-
FUND TRANSFERS OUT	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			-	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			-	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND BALANCE			-	-
ENDING UNRESERVED FUND BALANCE			-	-
EMERGENCY RESERVE FUND		-	-	-

TRANSPORTATION SALES TAX TRUST FUND III

	2017-18 ACTUAL	2018-2019 ACTUAL	2019-2020 BUDGET	2020-2021 PROPOSED
Interest on Overnight Investments	\$ 7,882	\$ -	\$ -	\$ -
	7,882	-	-	-
Transfers In - Motor Fuel	-	19,566	-	-
	-	19,566	-	-
	<u>\$ 7,882</u>	<u>\$ 19,566</u>	<u>\$ -</u>	<u>\$ -</u>

TRANSPORTATION SALES TAX TRUST FUND III

BUDGET BY MAJOR OBJECT

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	178,704	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
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	<u>\$ 178,704</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

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**TRANSPORTATION
SALES
TAX
TRUST
FUND
IV**

TRANSPORTATION SALES TAX TRUST FUND IV
BUDGET HIGHLIGHTS

ACTIVITIES

The Transportation Sales Tax Trust Fund was a fund established to account for receipt of ½ cent sales tax authorized by the voters in August 2010, to fund major street improvement projects. The tax was effective January 1, 2011 through December 31, 2015.

REVENUE/EXPENDITURE PROJECTIONS

This budget assumes that all remaining projects will be completed by the end of the fiscal year ending June 30, 2020. It is assumed that there will be no remaining balance left in the fund.

TRANSPORTATION SALES TAX TRUST FUND IV
BUDGET BY MAJOR OBJECT

	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>BUDGET</u>	<u>2020-21</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	35,699	26,150	-	-
OTHER FINANCING	-	-	-	-
	-	-	-	-
TOTAL REVENUE	\$ 35,699	\$ 26,150	\$ -	\$ -
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	357,980	217,012	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	-	-	-	-
	-	-	-	-
TOTAL EXPENSES	\$ 357,980	\$ 217,012	\$ -	\$ -
FUND TRANSFERS IN	238,673	457	-	-
FUND TRANSFERS OUT	650,000	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			17,419	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			(643,460)	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND BALANCE			626,041	-
ENDING UNRESERVED FUND BALANCE			-	-
EMERGENCY RESERVE FUND		-	-	-

TRANSPORTATION SALES TAX TRUST FUND IV

	2017-18 ACTUAL	2018-19 ACTUAL	2019-20 BUDGET	2020-21 PROPOSED
Interest on Overnight Inv	<u>35,699</u>	<u>26,150</u>	<u>-</u>	<u>-</u>
	35,699	26,150	-	-
Trf fm downtown bs district fd	88,673	-	-	-
Trf fm rvrfnt reg econom dev	150,000	-	-	-
Trg fm TTFII	<u>-</u>	<u>457</u>	<u>-</u>	<u>-</u>
	238,673	457	-	-
	<u>\$ 274,372</u>	<u>\$ 26,607</u>	<u>\$ -</u>	<u>\$ -</u>

TRANSPORTATION SALES TAX TRUST FUND IV

BUDGET BY MAJOR OBJECT

	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>BUDGET</u>	<u>2020-21</u> <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	357,980	217,012	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	<u>650,000</u>	<u>-</u>	<u>-</u>	<u>-</u>
	<u>\$1,007,980</u>	<u>\$ 217,012</u>	<u>\$ -</u>	<u>\$ -</u>

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**TRANSPORTATION
SALES
TAX
TRUST
FUND
V**

TRANSPORTATION SALES TAX TRUST FUND V **BUDGET HIGHLIGHTS**

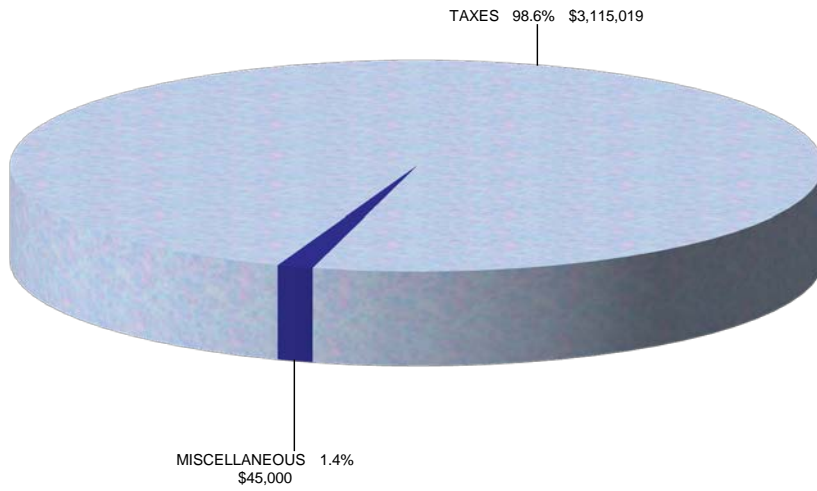
ACTIVITIES

The Transportation Sales Tax Trust Fund is a fund established to account for receipt of ½ cent sales tax authorized by the voters in August 2015, to fund major street improvement projects. The tax is effective January 1, 2016 through December 31, 2020.

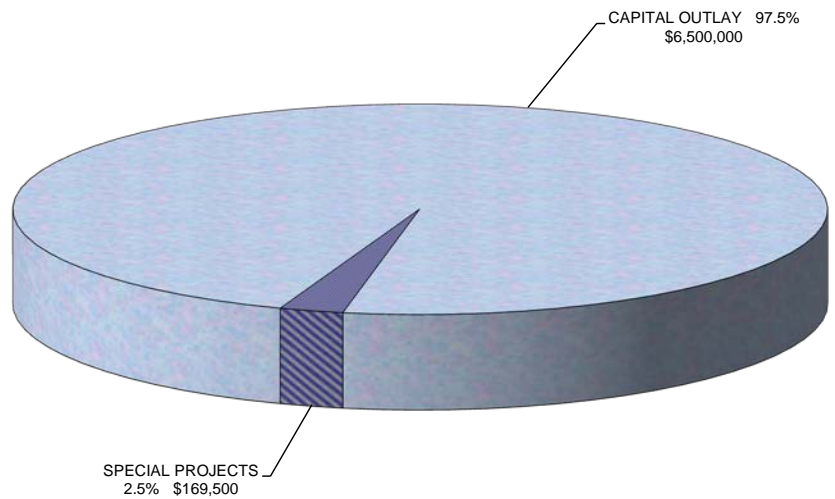
REVENUE/EXPENDITURE PROJECTIONS

Combined sales tax in the Transportation Sales Tax Trust Funds V and VI for the fiscal year ending June 30, 2021 is projected to be 2.1% above the actual sales tax for fiscal year ending June 30, 2019. This budget includes a total of \$6,500,000 in capital outlays during the fiscal year ending June 30, 2021. This amount plus the estimated additional \$8,499,454 available for capital outlays during fiscal year ending June 30, 2022 will be enough to complete all remaining projects anticipated to be funded by the ½ cent sales tax authorized by the voters in August 2015.

**TRANSPORTATION SALES TAX TRUST FUND V
2020-2021 RESOURCES**



**TRANSPORTATION SALES TAX TRUST FUND V
2020-2021 EXPENDITURES**



TRANSPORTATION SALES TAX TRUST FUND V
BUDGET BY MAJOR OBJECT

	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>BUDGET</u>	<u>2020-21</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ 5,096,520	\$ 5,045,135	\$ 5,263,500	\$ 3,115,019
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	3,061	103,881	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	115,090	189,629	75,000	45,000
OTHER FINANCING	-	-	-	-
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL REVENUE	\$ 5,214,671	\$ 5,338,645	\$ 5,338,500	\$3,160,019
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	115,237	36,626	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	3,579,244	3,203,556	8,865,000	6,500,000
SPECIAL PROJECTS	272,322	256,430	282,500	169,500
DEBT SERVICE	-	-	-	-
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL EXPENSES	\$ 3,966,803	\$ 3,496,612	\$ 9,147,500	\$ 6,669,500
FUND TRANSFERS IN	650,000	-	-	-
FUND TRANSFERS OUT	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			(32,165)	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			7,294,985	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND BALANCE			8,513,038	11,966,858
ENDING UNRESERVED FUND BALANCE			<u>11,966,858</u>	<u>8,457,377</u>
EMERGENCY RESERVE FUND		<u> </u>	<u> </u>	<u> </u>

TRANSPORTATION SALES TAX TRUST FUND V
BUDGET PROJECTIONS

	<u>2021-22</u>	<u>2022-23</u>	<u>2023-24</u>	<u>2024-25</u>	<u>2025-26</u>
	<u>PROJECTED</u>	<u>PROJECTED</u>	<u>PROJECTED</u>	<u>PROJECTED</u>	<u>PROJECTED</u>
REVENUE SOURCE:					
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-	-
SERVICE CHARGES	-	-	-	-	-
FINES AND FORFEITS	-	-	-	-	-
MISCELLANEOUS	42,077	-	-	-	-
OTHER FINANCING	-	-	-	-	-
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TOTAL REVENUE	\$ 42,077	\$ -	\$ -	\$ -	\$ -
EXPENSE OBJECT:					
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-	-
GENERAL OPERATIONS	-	-	-	-	-
CAPITAL OUTLAY	8,499,454	-	-	-	-
SPECIAL PROJECTS	-	-	-	-	-
DEBT SERVICE	-	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL EXPENSES	\$ 8,499,454	\$ -	\$ -	\$ -	\$ -
FUND TRANSFERS IN		-	-	-	-
FUND TRANSFERS OUT		-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET					
PROJECTED EXPENDITURES UNDER(OVER) BUDGET					
RESERVED FUND BALANCE DECREASE(INCREASE)					
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)					
BEGINNING UNRESERVED FUND BALANCE	8,457,377	-	-	-	-
ENDING UNRESERVED FUND BALANCE	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
EMERGENCY RESERVE FUND	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>

TRANSPORTATION SALES TAX TRUST FUND V

	2017-18 ACTUAL	2018-19 ACTUAL	2019-20 BUDGET	2020-21 PROPOSED
Transportation Sales Tax	<u>\$5,096,520</u>	<u>\$5,045,135</u>	<u>\$5,263,500</u>	<u>\$3,115,019</u>
	5,096,520	5,045,135	5,263,500	3,115,019
Fd indirect cap-Transportation	<u>3,061</u>	<u>103,881</u>	<u>-</u>	<u>-</u>
	3,061	103,881	-	-
Interest on Overnight Investments	113,723	189,629	75,000	45,000
Interest paid by state	<u>1,367</u>	<u>-</u>	<u>-</u>	<u>-</u>
	115,090	189,629	75,000	45,000
Transfer from TTF IV	<u>650,000</u>	<u>-</u>	<u>-</u>	<u>-</u>
	650,000	-	-	-
	<u>\$5,864,672</u>	<u>\$5,338,645</u>	<u>\$5,338,500</u>	<u>\$3,160,019</u>

TRANSPORTATION SALES TAX TRUST FUND V

BUDGET BY MAJOR OBJECT

	<u>2018-19</u> <u>ACTUAL</u>	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>BUDGET</u>	<u>2019-20</u> <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	115,237	36,626	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	3,579,244	3,203,556	8,865,000	6,500,000
SPECIAL PROJECTS	272,322	256,430	282,500	169,500
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>-\$3,966,803</u>	<u>-\$3,496,612</u>	<u>-\$9,147,500</u>	<u>-\$6,669,500</u>

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**TRANSPORTATION
SALES
TAX
TRUST
FUND
VI**

TRANSPORTATION SALES TAX TRUST FUND VI **BUDGET HIGHLIGHTS**

ACTIVITIES

The Transportation Sales Tax Trust Fund is a fund established to account for receipt of ½ cent sales tax authorized by the voters in August 2020, to fund major street improvement projects. The tax is effective January 1, 2021 through December 31, 2025.

REVENUE/EXPENDITURE PROJECTIONS

Combined sales tax in the Transportation Sales Tax Trust Funds V and VI for the fiscal year ending June 30, 2021 is projected to be 2.1% above the actual sales tax for fiscal year ending June 30, 2019. Five year projections were not made for this fund.

TRANSPORTATION SALES TAX TRUST FUND VI
BUDGET BY MAJOR OBJECT

	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>BUDGET</u>	<u>2020-21</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ 2,033,773
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	-	-	-	11,250
OTHER FINANCING	-	-	-	-
	-	-	-	-
TOTAL REVENUE	\$ -	\$ -	\$ -	\$2,045,023
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	-	-	-	-
	-	-	-	-
TOTAL EXPENSES	\$ -	\$ -	\$ -	\$ -
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			-	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			-	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND BALANCE			-	-
ENDING UNRESERVED FUND BALANCE			-	2,045,023
EMERGENCY RESERVE FUND		-	-	-

TRANSPORTATION SALES TAX TRUST FUND VI

	2017-18 ACTUAL	2018-19 ACTUAL	2019-20 BUDGET	2020-21 PROPOSED
Transportation Sales Tax	\$ -	\$ -	\$ -	\$2,033,773
	-	-	-	2,033,773
Interest on Overnight Investments	-	-	-	11,250
	-	-	-	11,250
	-	-	-	2,045,023

TRANSPORTATION SALES TAX TRUST FUND VI

BUDGET BY MAJOR OBJECT

	<u>2016-17</u> <u>ACTUAL</u>	<u>2017-18</u> <u>ACTUAL</u>	<u>2019-20</u> <u>BUDGET</u>	<u>2020-21</u> <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
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**CAPITAL
IMPROVEMENT
SALES
TAX
FUND**

**WATER
PROJECTS**

**CAPITAL IMPROVEMENT SALES TAX FUND-WATER PROJECTS
BUDGET HIGHLIGHTS**

ACTIVITIES

The Capital Improvement Sales Tax Fund is a fund established to account for receipt of ¼¢ sales tax collections authorized by the voters in November, 1996, to fund major capital improvement projects to the city's water system. The tax approved expired March 31, 2017.

Included in this budget is debt service on 2010 water system revenue bonds.

REVENUE/EXPENDITURE PROJECTIONS

Remaining balances at the end of fiscal year ending June 30, 2021 not required to cover the remaining debt service on 2010 water system revenue bonds, approximately \$785,000, will be available for future water system projects.

CAPITAL IMPROVEMENT SALES TAX FUND
(WATER PROJECTS)
BUDGET BY MAJOR OBJECT

	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>BUDGET</u>	<u>2020-21</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	87,397	55,086	15,000	9,000
OTHER FINANCING	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	\$87,397	\$55,086	\$ 15,000	\$ 9,000
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	<u>58,374</u>	<u>58,641</u>	<u>63,228</u>	<u>59,357</u>
TOTAL EXPENSES	<u>\$ 58,374</u>	<u>\$ 58,641</u>	<u>\$ 63,228</u>	<u>\$ 59,357</u>
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	2,959,076	977,700	1,020,000	-
PROJECTED REVENUE				
OVER(UNDER) BUDGET			20,085	
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			724,272	
RESERVED FUND BALANCE				
DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE				
DECREASE(INCREASE)			580	-
BEGINNING UNRESERVED FUND				
BALANCE			1,678,976	1,355,685
ENDING UNRESERVED FUND				
BALANCE			<u>1,355,685</u>	<u>1,305,328</u>
EMERGENCY RESERVE FUND		<u>9,484</u>	<u>8,904</u>	<u>8,904</u>

CAPITAL IMPROVEMENT SALES TAX REVENUE
(WATER PROJECTS)

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
Interest on Overnight Invmts	\$ 86,437	\$ 54,472	\$ 15,000	\$ 9,000
Interest paid by state	702	-	-	-
Interest on SRF Investments	<u>258</u>	<u>614</u>	<u>-</u>	<u>-</u>
	87,397	55,086	15,000	9,000
	<u><u>\$87,397</u></u>	<u><u>\$55,086</u></u>	<u><u>\$ 15,000</u></u>	<u><u>9,000</u></u>

CAPITAL IMPROVEMENT SALES TAX
(WATER PROJECTS)
BUDGET BY MAJOR OBJECT

	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>BUDGET</u>	<u>2020-21</u> <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	58,374	58,641	63,228	59,357
TRANSFERS	<u>2,959,076</u>	<u>977,700</u>	<u>1,020,000</u>	<u>-</u>
	<u>\$3,017,450</u>	<u>\$1,036,341</u>	<u>\$1,083,228</u>	<u>\$59,357</u>

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**CAPITAL
IMPROVEMENT
SALES
TAX
FUND**

**SEWER SYSTEM
IMPROVEMENTS**

CAPITAL IMPROVEMENT SALES TAX FUND-SEWER SYSTEM IMPRV. BUDGET HIGHLIGHTS

ACTIVITIES

The Capital Improvement Sales Tax Fund – Sewer System Improvements is a fund established to account for receipt of ¼¢ sales tax collections authorized by the voters for improvements to the city’s sewer system. This tax was initially authorized by voters in November, 1988, to fund major capital improvement projects for flood control and subsequently extended by the voters for twenty years to pay for improvements to the city's sewer system. The extension of the tax was reported in this fund through its December 31, 2019 expiration.

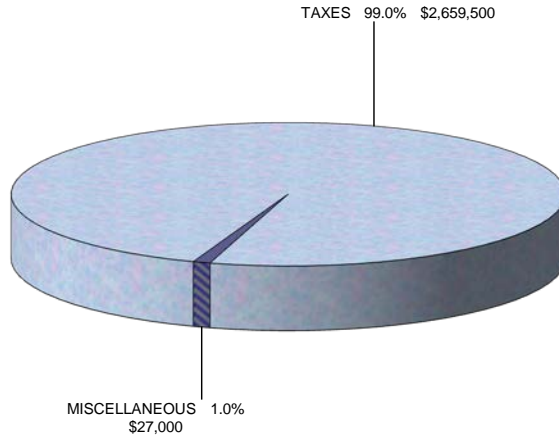
A ¼¢ sales tax that was initially authorized by voters to fund major capital improvement projects for the water system which was set to expire March 31, 2017 was subsequently extended by the voters for twenty years to pay for improvements to the city's sewer system. The extension of this tax will be reported in this fund.

Included in this budget are sales tax and interest revenue, payments on the Sears Grand’s, Kohl’s, and Greater Missouri Builder’s development agreements, and transfers to the sewer fund for debt service on bonds issued to build the new sewer plant.

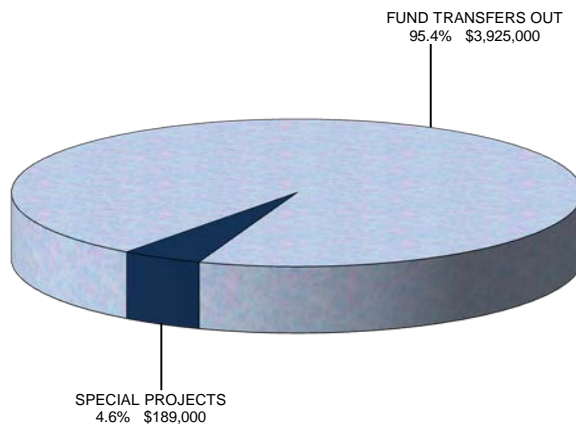
REVENUE/EXPENDITURE PROJECTIONS

Sales tax revenue for the fiscal year ending June 30, 2021 is projected to be 2.3% above actual sales tax revenue from the fiscal year ending June 30, 2019. The sales tax is projected to increase 2% per year thereafter. Future fund revenue will be transferred to the Sewer Fund as needed for capital and debt service expenditures and to make payments required by development agreements. Annual capital outlays of \$425,000 are assumed for the 3-year period ending June 30, 2024. Capital outlays of \$525,000 and \$675,000 are assumed in fiscal years ending June 30, 2025 and 2026, respectively.

**CAPITAL IMP. SALES TAX FUND
SEWER SYSTEM IMPROVEMENTS
2020-2021 RESOURCES**



**CAPITAL IMP. SALES TAX FUND - SEWER
SYSTEM IMPROVEMENTS
2020-2021 EXPENDITURES**



CAPITAL IMPROVEMENT SALES TAX FUND
(SEWER SYSTEM IMPROVEMENTS)
BUDGET BY MAJOR OBJECT

	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>BUDGET</u>	<u>2020-21</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$5,252,562	\$5,200,444	\$4,346,225	\$2,659,500
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	22,953	59,204	45,000	27,000
OTHER FINANCING	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL REVENUE	\$5,275,515	\$5,259,648	\$4,391,225	\$2,686,500
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	-	-	-	-
SPECIAL PROJECTS	282,357	282,489	315,000	189,000
DEBT SERVICE	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL EXPENSES	<u>\$ 282,357</u>	<u>\$ 282,489</u>	<u>\$ 315,000</u>	<u>\$ 189,000</u>
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	3,750,000	4,850,000	3,450,000	3,925,000
PROJECTED REVENUE				
OVER(UNDER) BUDGET			230,758	
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			51,783	
RESERVED FUND BALANCE				
DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE				-
DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND				
BALANCE			1,896,317	2,805,083
ENDING UNRESERVED FUND				
BALANCE			<u>2,805,083</u>	<u>1,377,583</u>
EMERGENCY RESERVE FUND		<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>

CAPITAL IMPROVEMENT SALES TAX FUND
(SEWER SYSTEM IMPROVEMENTS)
BUDGET PROJECTIONS

	<u>2021-22</u> <u>PROJECTED</u>	<u>2022-23</u> <u>PROJECTED</u>	<u>2023-24</u> <u>PROJECTED</u>	<u>2024-25</u> <u>PROJECTED</u>	<u>2025-26</u> <u>PROJECTED</u>
REVENUE SOURCE:					
TAXES	\$2,712,690	\$2,766,944	\$2,822,283	\$2,878,729	\$2,936,304
LICENSES AND PERMITS	-	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-	-
SERVICE CHARGES	-	-	-	-	-
FINES AND FORFEITS	-	-	-	-	-
MISCELLANEOUS	16,214	19,097	22,268	25,740	28,526
OTHER FINANCING	-	-	-	-	-
	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL REVENUE	\$2,728,904	\$2,786,041	\$2,844,551	\$2,904,469	\$2,964,830
EXPENSE OBJECT:					
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-	-
GENERAL OPERATIONS	-	-	-	-	-
CAPITAL OUTLAY	-	-	-	-	-
SPECIAL PROJECTS	192,780	196,636	200,569	204,580	208,672
DEBT SERVICE	-	-	-	-	-
	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL EXPENSES	<u>\$ 192,780</u>	<u>\$ 196,636</u>	<u>\$ 200,569</u>	<u>\$ 204,580</u>	<u>\$ 208,672</u>
FUND TRANSFERS IN	-	-	-	-	-
FUND TRANSFERS OUT	2,225,000	2,325,000	2,275,000	2,375,000	2,525,000
PROJECTED REVENUE OVER(UNDER) BUDGET					
PROJECTED EXPENDITURES UNDER(OVER) BUDGET					
RESERVED FUND BALANCE DECREASE(INCREASE)					
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)					
BEGINNING UNRESERVED FUND BALANCE	1,377,583	1,688,707	1,953,112	2,322,094	2,646,983
ENDING UNRESERVED FUND BALANCE	<u>1,688,707</u>	<u>1,953,112</u>	<u>2,322,094</u>	<u>2,646,983</u>	<u>2,878,141</u>
EMERGENCY RESERVE FUND	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>

CAPITAL IMPROVEMENT SALES TAX REVENUE
(SEWER SYSTEM IMPROVEMENTS)

	<u>2017-18 ACTUAL</u>	<u>2018-19 ACTUAL</u>	<u>2019-20 BUDGET</u>	<u>2020-21 PROPOSED</u>
Capital Improvements Sales Tax	<u>\$5,252,562</u>	<u>\$5,200,444</u>	<u>\$4,346,225</u>	<u>\$2,659,500</u>
	5,252,562	5,200,444	4,346,225	2,659,500
Interest on Overnight Investments	22,250	59,204	45,000	27,000
interest paid by state	<u>702</u>	<u>-</u>	<u>-</u>	<u>-</u>
	22,953	59,204	45,000	27,000
	<u>\$5,275,515</u>	<u>\$5,259,648</u>	<u>\$4,391,225</u>	<u>\$2,686,500</u>

CAPITAL IMPROVEMENT SALES TAX
(SEWER SYSTEM IMPROVEMENTS)
BUDGET BY MAJOR OBJECT

	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>BUDGET</u>	<u>2020-21</u> <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	282,357	282,489	315,000	189,000
DEBT PAYMENTS	-	-	-	-
TRANSFERS	<u>3,750,000</u>	<u>4,850,000</u>	<u>3,450,000</u>	<u>3,925,000</u>
	<u>\$4,032,357</u>	<u>\$5,132,489</u>	<u>\$3,765,000</u>	<u>\$4,114,000</u>

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**CAPITAL
IMPROVEMENT
SALES
TAX
FUND**

**GENERAL
IMPROVEMENTS**

**CAPITAL IMPROVEMENT SALES TAX FUND
GENERAL IMPROVEMENTS
BUDGET HIGHLIGHTS**

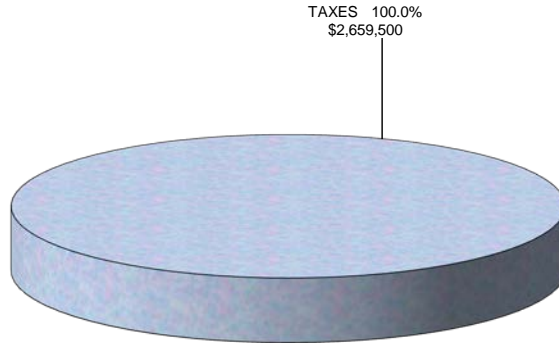
ACTIVITIES

This Capital Improvement Sales Tax Fund was a fund established to account for receipt of ¼¢ sales tax collections authorized by the voters in August, 2019, to fund a New City Hall project and major water, street, and airport improvement projects. The tax will expire on December 31, 2034.

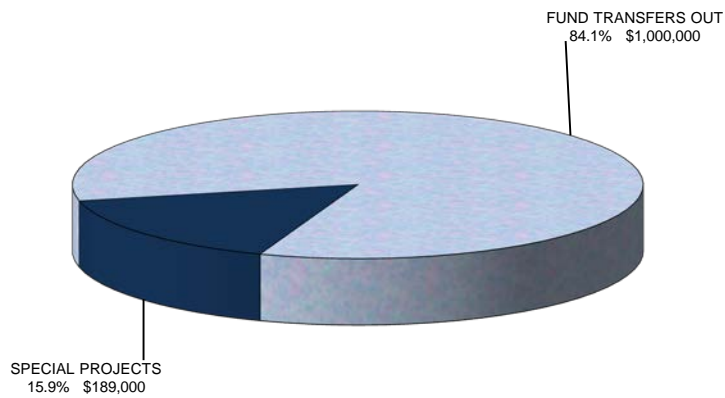
REVENUE/EXPENDITURE PROJECTIONS

Sales tax for the fiscal year ending June 30, 2021 is projected to be the same as the capital improvement sales tax collected for sewer system improvements and is projected to grow 2% annually over the five year projection period ending June 30, 2026. Interest earnings during that time are projected at a 1.0% earnings rate. Expenditures for the five year projection period include required economic development and debt service payments and two \$1,000,000 street improvement projects. During the five year projection period annual \$400,000 transfers from the Casino Revenue Fund are included to cover debt service costs on bonds issued for the New City Hall Project. The five year projection period also includes annual \$1,200,000 transfers to the Water Fund to cover capital projects from the City's Capital Improvement Program.

**CAPITAL IMP. SALES TAX FUND
GENERAL IMPROVEMENTS
2020-2021 RESOURCES**



**CAPITAL IMP. SALES TAX FUND
GENERAL IMPROVEMENTS
2020-2021 EXPENDITURES**



CAPITAL IMPROVEMENT SALES TAX FUND
(GENERAL IMPROVEMENTS)
BUDGET BY MAJOR OBJECT

	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>BUDGET</u>	<u>2020-21</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$2,659,500
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	-	-	-	-
OTHER FINANCING	-	-	-	-
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TOTAL REVENUE	\$ -	\$ -	\$ -	\$2,659,500
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	-	-	-	-
SPECIAL PROJECTS	-	-	-	189,000
DEBT SERVICE	-	-	-	-
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TOTAL EXPENSES	\$ -	\$ -	\$ -	\$ 189,000
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	-	-	-	1,000,000
PROJECTED REVENUE				
OVER(UNDER) BUDGET			655,567	
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			(60,424)	(1,350,922)
RESERVED FUND BALANCE				
DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE				(28,350)
DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND				
BALANCE			-	595,143
ENDING UNRESERVED FUND				
BALANCE			<u>595,143</u>	<u>686,371</u>
EMERGENCY RESERVE FUND		<u>-</u>	<u>-</u>	<u>28,350</u>

CAPITAL IMPROVEMENT SALES TAX FUND
(GENERAL IMPROVEMENTS)
BUDGET BY MAJOR OBJECT

	<u>2021-22</u> <u>PROJECTED</u>	<u>2022-23</u> <u>PROJECTED</u>	<u>2023-24</u> <u>PROJECTED</u>	<u>2024-25</u> <u>PROJECTED</u>	<u>2025-26</u> <u>PROJECTED</u>
REVENUE SOURCE:					
TAXES	\$2,712,690	\$2,766,944	\$2,822,283	\$2,878,729	\$2,936,304
LICENSES AND PERMITS	-	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-	-
SERVICE CHARGES	-	-	-	-	-
FINES AND FORFEITS	-	-	-	-	-
MISCELLANEOUS	14,427	25,320	20,871	18,984	17,653
OTHER FINANCING	-	-	-	-	-
TOTAL REVENUE	\$2,727,117	\$2,792,264	\$2,843,154	\$2,897,713	\$2,953,957
EXPENSE OBJECT:					
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-	-
GENERAL OPERATIONS	-	-	-	-	-
CAPITAL OUTLAY	-	1,000,000	-	1,000,000	-
SPECIAL PROJECTS	192,780	196,636	200,569	204,580	208,672
DEBT SERVICE	149,261	1,556,521	1,558,600	1,554,941	1,560,667
TOTAL EXPENSES	\$ 342,041	\$2,753,157	\$1,759,169	\$2,759,521	\$1,769,339
FUND TRANSFERS IN	400,000	400,000	400,000	400,000	400,000
FUND TRANSFERS OUT	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000
PROJECTED REVENUE OVER(UNDER) BUDGET					
PROJECTED EXPENDITURES UNDER(OVER) BUDGET					
RESERVED FUND BALANCE DECREASE(INCREASE)					
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)	(22,956)	(211,668)	(901)	(53)	(1,473)
BEGINNING UNRESERVED FUND BALANCE	686,371	2,248,491	1,275,930	1,559,014	897,153
ENDING UNRESERVED FUND BALANCE	2,248,491	1,275,930	1,559,014	897,153	1,280,298
EMERGENCY RESERVE FUND	51,306	262,974	263,875	263,928	265,401

CAPITAL IMPROVEMENT SALES TAX REVENUE
(GENERAL IMPROVEMENTS)

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
Capital Improvements Sales Tax	\$ -	\$ -	\$ -	\$2,659,500
	-	-	-	2,659,500
	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$2,659,500</u>

CAPITAL IMPROVEMENT SALES TAX
(GENERAL IMPROVEMENTS)
BUDGET BY MAJOR OBJECT

	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>BUDGET</u>	<u>2020-21</u> <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	189,000
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	1,000,000
	<u>-\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$1,189,000</u>

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**FIRE
SALES
TAX
FUND**

FIRE SALES TAX FUND **BUDGET HIGHLIGHTS**

ACTIVITIES

The Fire Sales Tax Fund is a fund established to account for receipt of ¼ cent sales tax authorized by the voters in June 2004 to fund operating and capital expenditures of the Fire department. The tax went into effect October 1, 2004. One-eighth of the tax expires December 31, 2035 and the remaining 1/8 does not expire. The total amount of the tax will be transferred each year to the General Fund to offset Fire operating and capital expenditures.

REVENUE/EXPENDITURE PROJECTIONS

Sales tax for the fiscal year ending June 30, 2021 is projected be 2.1% above the actual revenue for fiscal ending June 30, 2019.

FIRE SALES TAX FUND
BUDGET BY MAJOR OBJECT

	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>BUDGET</u>	<u>2020-21</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$2,548,255	\$2,522,565	\$2,631,750	\$2,574,396
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	684	-	-	-
OTHER FINANCING	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL REVENUE	\$2,548,939	\$2,522,565	\$2,631,750	\$2,574,396
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL EXPENSES	\$ -	\$ -	\$ -	\$ -
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	2,541,284	2,563,129	2,631,750	2,574,396
PROJECTED REVENUE OVER(UNDER) BUDGET			(98,583)	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			84,253	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND BALANCE			246,293	231,963
ENDING UNRESERVED FUND BALANCE			<hr/> <u>231,963</u>	<hr/> <u>231,963</u>
EMERGENCY RESERVE FUND		<hr/> <u>-</u>	<hr/> <u>-</u>	<hr/> <u>-</u>

FIRE SALES TAX FUND

	2017-18 ACTUAL	2018-19 ACTUAL	2019-20 BUDGET	2020-21 PROPOSED
Fire Sales Tax	<u>\$2,548,255</u>	<u>\$2,522,565</u>	<u>\$2,631,750</u>	<u>\$2,574,396</u>
	2,548,255	2,522,565	2,631,750	2,574,396
Interest paid by state	<u>684</u>	<u>-</u>	<u>-</u>	<u>-</u>
	684	-	-	-
	<u><u>\$2,548,939</u></u>	<u><u>\$2,522,565</u></u>	<u><u>\$2,631,750</u></u>	<u><u>\$2,574,396</u></u>

FIRE SALES TAX FUND

BUDGET BY MAJOR OBJECT

	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>BUDGET</u>	<u>2020-21</u> <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	<u>2,541,284</u>	<u>2,563,129</u>	<u>2,631,750</u>	<u>2,574,396</u>
	<u>\$2,541,284</u>	<u>\$2,563,129</u>	<u>\$2,631,750</u>	<u>\$2,574,396</u>

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**PARKS/
STORMWATER
SALES TAX-
CAPITAL
FUND II**

PARKS/STORMWATER SALES TAX-CAPITAL FUND II
BUDGET HIGHLIGHTS

ACTIVITIES

The Parks/Storm Water Sales Tax - Capital Fund was a fund established to account for receipt of 3/8 cent sales tax authorized by the voters in April 2018. Two thirds of this tax will fund major parks, recreation, and storm water capital projects and parks and recreation equipment. The remaining third will fund other storm water projects and operating expenditures. The tax went into effect January 1, 2019. This tax will expire on December 31, 2033.

CAPITAL EXPENDITURES

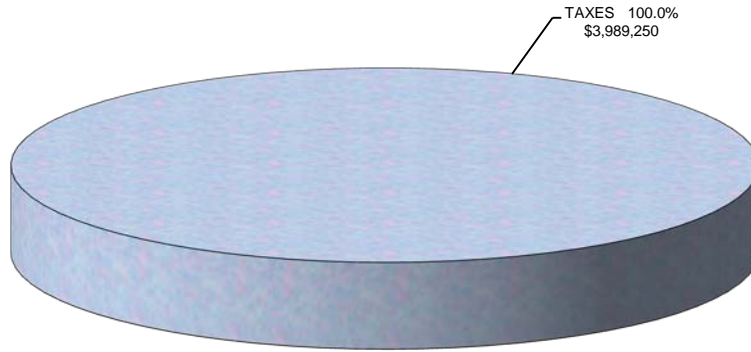
This budget provides nothing for capital expenditures.

REVENUE/EXPENDITURE PROJECTIONS

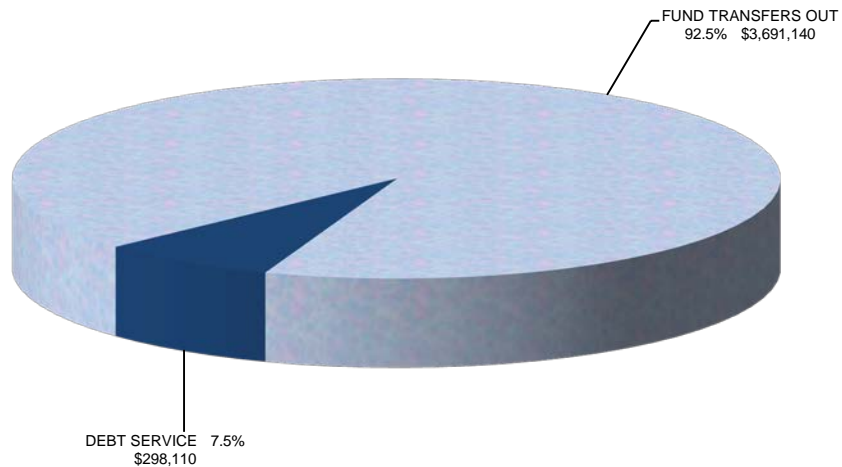
Sales tax for the fiscal year ending June 30, 2021 is projected to be 2.3% above the actual sales tax for fiscal year ending June 30, 2019 and is projected to grow 2% annually over the five year projection period ending June 30, 2026. Interest earnings during that time are projected at a 1.0% earnings rate.

Debt service expenditures during the projection period are amounts due on Special Obligation Bonds issued in October 2018 to fund a portion of the parks and storm water projects. Capital outlay expenditures during the projection period are annual allowances to replace Park and Recreation division's rolling stock. Transfers to cover to costs of major parks, recreation, and storm water capital projects are \$4,584,580; \$2,338,834; \$2,394,173; \$2,450,618 and \$2,508,193 for year ending June 30, 2022 – 2026, respectively. Transfers to cover to operating costs of Main Street Levy and Storm Water divisions of the sewer fund are \$772,577; \$788,028; \$803,789; \$819,864 and \$836,262 for year ending June 30, 2022 – 2026, respectively. The remaining transfers each year are to the sewer fund to be used for various storm water projects or to be set aside to cover future storm water projects and operating expenditures.

**PARKS/STORMWATER SALES TAX-CAPITAL II
2020-2021 RESOURCES**



**PARK/STORMWATER SALES TAX - CAPITAL II
2020-2021 EXPENDITURES**



PARK/STORMWATER SALES TAX - CAPITAL II
BUDGET BY MAJOR OBJECT

	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>BUDGET</u>	<u>2020-21</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ 1,537,775	\$4,078,125	\$3,989,250
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	-	8,834	-	-
OTHER FINANCING	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL REVENUE	\$ -	\$ 1,546,609	\$4,078,125	\$3,989,250
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	-	-	159,000	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	-	184,353	298,110	298,110
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL EXPENSES	\$ -	\$ 184,353	\$ 457,110	\$ 298,110
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	-	403,245	3,025,862	3,691,140
PROJECTED REVENUE OVER(UNDER) BUDGET			(125,053)	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			982,932	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)				-
BEGINNING UNRESERVED FUND BALANCE			914,294	2,367,326
ENDING UNRESERVED FUND BALANCE			<hr/>	<hr/>
			2,367,326	2,367,326
EMERGENCY RESERVE FUND		<hr/>	<hr/>	<hr/>
		44,717	44,717	44,717

PARK/STORMWATER SALES TAX - CAPITAL II
BUDGET PROJECTIONS

	<u>2021-22</u> <u>PROJECTED</u>	<u>2022-23</u> <u>PROJECTED</u>	<u>2023-24</u> <u>PROJECTED</u>	<u>2024-25</u> <u>PROJECTED</u>	<u>2025-26</u> <u>PROJECTED</u>
REVENUE SOURCE:					
TAXES	\$ 4,069,035	\$ 4,150,416	\$4,233,424	\$4,318,092	\$ 4,404,454
LICENSES AND PERMITS	-	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-	-
SERVICE CHARGES	-	-	-	-	-
FINES AND FORFEITS	-	-	-	-	-
MISCELLANEOUS	-	-	-	-	-
OTHER FINANCING	-	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL REVENUE	\$ 4,069,035	\$ 4,150,416	\$4,233,424	\$4,318,092	\$ 4,404,454
EXPENSE OBJECT:					
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-	-
GENERAL OPERATIONS	-	-	-	-	-
CAPITAL OUTLAY	130,000	130,000	130,000	130,000	130,000
SPECIAL PROJECTS	-	-	-	-	-
DEBT SERVICE	298,110	298,110	298,110	298,110	298,110
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL EXPENSES	\$ 428,110	\$ 428,110	\$ 428,110	\$ 428,110	\$ 428,110
FUND TRANSFERS IN	-	-	-	-	-
FUND TRANSFERS OUT	5,940,925	3,722,306	3,805,314	3,889,982	3,976,344
PROJECTED REVENUE OVER(UNDER) BUDGET					
PROJECTED EXPENDITURES UNDER(OVER) BUDGET					
RESERVED FUND BALANCE DECREASE(INCREASE)					
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)					
BEGINNING UNRESERVED FUND BALANCE	2,367,326	67,326	67,326	67,326	67,326
ENDING UNRESERVED FUND BALANCE	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
	67,326	67,326	67,326	67,326	67,326
EMERGENCY RESERVE FUND					
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
	44,717	44,717	44,717	44,717	44,717

PARK STORMWATER SALES TAX - CAPITAL II

	2017-18 ACTUAL	2018-19 ACTUAL	2019-20 BUDGET	2020-21 PROPOSED
Park/Stormwater Sales Tax	\$ -	\$ 1,537,775	\$ 4,078,125	\$ 3,989,250
	-	1,537,775	4,078,125	3,989,250
Int-cash equiv and pooled inv	-	8,834	-	-
	-	8,834	-	-
	<u>\$ -</u>	<u>\$ 1,546,609</u>	<u>\$ 4,078,125</u>	<u>\$ 3,989,250</u>

PARK STORMWATER SALES TAX - CAPITAL II

BUDGET BY MAJOR OBJECT

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	-	-	159,000	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	184,353	298,110	298,110
TRANSFERS	-	403,245	3,025,862	3,691,140
	<u>-</u>	<u>403,245</u>	<u>3,025,862</u>	<u>3,691,140</u>
	<u>\$ -</u>	<u>\$ 587,598</u>	<u>\$3,482,972</u>	<u>\$3,989,250</u>

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**PARKS/
STORMWATER
SALES TAX-
CAPITAL
FUND**

PARKS/STORMWATER SALES TAX-CAPITAL FUND
BUDGET HIGHLIGHTS

ACTIVITIES

The Parks/Storm Water Sales Tax - Capital Fund was a fund established to account for receipt of 3/8 cent sales tax authorized by the voters in April 2008 to fund parks, recreation, and storm water capital projects and parks and recreation equipment. This tax expired on December 31, 2018.

REVENUE/EXPENDITURE PROJECTIONS

All remaining sales tax revenue is projected to be spent during fiscal year ending June 30, 2020.

PARK/STORMWATER SALES TAX - CAPITAL
BUDGET BY MAJOR OBJECT

	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>BUDGET</u>	<u>2020-21</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ 3,941,142	\$ 2,362,007	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	46,882	44,355	-	-
OTHER FINANCING	<u>6,192</u>	<u>60,511</u>	<u>16,000</u>	<u>-</u>
TOTAL REVENUE	\$ 3,994,216	\$ 2,466,873	\$ 16,000	\$ -
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	358,960	165,879	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	<u>2,407,641</u>	<u>1,575,971</u>	<u>-</u>	<u>-</u>
TOTAL EXPENSES	\$ 2,766,602	\$ 1,741,850	\$ -	\$ -
FUND TRANSFERS IN	30,000	37,043	-	-
FUND TRANSFERS OUT	2,556,619	1,577,656	16,000	-
PROJECTED REVENUE OVER(UNDER) BUDGET			(2,927)	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			(1,249,877)	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)			-	-
BEGINNING UNRESERVED FUND BALANCE			1,252,804	-
ENDING UNRESERVED FUND BALANCE			<u>-</u>	<u>-</u>
EMERGENCY RESERVE FUND		<u>-</u>	<u>-</u>	<u>-</u>

PARK STORMWATER SALES TAX - CAPITAL

	2017-18 ACTUAL	2018-19 ACTUAL	2019-20 BUDGET	2020-21 PROPOSED
Park/Stormwater Sales Tax	<u>\$ 3,941,142</u>	<u>\$ 2,362,007</u>	<u>\$ -</u>	<u>\$ -</u>
	3,941,142	2,362,007	-	-
Interest on Overnight Investments	45,829	44,355	-	-
Interest paid by state	1,053	-	-	-
Interest on Inv Bond Proceeds	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
	46,882	44,355	-	-
Sale of Assets	<u>6,192</u>	<u>60,511</u>	<u>16,000</u>	<u>-</u>
	6,192	60,511	16,000	-
Transfr from pk systm imp ph 2	-	7,043	-	-
Transfer-A C Brase Foundation	<u>30,000</u>	<u>30,000</u>	<u>-</u>	<u>-</u>
	30,000	37,043	-	-
	<u>\$ 4,024,216</u>	<u>\$ 2,503,915</u>	<u>\$ 16,000</u>	<u>\$ -</u>

PARK STORMWATER SALES TAX - CAPITAL

BUDGET BY MAJOR OBJECT

	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>BUDGET</u>	<u>2020-21</u> <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	358,960	165,879	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	2,407,641	1,575,971	-	-
TRANSFERS	<u>2,556,619</u>	<u>1,577,656</u>	<u>16,000</u>	<u>-</u>
	<u>\$5,323,221</u>	<u>\$3,319,506</u>	<u>\$ 16,000</u>	<u>\$ -</u>

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**PARKS/
STORM WATER
SALES TAX-
OPERATIONS
FUND**

PARKS/STORMWATER SALES TAX-OPERATIONS FUND BUDGET HIGHLIGHTS

ACTIVITIES

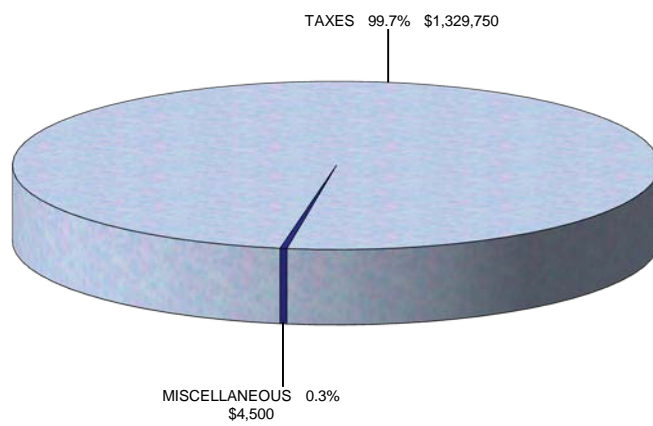
The Parks/Storm Water Sales Tax - Operations Fund is a fund established to account for receipt of 1/8 cent sales tax authorized by the voters in April 2008 to fund parks, recreation, and storm water operating expenditures. The tax went into effect October 1, 2008. This tax does not expire. Approximately 75% of the revenue from taxes for periods before January 1, 2019 was transferred to the General, Parks and Recreation, Golf, and Softball Complex funds to cover additional personnel and operating expenses. The remaining revenue from taxes for periods before January 1, 2019 was transferred to the Sewer Fund to cover additional storm water personnel and maintenance costs. All of the revenue from taxes for periods after December 31, 2018 will be used by the General, Parks and Recreation, Golf, and Softball Complex funds to cover additional personnel and operating expenses.

REVENUE/EXPENDITURE PROJECTIONS

Sales tax for the fiscal year ending June 30, 2021 is projected to be 2.3% above the actual sales tax for fiscal year ending June 30, 2019 and is projected to grow 2% annually over the five year projection period ending June 30, 2026. Interest earnings during that time are projected at a 1.0% earnings rate.

During the projection period capital outlays are projected at \$100,000 per year and transfers for subsidies to the General, Parks and Recreation, Golf, and Softball Complex funds are projected at amounts that will spend each year's projected revenues and represent amounts that could be available for future operating subsidies.

**PARK/STORMWATER SALES TAX - OPERATIONS
2020-2021 RESOURCES**



PARK/STORMWATER SALES TAX - OPERATIONS
BUDGET BY MAJOR OBJECT

	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>BUDGET</u>	<u>2020-21</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$1,313,714	\$1,299,927	\$1,359,375	\$1,329,750
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	14,407	21,082	7,500	4,500
OTHER FINANCING	-	-	-	-
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL REVENUE	\$1,328,121	\$1,321,009	\$1,366,875	\$1,334,250
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	-	-	-	-
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL EXPENSES	\$ -	\$ -	\$ -	\$ -
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	1,234,810	1,513,313	1,324,487	1,329,750
PROJECTED REVENUE OVER(UNDER) BUDGET			(48,862)	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			(31,812)	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND BALANCE			226,066	187,780
ENDING UNRESERVED FUND BALANCE			<u>187,780</u>	<u>192,280</u>
EMERGENCY RESERVE FUND		<u> </u>	<u> </u>	<u> </u>

PARK/STORMWATER SALES TAX - OPERATIONS
BUDGET PROJECTIONS

	<u>2020-21</u> <u>PROJECTED</u>	<u>2022-23</u> <u>PROJECTED</u>	<u>2023-24</u> <u>PROJECTED</u>	<u>2024-25</u> <u>PROJECTED</u>	<u>2025-26</u> <u>PROJECTED</u>
REVENUE SOURCE:					
TAXES	\$1,356,345	\$1,383,472	\$1,411,141	\$1,439,364	\$1,468,151
LICENSES AND PERMITS	-	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-	-
SERVICE CHARGES	-	-	-	-	-
FINES AND FORFEITS	-	-	-	-	-
MISCELLANEOUS	4,500	4,500	4,500	4,500	4,500
OTHER FINANCING	-	-	-	-	-
	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL REVENUE	\$1,360,845	\$1,387,972	\$1,415,641	\$1,443,864	\$1,472,651
EXPENSE OBJECT:					
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-	-
GENERAL OPERATIONS	-	-	-	-	-
CAPITAL OUTLAY	100,000	100,000	100,000	100,000	100,000
SPECIAL PROJECTS	-	-	-	-	-
DEBT SERVICE	-	-	-	-	-
	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL EXPENSES	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
FUND TRANSFERS IN	-	-	-	-	-
FUND TRANSFERS OUT	1,260,845	1,287,972	1,315,641	1,343,864	1,372,651
PROJECTED REVENUE OVER(UNDER) BUDGET					
PROJECTED EXPENDITURES UNDER(OVER) BUDGET					
RESERVED FUND BALANCE DECREASE(INCREASE)					
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)					
BEGINNING UNRESERVED FUND BALANCE	192,280	192,280	192,280	192,280	192,280
ENDING UNRESERVED FUND BALANCE	<u>192,280</u>	<u>192,280</u>	<u>192,280</u>	<u>192,280</u>	<u>192,280</u>
EMERGENCY RESERVE FUND	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>

PARK STORMWATER SALES TAX - OPERATIONS

	2017-18 ACTUAL	2018-19 ACTUAL	2019-20 BUDGET	2020-21 PROPOSED
Park/Stormwater Sales Tax	<u>\$1,313,714</u>	<u>\$1,299,927</u>	<u>\$1,359,375</u>	<u>\$1,329,750</u>
	1,313,714	1,299,927	1,359,375	1,329,750
Interest on Overnight Invmnts	14,056	21,082	7,500	4,500
Interest paid by state	<u>351</u>	<u>-</u>	<u>-</u>	<u>-</u>
	14,407	21,082	7,500	4,500
	<u>\$1,328,121</u>	<u>\$1,321,009</u>	<u>\$1,366,875</u>	<u>\$1,334,250</u>

PARK STORMWATER SALES TAX - OPERATIONS

BUDGET BY MAJOR OBJECT

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	<u>1,234,810</u>	<u>1,513,313</u>	<u>1,324,487</u>	<u>1,329,750</u>
	<u>\$1,234,810</u>	<u>\$1,513,313</u>	<u>\$1,324,487</u>	<u>\$1,329,750</u>

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CAPITAL PROJECTS FUNDS
BUDGET HIGHLIGHTS

Capital Projects Funds account for the acquisition and construction of capital facilities which may be financed out of bond issues, grants or transfers from other funds. These funds are administered by the Finance Department and include the following:

General Capital Improvement Fund
Street Improvement Fund
Park Improvement Fund
Surface Transportation Program-Urban Projects Fund
Community Development Block Grant Fund

City of Cape Girardeau, Missouri
 COMBINED STATEMENT OF REVENUES COLLECTED, EXPENDITURES PAID
 AND CHANGES IN FUND BALANCES - CAPITAL PROJECTS FUNDS
 GENERAL CAPITAL IMPROVEMENTS, CORP FLOOD CONTROL, STREET IMPROVEMENTS,
 SURFACE TRANSPORTATION PROGRAM-URBAN PROJECTS FUND
 CDBG GRANTS AND PARK IMPROVEMENTS

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
REVENUES COLLECTED:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	1,725,989	5,065	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	59,157	6,651	-	-
OTHER FINANCING	<u>-</u>	<u>-</u>	<u>-</u>	<u>8,000,000</u>
TOTAL REVENUE	\$ 1,785,146	\$ 11,716	\$ -	\$ 8,000,000
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	136,357	(389)	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	(97,211)	85,731	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	<u>-</u>	<u>619</u>	<u>-</u>	<u>-</u>
TOTAL EXPENSES	\$ 39,146	\$ 85,961	\$ -	\$ -
FUND TRANSFERS IN	1,412,459	80,224	-	600,000
FUND TRANSFERS OUT	3,369,899	50,824	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			4,159,577	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			(12,057,793)	
RESERVED FUND BALANCE DECREASE(INCREASE)			-	-
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)			-	-
BEGINNING UNRESERVED FUND BALANCE			23,804	(7,874,412)
ENDING UNRESERVED FUND BALANCE			<u>(7,874,412)</u>	<u>725,588</u>
EMERGENCY RESERVE FUND			<u>-</u>	<u>-</u>

GENERAL CAPITAL IMPROVEMENT FUND

GENERAL CAPITAL IMPROVEMENTS FUND
BUDGET HIGHLIGHTS

ACTIVITIES

The General Capital Improvements Fund is a fund established to account for major capital improvement projects, funded through local revenue sources, involving general public facilities. This budget proposes no major capital improvement projects.

GENERAL CAPITAL IMPROVEMENT FUND
BUDGET BY MAJOR OBJECT

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	51,138	6,493	-	-
OTHER FINANCING	-	-	-	8,000,000
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL REVENUE	\$ 51,138	\$ 6,493	\$ -	\$ 8,000,000
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	136,357	(389)	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	95,270	85,731	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	-	619	-	-
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL EXPENSES	<u>\$ 231,627</u>	<u>\$ 85,961</u>	<u>\$ -</u>	<u>\$ -</u>
FUND TRANSFERS IN	1,412,459	80,152	-	600,000
FUND TRANSFERS OUT	-	50,824	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			4,155,409	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			(12,052,248)	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BUDGET DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND BALANCE			13,516	(7,883,323)
ENDING UNRESERVED FUND BALANCE			<u>(7,883,323)</u>	<u>716,677</u>
EMERGENCY RESERVE FUND			<u> </u>	<u> </u>

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GENERAL CAPITAL IMPROVEMENT REVENUE

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
Interest on Overnight Invments	\$ 51,138	\$ 6,493	\$ -	\$ -
	51,138	6,493	-	-
Annual approp bond proceeds	<u>-</u>	<u>-</u>	<u>-</u>	<u>8,000,000</u>
	-	-	-	8,000,000
Transfer from General Fund	175,500	-	-	-
Trfer from pub safety tr fd II	-	-	-	-
Trfer from pub safety tr fd II	299,347	57,011	-	-
Trfer from pub safety tr fd II	240,231	23,141	-	-
Transfer from Casino Rev Fd	93,673	-	-	-
Transfer from Casino Rev Fd	162,295	-	-	-
Transfer from Casino Rev Fd	336,183	-	-	-
Transfer from Casino Rev Fd	105,230	-	-	600,000
	1,412,459	80,152	-	600,000
	<u>\$ 1,463,597</u>	<u>\$ 86,645</u>	<u>\$ -</u>	<u>\$ 8,600,000</u>

GENERAL CAPITAL IMPROVEMENT

BUDGET BY MAJOR OBJECT

	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>BUDGET</u>	<u>2020-21</u> <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	136,357	(389)	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	95,270	85,731	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	619	-	-
TRANSFERS	-	50,824	-	-
	<u>\$ 231,627</u>	<u>\$ 136,785</u>	<u>\$ -</u>	<u>\$ -</u>

STREET IMPROVEMENT FUND

STREET IMPROVEMENT FUND BUDGET HIGHLIGHTS

ACTIVITIES

The Street Improvement Fund accounted for the financing of street paving and reconstruction projects. Many of these projects provided a benefit to a specific group of properties and were financed through the issuance of special assessments to the property owners. This budget proposes no major capital improvement projects and all remaining balances were transferred to the Motor Fuel Tax Fund to help repay a direct loan from the Missouri Transportation Finance Corporation during the fiscal year ending June 30, 2018.

STREET IMPROVEMENT FUND
BUDGET BY MAJOR OBJECT

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	1,438,486	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	7,014	-	-	-
OTHER FINANCING	-	-	-	-
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL REVENUE	\$ 1,445,500	\$ -	\$ -	\$ -
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	(193,527)	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	-	-	-	-
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL EXPENSES	\$ (193,527)	\$ -	\$ -	\$ -
FUND TRANSFERS IN	-	36	-	-
FUND TRANSFERS OUT	3,006,239	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET				
PROJECTED EXPENDITURES UNDER(OVER) BUDGET				
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND BALANCE			-	-
ENDING UNRESERVED FUND BALANCE			<u> </u>	<u> </u>
EMERGENCY RESERVE FUND			<u> </u>	<u> </u>

STREET IMPROVEMENT FUND REVENUE

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
Fed Indirect Cap-Transportation	\$ 1,343,486	\$ -	\$ -	\$ -
Fed indirect cap-Delta Reg Aut	<u>95,000</u>	<u>-</u>	<u>-</u>	<u>-</u>
	1,438,486	-	-	-
Interest on Overnight Investments	<u>7,014</u>	<u>-</u>	<u>-</u>	<u>-</u>
	7,014	-	-	-
Transfer from motor fuel fund	<u>-</u>	<u>36</u>	<u>-</u>	<u>-</u>
	-	36	-	-
	<u><u>\$ 1,445,500</u></u>	<u><u>\$ 36</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>

STREET IMPROVEMENT

BUDGET BY MAJOR OBJECT

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	(193,527)	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	<u>3,006,239</u>	<u>-</u>	<u>-</u>	<u>-</u>
	<u>\$ 2,812,712</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

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PARK IMPROVEMENT FUND

PARK IMPROVEMENT FUND
BUDGET HIGHLIGHTS

ACTIVITIES

The Park Improvement Fund was established to account for capital projects directed for park improvements. No projects are included in this budget and all remaining balances left in this fund were transferred to the General Fund at end of fiscal year ending June 30, 2018.

PARK IMPROVEMENT FUND
BUDGET BY MAJOR OBJECT

	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>BUDGET</u>	<u>2020-21</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	314	-	-	-
OTHER FINANCING	-	-	-	-
	-	-	-	-
TOTAL REVENUE	\$ 314	\$ -	\$ -	\$ -
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	-	-	-	-
	-	-	-	-
TOTAL EXPENSES	\$ -	\$ -	\$ -	\$ -
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	27,145	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET				
PROJECTED EXPENDITURES UNDER(OVER) BUDGET				
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND BALANCE			-	-
ENDING UNRESERVED FUND BALANCE			-	-
EMERGENCY RESERVE FUND			-	-

PARK IMPROVEMENT FUND REVENUE

	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>BUDGET</u>	<u>2020-21</u> <u>PROPOSED</u>
Interest on Overnight Investments	\$ 314	\$ -	\$ -	\$ -
	314	-	-	-
	<u>\$ 314</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

PARK IMPROVEMENT

BUDGET BY MAJOR OBJECT

	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>BUDGET</u>	<u>2019-20</u> <u>PROPOSED</u>	<u>2020-21</u> <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	<u>27,145</u>	<u>-</u>	<u>-</u>	<u>-</u>
	<u>\$ 27,145</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

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**SURFACE
TRANSPORTATION
PROGRAM**

**URBAN
PROJECTS
FUND**

SURFACE TRANSPORTATION PROGRAM – URBAN PROJECTS FUND BUDGET HIGHLIGHTS

ACTIVITIES

The Surface Transportation Program – Urban Projects Fund accounted for the major street projects which were paid for with the assistance of the surface transportation program funds. These revenues were allocated to the City from the federal gasoline tax fund. Funds received from this program were required to be matched with 20% local revenue. These funds are no longer available. This budget proposes no projects and all remaining STP-U program revenue was transferred to the Motor Fuel Tax Fund to help repay a direct loan from the Missouri Transportation Finance Corporation during the fiscal year ending June 30, 2018.

SURFACE TRANSPORTATION PROGRAM - URBAN PROJECTS FUND
BUDGET BY MAJOR OBJECT

	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>BUDGET</u>	<u>2020-21</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	287,503	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	23	-	-	-
OTHER FINANCING	-	-	-	-
	-	-	-	-
TOTAL REVENUE	\$ 287,526	\$ -	\$ -	\$ -
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	1,046	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	-	-	-	-
	-	-	-	-
TOTAL EXPENSES	\$ 1,046	\$ -	\$ -	\$ -
FUND TRANSFERS IN	-	36	-	-
FUND TRANSFERS OUT	286,516	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			-	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET				
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND BALANCE			-	-
ENDING UNRESERVED FUND BALANCE			-	-
EMERGENCY RESERVE FUND			-	-

SURFACE TRANSPORTATION PROGRAM - URBAN PROJECTS FUND REVENUE

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
Fd Indirect Cap-Transportation	\$ 287,503	\$ -	\$ -	\$ -
	287,503	-	-	-
Interest on Overnight Invments	23	-	-	-
	23	-	-	-
Transfer from motor fuel fund	-	36	-	-
	-	36	-	-
	<u>\$ 287,526</u>	<u>\$ 36</u>	<u>\$ -</u>	<u>\$ -</u>

SURFACE TRANSPORTATION PROGRAM - URBAN PROJECTS FUND

BUDGET BY MAJOR OBJECT

	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>BUDGET</u>	<u>2020-21</u> <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	1,046	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	<u>286,516</u>	<u>-</u>	<u>-</u>	<u>-</u>
	<u>\$ 287,561</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

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CDBG

FUND

**COMMUNITY DEVELOPMENT BLOCK GRANT FUND
BUDGET HIGHLIGHTS**

ACTIVITIES

The Community Development Block Grant Fund accounts for the revenue and expenditures for rehabilitation of housing, capital projects and economic grants obtained from the Community Development Block Grant Program. The proposed budget includes no new projects.

CDBG GRANTS FUND
BUDGET BY MAJOR OBJECT

	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>BUDGET</u>	<u>2020-21</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	5,065	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	668	158	-	-
OTHER FINANCING	-	-	-	-
	-	-	-	-
TOTAL REVENUE	\$ 668	\$ 5,223	\$ -	\$ -
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	-	-	-	-
	-	-	-	-
TOTAL EXPENSES	\$ -	\$ -	\$ -	\$ -
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	50,000	-	-	-
PROJECTED REVENUE				
OVER(UNDER) BUDGET			4,168	
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			(5,545)	
RESERVED FUND BALANCE				
DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE				
DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND			10,288	8,911
BALANCE				
ENDING UNRESERVED FUND			8,911	8,911
BALANCE			-	-
EMERGENCY RESERVE FUND			-	-

CDBG GRANTS FUND REVENUE

	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>BUDGET</u>	<u>2020-21</u> <u>PROPOSED</u>
Program income	<u>\$ -</u>	<u>\$ 5,065</u>	<u>\$ -</u>	<u>\$ -</u>
	-	5,065	-	-
Interest on Overnight Inv.	<u>668</u>	<u>158</u>	<u>-</u>	<u>-</u>
	668	158	-	-
	<u>\$ 668</u>	<u>\$ 5,222</u>	<u>\$ -</u>	<u>\$ -</u>

CDBG GRANTS

BUDGET BY MAJOR OBJECT

	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>BUDGET</u>	<u>2020-21</u> <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	<u>50,000</u>	<u>-</u>	<u>-</u>	<u>-</u>
	<u>\$ 50,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

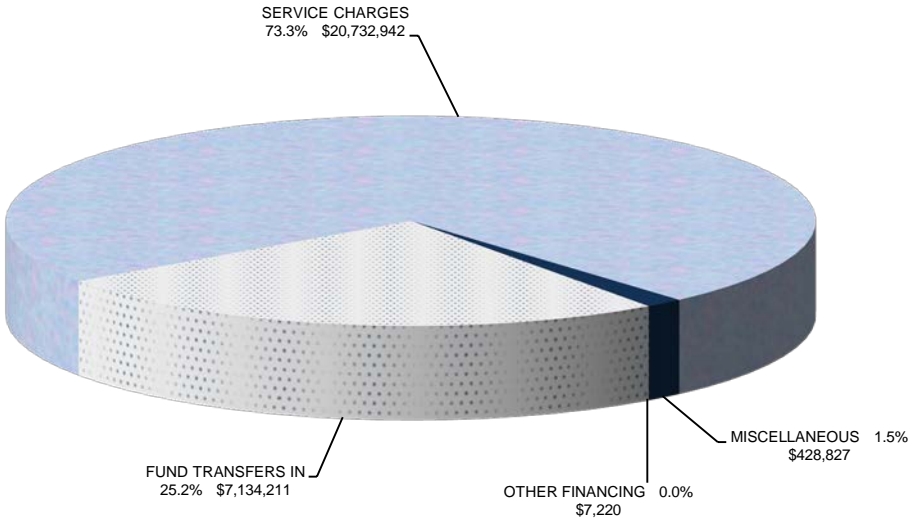
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ENTERPRISE FUNDS
BUDGET HIGHLIGHTS

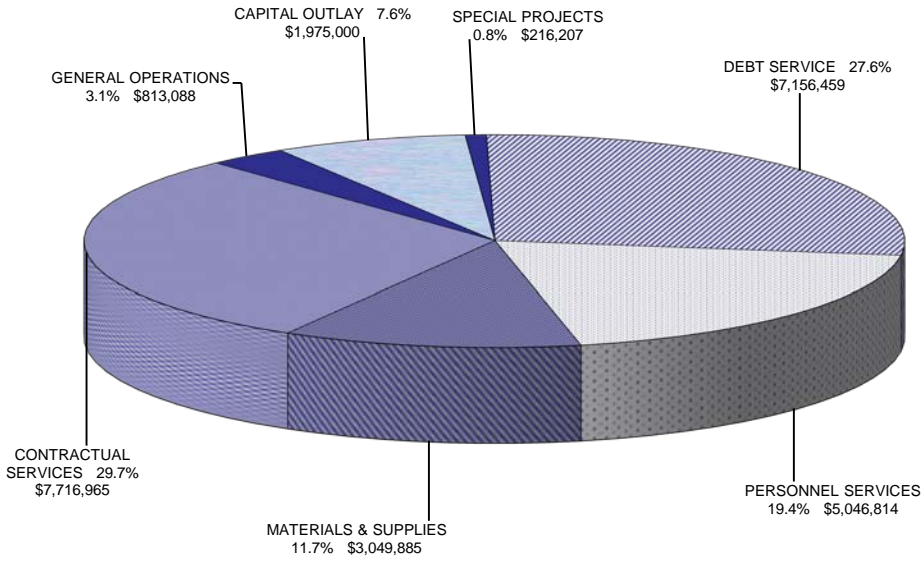
Enterprise Funds account for business type activities that are supported by user charges. The City of Cape Girardeau operates the water, sewer, solid waste utilities, golf course, indoor sports complex, and sport complexes as enterprise operations.

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ENTERPRISE FUNDS 2020-2021 RESOURCES



ENTERPRISE FUNDS 2020-2021 EXPENDITURES



City of Cape Girardeau, Missouri
 COMBINED STATEMENT OF REVENUES COLLECTED, EXPENDITURES PAID
 AND CHANGES IN FUND BALANCES - ENTERPRISE FUNDS
 SEWER, WATER, SOLID WASTE, GOLF COURSE, INDOOR SPORTS COMPLEX, SPORTS COMPLEXES

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
REVENUES COLLECTED:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	626	-	104,921	-
SERVICE CHARGES	20,200,923	20,055,767	20,258,604	20,732,942
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	379,795	557,020	540,617	428,827
OTHER FINANCING	<u>108,010</u>	<u>311,231</u>	<u>118,700</u>	<u>7,220</u>
TOTAL REVENUE	\$ 20,689,354	\$ 20,924,018	\$ 21,022,842	\$ 21,168,989
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$4,568,478	\$4,557,178	\$4,966,051	\$5,046,814
MATERIALS & SUPPLIES	2,925,349	2,787,287	3,024,239	3,049,885
CONTRACTUAL SERVICES	6,974,768	7,082,398	7,406,747	7,716,965
GENERAL OPERATIONS	797,763	852,406	804,939	813,088
CAPITAL OUTLAY	2,717,800	2,570,236	3,093,500	1,975,000
SPECIAL PROJECTS	358,459	837,967	284,761	216,207
DEBT SERVICE	<u>7,544,505</u>	<u>8,138,350</u>	<u>7,217,268</u>	<u>7,156,459</u>
TOTAL EXPENSES	<u>\$25,887,122</u>	<u>\$26,825,822</u>	<u>\$26,797,505</u>	<u>\$25,974,418</u>
FUND TRANSFERS IN	7,471,782	6,686,685	7,158,220	7,134,211
FUND TRANSFERS OUT	102	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			8,943,698	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			(7,847,271)	
RESERVED FUND BALANCE DECREASE (INCREASE)			(1,349,881)	90,250
EMERGENCY RESERVE FUND BALANCE DECREASE (INCREASE)			(47,523)	0
BEGINNING UNRESERVED FUND BALANCE			2,407,448	3,490,028
ENDING UNRESERVED FUND BALANCE			<u>3,490,028</u>	<u>5,909,060</u>
EMERGENCY RESERVE FUND			<u>3,599,913</u>	<u>3,599,913</u>

SEWER

FUND

SEWER FUND BUDGET HIGHLIGHTS

REVENUE/RATE INCREASES

Revenue is projected based on residential and commercial revenues budgeted for fiscal year ended June 30, 2020. No rate changes are included in this budget.

SIGNIFICANT OPERATING CHANGES

In June 2010 voters approved bond authorization of \$72 million to design and construct a new sewer plant. Construction of the new plant was substantially completed in the fall of 2014. The plant's bio-solids drying process was not fully operational when this budget was prepared. This budget includes \$60,178 for a stormwater coordinator position added during fiscal year ending June 30, 2020 but not included in that year's original budget. This position was funded by a parks / stormwater sales tax.

CAPITAL IMPROVEMENT BUDGET AND EQUIPMENT REPLACEMENT

This budget provides \$625,000 for items identified in the City's 2020-2025 Capital Improvement Program.

REVENUE/EXPENSE PROJECTIONS

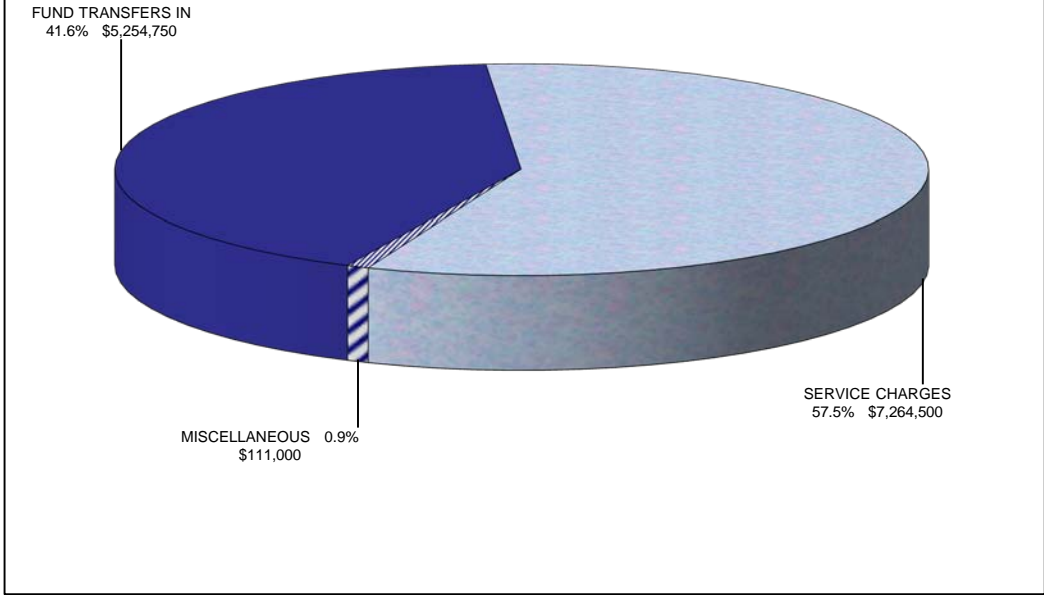
Revenue projections assume projected 2020-2021 usage levels for the 5-year period, no annual rate increases, and annual sewer connection fees of \$100,000. Additional rate increases are not likely to be needed during the 5-year period to meet projected bond coverage

Operating expenses, excluding personnel expenses and a \$60,000 professional fee are also projected to grow at a 2% rate of inflation. Allowances are made for \$60,000 in profession fees for all five years of the projection period. The City's bio-solids drying process is projected to be fully operational during the five year projection period. Operating expenses are reduced by \$112,000 annually as a result. Personnel expenditures are projected to include wage increases equal to the inflation rate in the fiscal years after June 30, 2021, with an annual turnover rate of 8%. Costs for health and dental insurance are projected to grow 6% and 2% annually, respectively, during these years.

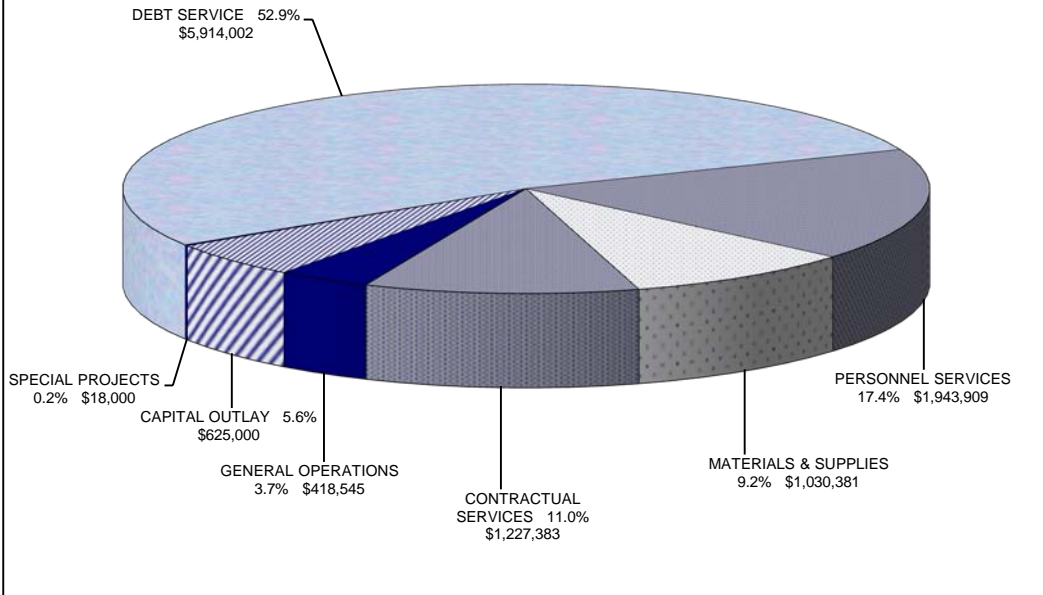
Transfers in include transfers from a capital improvement sales tax required to meet debt service coverage and 1/3 of the capital portion of a parks / stormwater sales tax. The portion of this transfer not used for operating expenditures of stormwater and Main Street Levee divisions are designated for future capital and operating expenditures of these divisions and are accumulated in a fund balance reserved for future stormwater projects.

During the five year period ending June 30, 2026 funding will be available to fund the equipment replacement plan, projects in the City's capital improvement plan, and \$850,000 annually for other projects. Debt service is projected using payments due on current bonds. Transfers from a capital improvement sales tax are made as required to meet debt service coverage.

SEWER FUND 2020-2021 RESOURCES



SEWER FUND 2020-2021 EXPENDITURES



SEWER FUND
BUDGET BY MAJOR OBJECT

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	312	-	-	-
SERVICE CHARGES	7,287,947	7,390,280	7,270,000	7,264,500
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	143,990	177,605	146,000	111,000
OTHER FINANCING	<u>44,244</u>	<u>61,681</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	\$ 7,476,493	\$ 7,629,566	\$ 7,416,000	\$ 7,375,500
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$1,742,461	\$1,695,248	\$1,883,634	\$1,943,909
MATERIALS & SUPPLIES	850,487	999,459	1,015,098	1,030,381
CONTRACTUAL SERVICES	1,158,291	1,180,883	1,265,352	1,227,383
GENERAL OPERATIONS	402,722	466,864	418,545	418,545
CAPITAL OUTLAY	813,428	487,914	388,500	625,000
SPECIAL PROJECTS	61,158	370,815	18,000	18,000
DEBT SERVICE	<u>6,086,599</u>	<u>6,912,302</u>	<u>5,977,736</u>	<u>5,914,002</u>
TOTAL EXPENSES	<u>\$11,115,145</u>	<u>\$12,113,484</u>	<u>\$10,966,865</u>	<u>\$11,177,220</u>
FUND TRANSFERS IN	4,437,795	4,956,749	4,214,222	5,254,750
FUND TRANSFERS OUT	102	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			847,597	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			475,469	
RESERVED FUND BALANCE DECREASE(INCREASE)			(880,514)	906,255
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)			710	-
BEGINNING UNRESERVED FUND BALANCE			-	1,106,619
ENDING UNRESERVED FUND BALANCE			<u>1,106,619</u>	<u>3,465,904</u>
EMERGENCY RESERVE FUND		<u>1,583,543</u>	<u>1,582,833</u>	<u>1,582,833</u>
FUNDS RESERVED FOR DEBT SERVICE		<u>6,029,950</u>	<u>5,964,860</u>	<u>4,252,928</u>
FUNDS RESERVED FOR EQUIPMENT REPLACEMENT		<u>1,434,419</u>	<u>1,826,821</u>	<u>2,073,476</u>
FUNDS RESERVED FOR STORMWATER		<u>-</u>	<u>540,590</u>	<u>1,099,612</u>

SEWER FUND
BUDGET PROJECTIONS

	2021-22 PROJECTED	2022-23 PROJECTED	2023-24 PROJECTED	2024-25 PROJECTED	2025-26 PROJECTED
REVENUE SOURCE:					
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-	-
SERVICE CHARGES	7,264,500	7,264,500	7,264,500	7,264,500	7,264,500
FINES AND FORFEITS	-	-	-	-	-
MISCELLANEOUS	118,797	115,157	112,095	113,244	114,614
OTHER FINANCING	-	-	-	-	-
TOTAL REVENUE	\$7,383,297	\$7,379,657	\$7,376,595	\$7,377,744	\$7,379,114
EXPENSE OBJECT:					
PERSONNEL SERVICES	\$ 1,995,712	\$ 2,038,915	\$ 2,083,517	\$ 2,129,578	\$ 2,177,174
MATERIALS & SUPPLIES	1,071,440	1,092,869	1,114,726	1,137,021	1,159,761
CONTRACTUAL SERVICES	1,066,820	1,086,956	1,107,495	1,128,445	1,149,814
GENERAL OPERATIONS	426,916	435,454	444,163	453,046	462,107
CAPITAL OUTLAY	1,371,588	2,606,620	1,111,752	1,616,987	1,122,327
SPECIAL PROJECTS	18,360	18,727	19,102	19,484	19,874
DEBT SERVICE	4,285,899	4,300,553	4,314,665	4,329,215	4,345,162
TOTAL EXPENSES	\$10,236,735	\$11,580,094	\$10,195,420	\$10,813,776	\$10,436,219
FUND TRANSFERS IN	3,581,345	3,708,472	3,686,141	3,814,364	3,993,151
FUND TRANSFERS OUT	-	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET					
PROJECTED EXPENDITURES UNDER(OVER) BUDGET					
RESERVED FUND BALANCE DECREASE(INCREASE)	(483,768)	(495,444)	(507,352)	(519,500)	(531,889)
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)	253,061	(16,249)	(16,529)	(16,968)	(17,566)
BEGINNING UNRESERVED FUND BALANCE	3,465,904	3,963,104	2,959,446	3,302,881	3,144,745
ENDING UNRESERVED FUND BALANCE	<u>3,963,104</u>	<u>2,959,446</u>	<u>3,302,881</u>	<u>3,144,745</u>	<u>3,531,336</u>
EMERGENCY RESERVE FUND	<u>1,329,772</u>	<u>1,346,021</u>	<u>1,362,550</u>	<u>1,379,518</u>	<u>1,397,084</u>
FUNDS RESERVED FOR DEBT	<u>4,252,928</u>	<u>4,252,928</u>	<u>4,252,928</u>	<u>4,252,928</u>	<u>4,252,928</u>
FUNDS RESERVED FOR EQUIPMENT REPLACEMENT	<u>2,073,476</u>	<u>2,073,476</u>	<u>2,073,476</u>	<u>2,073,476</u>	<u>2,073,476</u>
FUNDS RESERVED FOR FUTURE STORMWATER PROJECTS	<u>1,583,380</u>	<u>2,078,824</u>	<u>2,586,176</u>	<u>3,105,676</u>	<u>3,637,565</u>

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SEWER FUND REVENUE

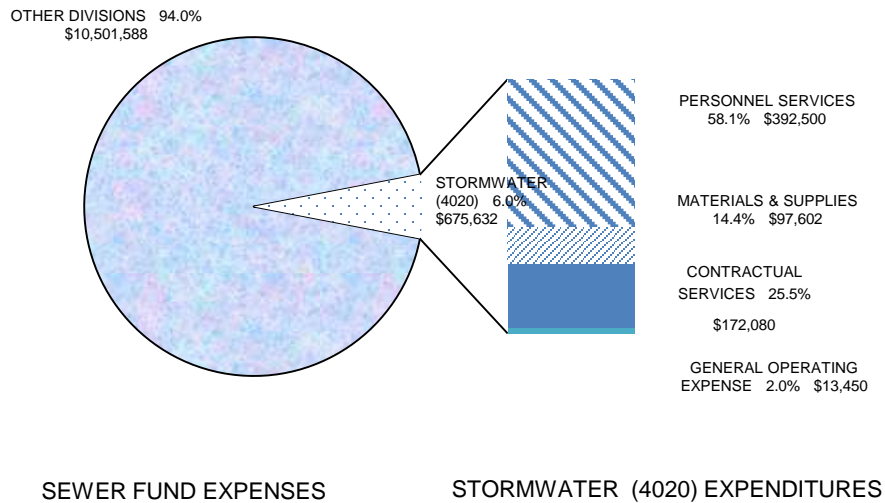
	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
FEMA - Capital Grant	\$ 256	\$ -	\$ -	\$ -
SEMA Disaster Grant	55	-	-	-
	<u>312</u>	<u>-</u>	<u>-</u>	<u>-</u>
Residential Sewer Usage	4,643,538	4,652,813	4,615,000	4,615,000
Commercial Sewer Usage	2,322,866	2,456,686	2,400,000	2,400,000
Waste Haulers Dumping Fees	9,509	38,964	30,000	30,000
Com sewer penalty charges	31,768	22,587	25,000	22,500
Penalty	104,209	96,899	100,000	97,000
Special Assessment	8,960	4,193	-	-
Sewer Connection Fees	157,809	106,630	100,000	100,000
	<u>7,278,659</u>	<u>7,378,772</u>	<u>7,270,000</u>	<u>7,264,500</u>
Interest-Restrict Inv-SRF Bond	96,706	118,310	56,500	56,500
Interest on Overnight Investments	45,180	56,962	87,500	52,500
General Miscellaneous	2,104	2,333	2,000	2,000
	<u>143,990</u>	<u>177,605</u>	<u>146,000</u>	<u>111,000</u>
Property sale (Proprietary)	14,831	22,715	-	-
Compensation for damages	29,413	38,966	-	-
	<u>44,244</u>	<u>61,681</u>	<u>-</u>	<u>-</u>
Project Personnel Cost	9,289	11,508	-	-
	<u>9,289</u>	<u>11,508</u>	<u>-</u>	<u>-</u>
Transfer from Water Project ST	375,000	-	-	-
Transfer-Capital Imp. Sales Tax	3,750,000	4,850,000	3,450,000	3,925,000
Transfer-Park/Stormwtr-Capital	-	-	764,222	1,329,750
Transfer - Park/Stormwater - Operating	312,795	106,749	-	-
	<u>4,437,795</u>	<u>4,956,749</u>	<u>4,214,222</u>	<u>5,254,750</u>
	<u>\$11,914,287</u>	<u>\$12,586,316</u>	<u>\$11,630,222</u>	<u>\$12,630,250</u>

Stormwater

This division maintains stormwater drainage and retention facilities accepted by the City from private developers or neighborhoods and will assume maintenance of completed portions of the Army Corp of Engineers Flood Control Project. This division also provides nuisance abatement services.

2020-2021 Proposed Budget

Sewer Fund



STORMWATER (4020)

BUDGET BY MAJOR OBJECT

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
PERSONNEL COSTS	\$324,889	\$331,042	\$360,612	\$392,500
MATERIALS AND SUPPLIES	53,152	41,677	105,135	97,602
CONTRACTUAL SERVICES	123,100	113,815	194,467	172,080
GENERAL OPERATIONS	7,365	5,974	13,450	13,450
CAPITAL EXPENDITURES	10,898	2,300	20,000	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$519,404</u>	<u>\$494,807</u>	<u>\$693,664</u>	<u>\$675,632</u>

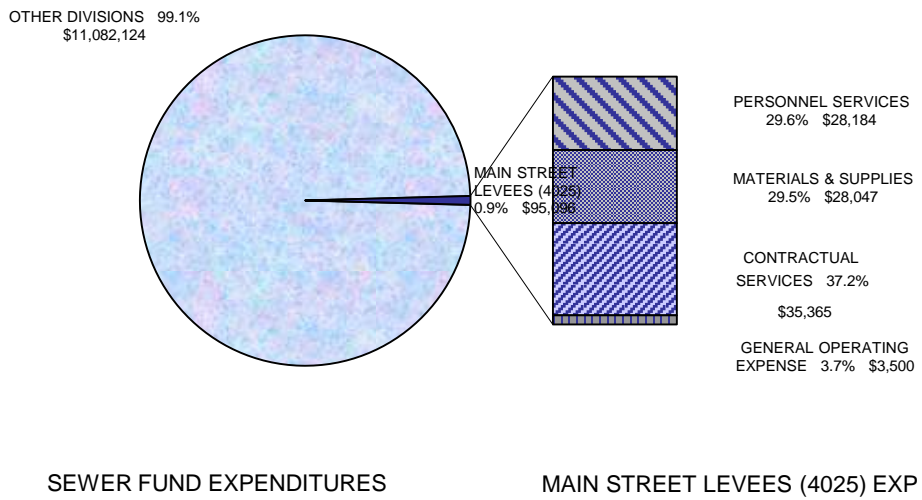
TOTAL PERSONNEL SERVICE BY POSITION
STORMWATER

CLASSIFICATION	SALARY GRADE (Details in Appendices)		2019-2020 FISCAL YEAR	2020-2021 FISCAL YEAR
Regular Employees				
Assistant Public Works Director	Grade	U	0.125	0.125
Storm/Sewer Supervisor	Grade	Q	0.5	0.5
Stormwater Coordinator	Grade	P	0	1
Stormwater Crewleader	Grade	L	1	1
PW System/GIS Analyst	Grade	L	0.25	0.25
Street/Stormwater Inspector	Grade	K	0.5	0.5
Equipment Operator	Grade	I	3	2
Stormwater Maintenance Worker II	Grade	G	1	2
TOTAL			6.375	7.375

Main Street Levees

During the fiscal year ending June 30, 2008 the assets and operations of the Main Street Levee District and North Main Street Levee District were assumed by the City. This division accounts for the operations of these two districts.

2020-2021 Proposed Budget Sewer Fund



MAIN STREET LEVEES (4025)

BUDGET BY MAJOR OBJECT

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ 27,903	\$ 28,184
MATERIALS AND SUPPLIES	10,556	18,481	23,895	28,047
CONTRACTUAL SERVICES	12,902	24,061	35,260	35,365
GENERAL OPERATIONS	1,495	1,840	3,500	3,500
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$ 24,953</u>	<u>\$ 44,381</u>	<u>\$ 90,558</u>	<u>\$ 95,096</u>

TOTAL PERSONNEL SERVICE BY POSITION
MAIN STREET LEVEES

Part-Time Employees

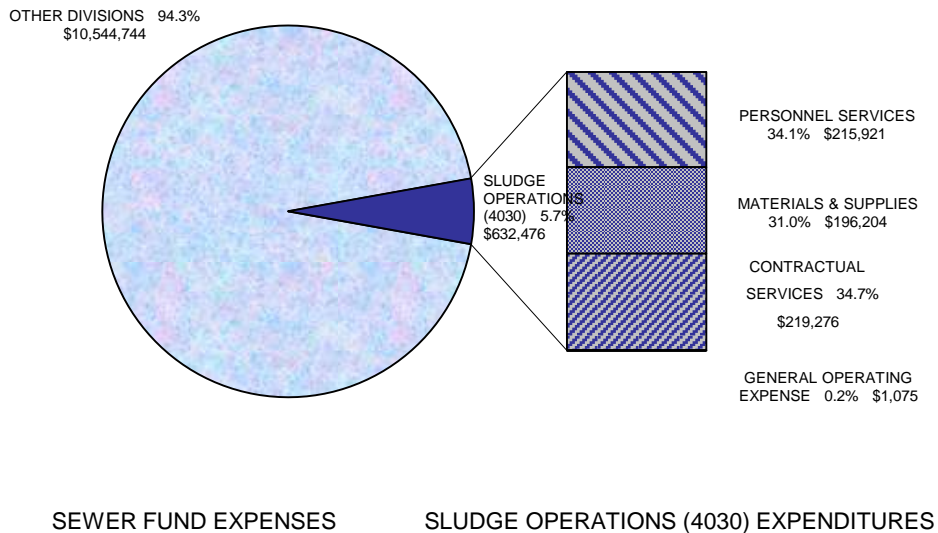
	2019-2020		2020-2021	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
General Worker	<u>1,500</u>	<u>0.72</u>	<u>1,500</u>	<u>0.72</u>
	1,500	0.72	1,500	0.72

Sludge Operations

The sludge division removes approximately 1,300 dry tons of sludge per year from the wastewater. Sludge is hauled by tractor trucks to farms and land-applied for the fertilizer content. The sludge program involves labor, testing, hauling, and farming practices. With the addition of the pathogen reduction system, the City meets the current Environmental Protection Agency and Missouri Department of Natural Resources rules and regulations.

2020-2021 Proposed Budget

Sewer Fund



SLUDGE OPERATIONS (4030)

BUDGET BY MAJOR OBJECT

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
PERSONNEL COSTS	\$167,115	\$172,205	\$204,652	\$215,921
MATERIALS AND SUPPLIES	62,298	138,534	198,942	196,204
CONTRACTUAL SERVICES	279,933	308,688	218,659	219,276
GENERAL OPERATIONS	808	472	1,075	1,075
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$510,154</u>	<u>\$619,900</u>	<u>\$623,328</u>	<u>\$632,476</u>

TOTAL PERSONNEL SERVICE BY POSITION
SLUDGE OPERATIONS

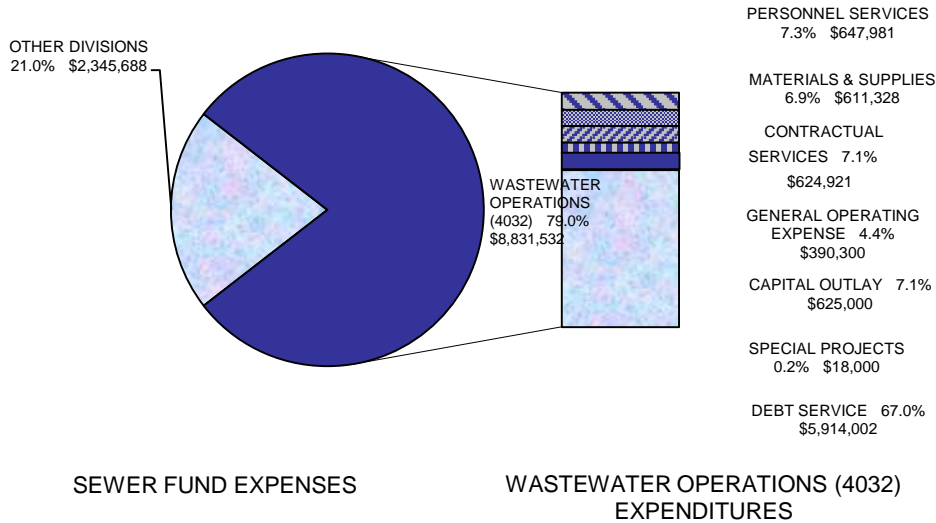
CLASSIFICATION	SALARY GRADE (Details in Appendices)		2019-2020 FISCAL YEAR	2020-2021 FISCAL YEAR
Regular Employees				
Wastewater Crew Leader	Grade	L	1	1
Wastewater Treatment Operator	Grade	J	2	2
Building Maintenance Worker	Grade	C	1	1
TOTAL			4	4

Wastewater Operations

The wastewater operations division operates and maintains an eleven million gallon per day activated sludge treatment plant. Plant operations involve lift stations, industrial pretreatment program, laboratory testing, record keeping, and maintenance of the overall plant. The plant meets the Environmental Protection Agency and Missouri Department of Natural Resources required parameters.

2020-2021 Proposed Budget

Sewer Fund



WASTEWATER OPERATIONS (4032)

BUDGET BY MAJOR OBJECT

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
PERSONNEL COSTS	\$662,117	\$622,184	\$651,174	\$647,981
MATERIALS AND SUPPLIES	657,257	740,540	579,256	611,328
CONTRACTUAL SERVICES	600,962	551,409	642,849	624,921
GENERAL OPERATIONS	387,109	453,379	390,300	390,300
CAPITAL EXPENDITURES	719,510	385,614	186,500	625,000
SPECIAL PROJECTS	61,158	370,815	18,000	18,000
DEBT PAYMENTS	6,086,599	6,912,302	5,977,736	5,914,002
TRANSFERS	102	-	-	-
	<u>\$9,174,814</u>	<u>\$10,036,243</u>	<u>\$8,445,815</u>	<u>\$8,831,532</u>

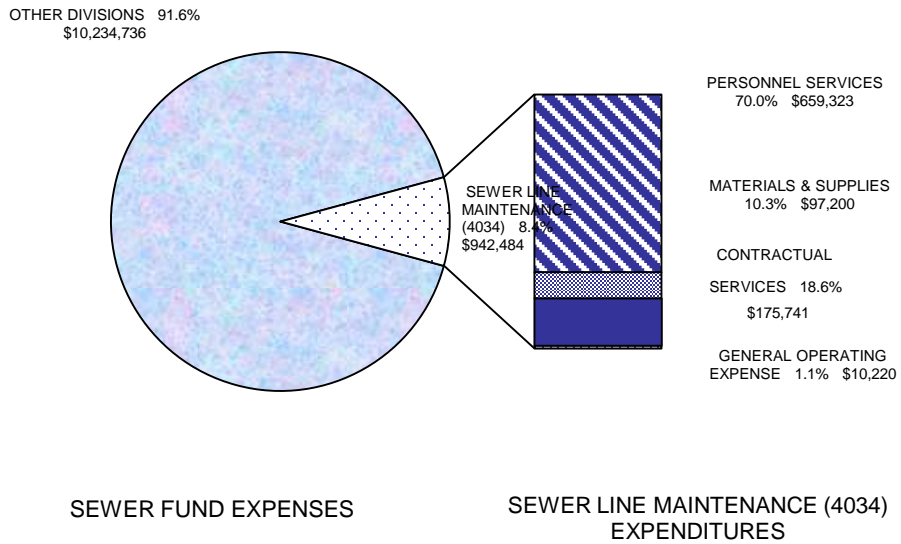
TOTAL PERSONNEL SERVICE BY POSITION
WASTEWATER OPERATIONS

CLASSIFICATION	SALARY GRADE (Details in Appendices)		2019-2020 FISCAL YEAR	2020-2021 FISCAL YEAR
Regular Employees				
Assistant Public Works Director	Grade	U	0.25	0.25
Wastewater Plant Manager	Grade	Q	1	1
Wastewater Chief Operator	Grade	O	1	1
Pretreatment Coordinator	Grade	M	1	1
Wastewater Specialist	Grade	L	1	1
Wastewater Plant Mechanic	Grade	K	3	3
Wastewater Treatment Operator	Grade	J	3	3
Senior Customer Service Rep.	Grade	G	0.30	0.30
Customer Serv. Reps.	Grade	F	1.3666	1.3666
TOTAL			11.9166	11.9166

Sewer Line Maintenance

The sewer line maintenance division maintains over two hundred miles of sewer lines. This division includes preventive maintenance, television inspection, routine maintenance, point repairs, flat grate cleaning, sewer separation and maintenance as required.

2020-2021 Proposed Budget Sewer Fund



SEWER LINE MAINTENANCE (4034)

BUDGET BY MAJOR OBJECT

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
PERSONNEL COSTS	\$588,340	\$569,816	\$639,293	\$659,323
MATERIALS AND SUPPLIES	67,224	60,228	107,870	97,200
CONTRACTUAL SERVICES	141,393	182,909	174,117	175,741
GENERAL OPERATIONS	5,945	5,199	10,220	10,220
CAPITAL EXPENDITURES	83,020	100,000	182,000	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$885,923</u>	<u>\$918,153</u>	<u>\$1,113,500</u>	<u>\$942,484</u>

TOTAL PERSONNEL SERVICE BY POSITION
SEWER LINE MAINTENANCE

CLASSIFICATION	SALARY GRADE (Details in Appendices)		2019-2020 FISCAL YEAR	2020-2021 FISCAL YEAR
Regular Employees				
Public Works Director	Grade	V	0.20	0.20
Director of Citizens Services	Grade	U	0.10	0.15
Maintenance Supervisor	Grade	Q	0.50	0.50
Customer Service Manager	Grade	P	0.25	0.25
Sewer Maintenance Crew Leader	Grade	L	2	2
PW System/GIS Analyst	Grade	L	0.125	0.125
Equipment Operator	Grade	I	2	2
Maintenance Worker II	Grade	G	<u>8</u>	<u>8</u>
TOTAL			13.175	13.225

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WATER

FUND

WATER FUND BUDGET HIGHLIGHTS

REVENUE/RATE INCREASES

Revenue is projected based on residential and commercial revenues budgeted for fiscal year ended June 30, 2020 and 2.5% rates increases effective with the first billing in July. Eighty percent of the revenue produced by this rate increase will be used to fund a reserve for future capital improvements. Approximately \$1,085,000 of the previous 9 years' rates had been reserved for future capital improvements.

SIGNIFICANT OPERATING CHANGES

This budget includes no significant operating changes.

CAPITAL IMPROVEMENT BUDGET AND EQUIPMENT REPLACEMENT

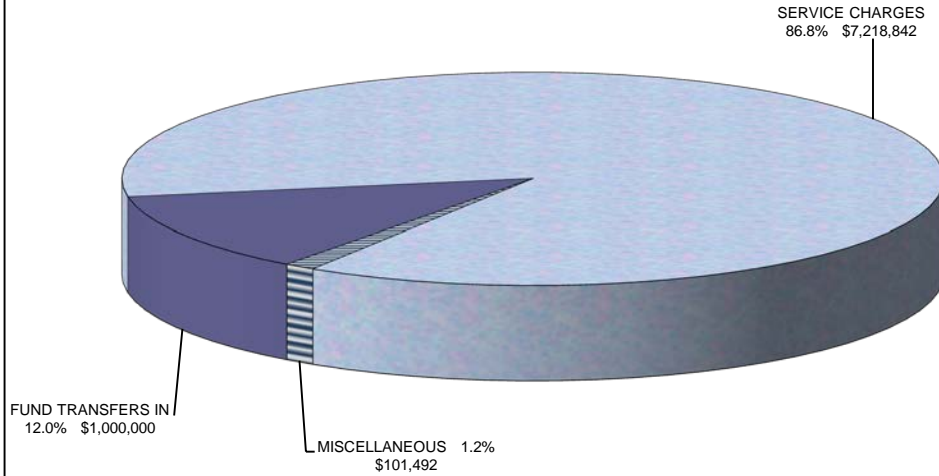
This budget provides \$1,000,000 for items identified in the City's 2020-2025 Capital Improvement Program and an additional \$350,000 for main extensions, distribution improvements, and main replacements.

REVENUE/EXPENSE PROJECTIONS

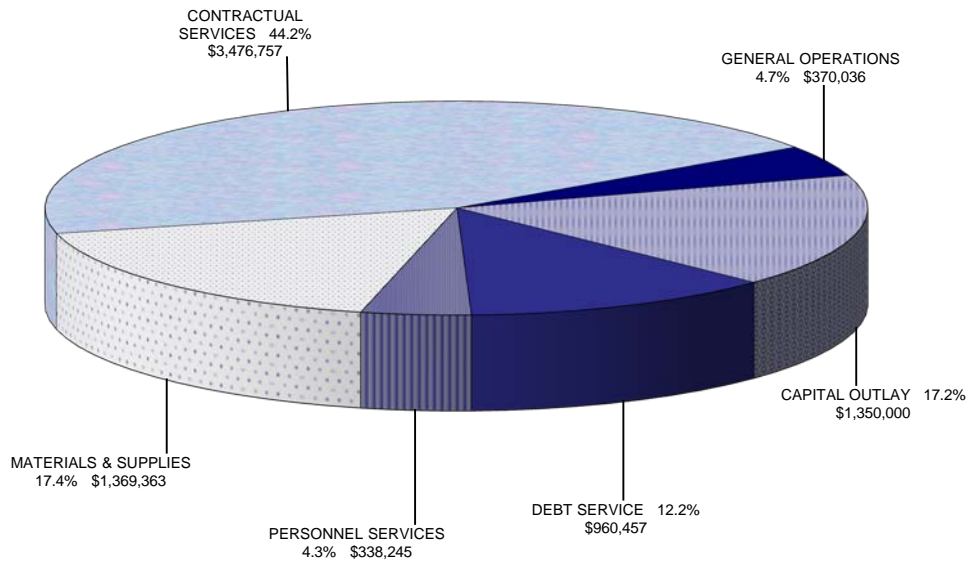
Revenue projections assume projected 2020-2021 usage levels for the 5-year period and annual 2.00% rate increases. Operating expenses, excluding personnel expenses are also projected to grow at a 2% rate of inflation. Personnel expenditures are projected to include wage increases equal to the inflation rate in the fiscal years after June 30, 2021 and an annual turnover rate of 8%. Costs for health and dental insurance are projected to grow 6% and 2% annually, respectively, during these years.

Capital outlays are projected at levels to fund \$1,725,000 in capital outlays annually and equipment replacements out of the equipment replacement reserves, five year period ending June 30, 2026.

WATER FUND 2020-2021 RESOURCES



WATER FUND 2020-2021 EXPENDITURES



WATER FUND
BUDGET BY MAJOR OBJECT

	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>BUDGET</u>	<u>2020-21</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	6,832,019	6,915,770	7,066,140	7,218,842
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	111,457	157,809	154,492	101,492
OTHER FINANCING	<u>20,090</u>	<u>21,368</u>	<u>10,000</u>	<u>-</u>
TOTAL REVENUE	\$ 6,963,566	\$ 7,094,947	\$ 7,230,632	\$ 7,320,334
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ 243,349	\$274,573	\$347,628	\$338,245
MATERIALS & SUPPLIES	1,444,525	1,181,743	1,333,200	1,369,363
CONTRACTUAL SERVICES	3,202,654	3,213,348	3,425,052	3,476,757
GENERAL OPERATIONS	377,287	352,031	361,507	370,036
CAPITAL OUTLAY	1,820,297	1,624,320	1,570,000	1,350,000
SPECIAL PROJECTS	139,368	62,172	-	-
DEBT SERVICE	<u>961,856</u>	<u>964,006</u>	<u>957,532</u>	<u>960,457</u>
TOTAL EXPENSES	\$ 8,189,336	\$ 7,672,193	\$7,994,919	\$ 7,864,858
FUND TRANSFERS IN	1,610,041	977,700	1,020,000	1,000,000
FUND TRANSFERS OUT	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			8,558,618	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			(8,509,632)	
RESERVED FUND BALANCE DECREASE(INCREASE)			(271,010)	(396,754)
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)			(13,491)	-
BEGINNING UNRESERVED FUND BALANCE			2,348,158	2,368,356
ENDING UNRESERVED FUND BALANCE			<u>2,368,356</u>	<u>2,427,078</u>
EMERGENCY RESERVE FUND		<u>963,738</u>	<u>977,229</u>	<u>977,229</u>
FUNDS RESERVED FOR DEBT SERVICE		<u>488,848</u>	<u>483,460</u>	<u>483,460</u>
FUNDS RESERVED FOR EQUIPMENT REPLACEMENT		<u>1,505,806</u>	<u>1,637,810</u>	<u>1,903,369</u>
RESERVED FOR FUTURE CAPITAL		<u>957,150</u>	<u>1,085,145</u>	<u>1,216,340</u>

WATER FUND
BUDGET PROJECTIONS

	<u>2021-22</u> <u>PROJECTED</u>	<u>2022-23</u> <u>PROJECTED</u>	<u>2023-24</u> <u>PROJECTED</u>	<u>2024-25</u> <u>PROJECTED</u>	<u>2025-26</u> <u>PROJECTED</u>
REVENUE SOURCE:					
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-	-
SERVICE CHARGES	7,363,219	7,510,483	7,660,693	7,813,907	7,970,185
FINES AND FORFEITS	-	-	-	-	-
MISCELLANEOUS	87,800	80,601	80,664	81,002	81,632
OTHER FINANCING	-	-	-	-	-
TOTAL REVENUE	\$7,451,019	\$7,591,084	\$7,741,357	\$7,894,909	\$8,051,817
EXPENSE OBJECT:					
PERSONNEL SERVICES	\$ 345,392	\$ 352,769	\$ 360,384	\$ 368,250	\$ 376,381
MATERIALS & SUPPLIES	1,396,750	1,424,685	1,453,179	1,482,243	1,511,888
CONTRACTUAL SERVICES	3,546,292	3,617,218	3,689,562	3,763,353	3,838,620
GENERAL OPERATIONS	377,437	384,986	392,686	400,540	408,551
CAPITAL OUTLAY	1,995,870	2,001,287	2,006,813	2,012,449	2,018,198
SPECIAL PROJECTS	-	-	-	-	-
DEBT SERVICE	881,950	882,050	881,150	879,250	876,350
TOTAL EXPENSES	\$8,543,691	\$8,662,995	\$8,783,774	\$8,906,085	\$9,029,988
FUND TRANSFERS IN	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000
FUND TRANSFERS OUT	-	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET					
PROJECTED EXPENDITURES UNDER(OVER) BUDGET					
RESERVED FUND BALANCE DECREASE(INCREASE)	(133,819)	(136,495)	(139,225)	(142,010)	(144,850)
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)	(4,944)	(17,083)	(17,288)	(17,501)	(17,724)
BEGINNING UNRESERVED FUND BALANCE	2,427,078	2,395,643	2,370,154	2,371,224	2,400,537
ENDING UNRESERVED FUND BALANCE	<u>2,395,643</u>	<u>2,370,154</u>	<u>2,371,224</u>	<u>2,400,537</u>	<u>2,459,792</u>
EMERGENCY RESERVE FUND	<u>982,173</u>	<u>999,256</u>	<u>1,016,544</u>	<u>1,034,045</u>	<u>1,051,769</u>
FUNDS RESERVED FOR DEBT SERVICE	<u>483,460</u>	<u>483,460</u>	<u>483,460</u>	<u>483,460</u>	<u>483,460</u>
FUNDS RESERVED FOR EQUIPMENT REPLACEMENT	<u>1,903,369</u>	<u>1,903,369</u>	<u>1,903,369</u>	<u>1,903,369</u>	<u>1,903,369</u>
RESERVED FOR FUTURE CAPITAL	<u>1,350,159</u>	<u>1,486,654</u>	<u>1,625,879</u>	<u>1,767,889</u>	<u>1,912,739</u>

WATER FUND REVENUE

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
Residential Water Usage	\$ 3,896,551	\$ 3,919,047	\$ 4,018,800	\$ 4,119,270
Commercial Water Usage	2,524,191	2,661,177	2,700,960	2,768,484
Water Tap Fee	208,969	149,951	147,000	147,000
Water Penalty	88,480	81,117	90,780	83,025
Commercial Sewer Penalty	33,790	25,020	30,600	23,063
Residential Service Revenue	<u>80,038</u>	<u>79,458</u>	<u>78,000</u>	<u>78,000</u>
	6,832,019	6,915,770	7,066,140	7,218,842
Interest on Overnight Investments	87,732	136,793	132,500	79,500
Property rental	12,717	14,542	13,992	13,992
Parts markup	-	(588)	-	-
General Miscellaneous	<u>11,007</u>	<u>7,062</u>	<u>8,000</u>	<u>8,000</u>
	111,457	157,809	154,492	101,492
Compensation for Damages	3,793	-	-	-
Property Sale	15,698	21,368	10,000	-
Proceeds from Assets Trade-in	<u>600</u>	<u>-</u>	<u>-</u>	<u>-</u>
	20,090	21,368	10,000	-
Transfers - General Fund	863	-	-	-
Transfer - Water Proj Sales Tax	1,609,076	977,700	1,020,000	-
Transfer-Capital Sales Tax-Gen	-	-	-	1,000,000
Transfers In - Sewer	<u>102</u>	<u>-</u>	<u>-</u>	<u>-</u>
	1,610,041	977,700	1,020,000	1,000,000
	<u>\$8,573,607</u>	<u>\$8,072,648</u>	<u>\$8,250,632</u>	<u>\$8,320,334</u>

WATER (4060)

BUDGET BY MAJOR OBJECT

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
PERSONNEL COSTS	\$ 243,349	\$ 274,573	\$ 347,628	\$ 338,245
MATERIALS AND SUPPLIES	1,444,525	1,181,743	1,333,200	1,369,363
CONTRACTUAL SERVICES	3,202,654	3,213,348	3,425,052	3,476,757
GENERAL OPERATIONS	377,287	352,031	361,507	370,036
CAPITAL EXPENDITURES	1,820,297	1,624,320	1,570,000	1,350,000
SPECIAL PROJECTS	139,368	62,172	-	-
DEBT PAYMENTS	961,856	964,006	957,532	960,457
TRANSFERS	-	-	-	-
	<u>\$ 8,189,336</u>	<u>\$ 7,672,193</u>	<u>\$ 7,994,919</u>	<u>\$ 7,864,858</u>

TOTAL PERSONNEL SERVICE BY POSITION
WATER

CLASSIFICATION	SALARY GRADE (Details in Appendices)		2019-2020 FISCAL YEAR	2020-2021 FISCAL YEAR
Regular Employees				
Public Works Director	Grade	V	0.20	0.20
Director of Citizens Services	Grade	U	0.10	0.15
Customer Serv. Manager	Grade	P	0.25	0.25
Foreman	Grade	L	1	1
Field Maintenance Mechanic	Grade	G	2	2
Senior Customer Service Rep.	Grade	G	0.40	0.40
Equipment Operator	Grade	I	1.00	1.00
Customer Serv. Reps.	Grade	F	<u>1.7667</u>	<u>1.7667</u>
TOTAL			6.7167	6.7667

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SOLID WASTE FUND

SOLID WASTE FUND BUDGET HIGHLIGHTS

REVENUE/RATE INCREASES

Revenue is projected based on residential revenues budgeted for fiscal year ended June 30, 2020 and transfer station tonnage projected for the fiscal year ending June 30, 2020. This budget assumes that the monthly residential rate increases to \$22.60 from \$21.60 with the first billing in July and that the transfer station tipping fee increases to \$67.70 per ton from \$64.50 per ton effective July 1, 2020.

SIGNIFICANT OPERATING CHANGES

This budget includes \$150,000 new additional costs related to the disposal of recyclables collected from residential customers.

CAPITAL IMPROVEMENT BUDGET AND EQUIPMENT REPLACEMENT

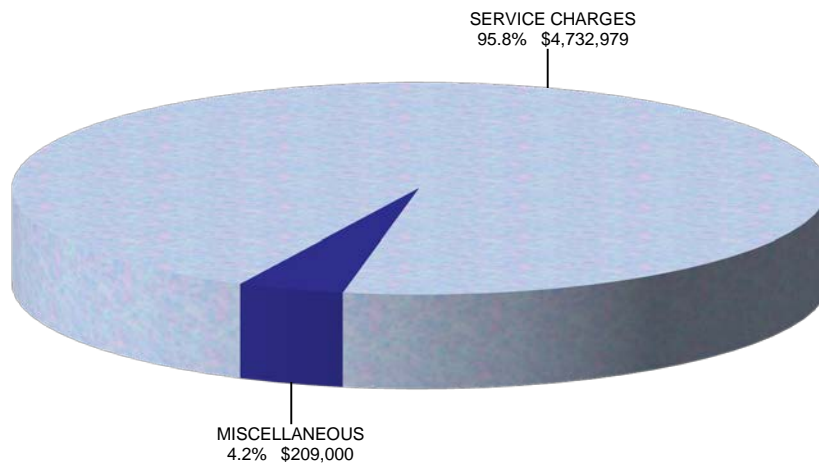
This budget provides nothing for capital outlays.

REVENUE/EXPENSE PROJECTIONS

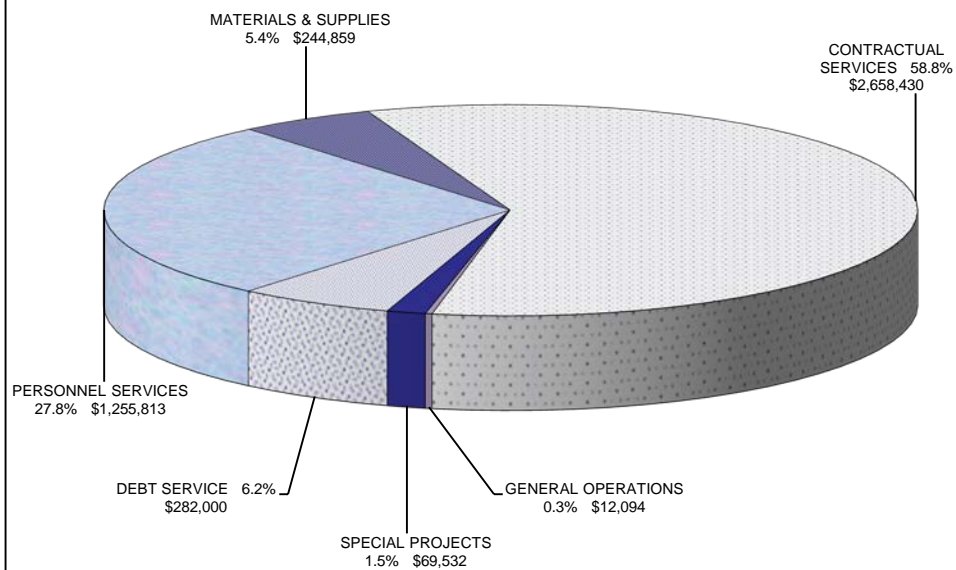
Revenue projections assume current usage levels and 3% annual rate increases for all service charges for the following five years. Annual lease revenue is kept at \$60,000 for the five year projection period. Operating expenses, excluding the City's landfill disposal contract and personnel expenses are projected to grow at a 2% rate of inflation during these five years. The City's landfill disposal contract is projected to increase 3.0% annually. Personnel expenditures are projected to include wage increases equal to the inflation rate in the fiscal years after June 30, 2021 with an annual turnover rate of 8%. Costs for health and dental insurance are projected to grow 6% and 2% annually, respectively, during these years.

Capital outlays are projected at \$20,000 annually for the five year period ending June 30, 2026 plus annual replacements out of the equipment replacement reserves.

SOLID WASTE FUND 2020-2021 RESOURCES



SOLID WASTE FUND 2020-2021 EXPENDITURES



SOLID WASTE FUND
BUDGET BY MAJOR OBJECT

	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>BUDGET</u>	<u>2020-21</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	314	-	104,921	-
SERVICE CHARGES	4,808,689	4,330,276	4,411,011	4,732,979
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	119,468	213,687	229,000	209,000
OTHER FINANCING	<u>3,481</u>	<u>185,642</u>	<u>100,000</u>	<u>-</u>
TOTAL REVENUE	\$ 4,931,952	\$ 4,729,605	\$ 4,844,932	\$ 4,941,979
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$1,152,455	\$1,211,720	\$1,241,224	\$1,255,813
MATERIALS & SUPPLIES	221,717	197,943	260,238	244,859
CONTRACTUAL SERVICES	2,259,198	2,342,667	2,364,303	2,658,430
GENERAL OPERATIONS	10,393	21,727	12,094	12,094
CAPITAL OUTLAY	35,753	450,002	1,135,000	-
SPECIAL PROJECTS	66,940	310,838	138,086	69,532
DEBT SERVICE	<u>469,138</u>	<u>262,042</u>	<u>282,000</u>	<u>282,000</u>
TOTAL EXPENSES	<u>\$4,215,594</u>	<u>\$4,796,940</u>	<u>\$5,432,945</u>	<u>\$4,522,728</u>
FUND TRANSFERS IN	-	-	1,052,500	-
FUND TRANSFERS OUT	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			(256,674)	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			(19,038)	
RESERVED FUND BALANCE DECREASE(INCREASE)			(197,013)	(419,251)
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)			(33,717)	-
BEGINNING UNRESERVED FUND BALANCE			41,955	-
ENDING UNRESERVED FUND BALANCE			<u>-</u>	<u>-</u>
EMERGENCY RESERVE FUND		<u>644,692</u>	<u>678,409</u>	<u>678,409</u>
FUNDS RESERVED FOR DEBT SERVICE		<u>955</u>	<u>975</u>	<u>975</u>
FUNDS RESERVED FOR EQUIPMENT REPLACEMENT		<u>823,922</u>	<u>1,016,222</u>	<u>1,435,473</u>

SOLID WASTE FUND
BUDGET PROJECTIONS

	<u>2021-22</u> <u>PROJECTED</u>	<u>2022-23</u> <u>PROJECTED</u>	<u>2023-24</u> <u>PROJECTED</u>	<u>2024-25</u> <u>PROJECTED</u>	<u>2025-26</u> <u>PROJECTED</u>
REVENUE SOURCE:					
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-	-
SERVICE CHARGES	4,874,968	5,021,217	5,171,854	5,327,010	5,486,820
FINES AND FORFEITS	-	-	-	-	-
MISCELLANEOUS	199,166	199,379	199,907	200,776	202,001
OTHER FINANCING	-	-	-	-	-
TOTAL REVENUE	\$5,074,134	\$5,220,596	\$5,371,761	\$5,527,786	\$5,688,821
EXPENSE OBJECT:					
PERSONNEL SERVICES	\$ 1,285,829	\$ 1,314,030	\$ 1,343,168	\$ 1,373,287	\$ 1,404,434
MATERIALS & SUPPLIES	230,886	235,504	240,214	245,018	249,918
CONTRACTUAL SERVICES	2,723,275	2,794,495	2,867,642	2,942,769	3,019,933
GENERAL OPERATIONS	12,336	12,583	12,835	13,092	13,354
CAPITAL OUTLAY	464,355	473,242	482,307	491,553	500,984
SPECIAL PROJECTS	70,923	72,341	73,788	75,264	76,769
DEBT SERVICE	282,000	282,000	282,000	282,000	282,000
TOTAL EXPENSES	\$5,069,604	\$5,184,195	\$5,301,954	\$5,422,983	\$5,547,392
FUND TRANSFERS IN	-	-	-	-	-
FUND TRANSFERS OUT	-	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET					
PROJECTED EXPENDITURES UNDER(OVER) BUDGET					
RESERVED FUND BALANCE DECREASE(INCREASE)	7,848	(20,545)	(53,503)	(88,035)	(95,980)
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)	(12,378)	(15,856)	(16,304)	(16,768)	(17,246)
BEGINNING UNRESERVED FUND BALANCE	-	-	-	-	-
ENDING UNRESERVED FUND BALANCE	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>28,204</u>
EMERGENCY RESERVE FUND	<u>690,787</u>	<u>706,643</u>	<u>722,947</u>	<u>739,715</u>	<u>756,961</u>

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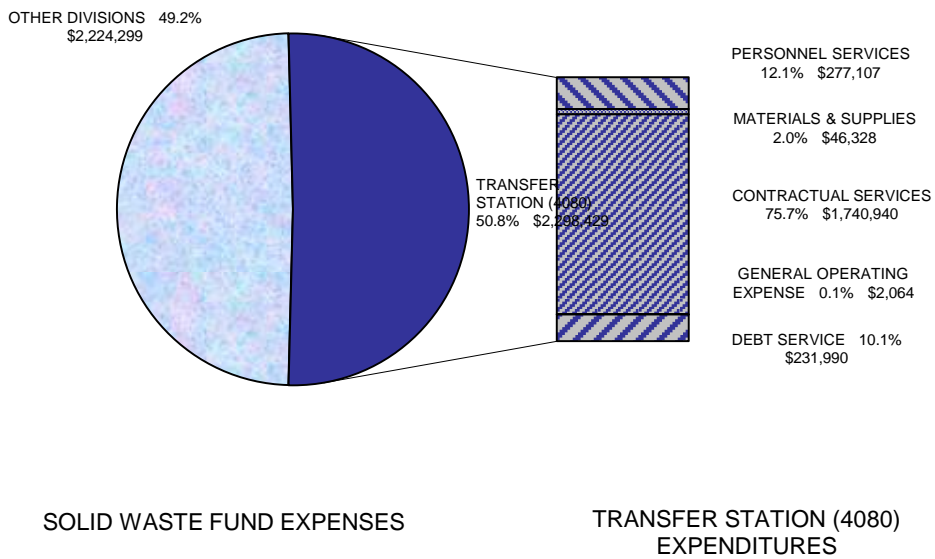
SOLID WASTE FUND REVENUE

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
Fed Indirect Op-FEMA	\$ 277	\$ -	\$ -	\$ -
SEMA Grant	37	-	-	-
Solid Waste Dist. Oper Grant	-	-	104,921	-
	<u>314</u>	<u>-</u>	<u>104,921</u>	<u>-</u>
Penalty	68,336	68,406	67,935	71,332
City Collection	46,990	48,637	49,500	50,490
Residential Collection	2,576,171	2,697,201	2,779,373	2,918,342
Commercial Collection	(40)	657	-	-
Transfer Station Fees	2,107,418	1,504,854	1,503,903	1,682,515
Lugger service fee	-	(46)	-	-
Special Wednesday Pickup	9,814	10,567	10,300	10,300
	<u>4,808,689</u>	<u>4,330,276</u>	<u>4,411,011</u>	<u>4,732,979</u>
Interest on Overnight Investments	30,286	37,656	50,000	30,000
General Miscellaneous	4,962	6,488	5,000	5,000
Recycling Revenue	24,238	108,321	114,000	114,000
Building Lease	60,000	61,500	60,000	60,000
Cash Overages & Shortages	(18)	(277)	-	-
	<u>119,468</u>	<u>213,687</u>	<u>229,000</u>	<u>209,000</u>
Property sale (Proprietary)	3,231	145,642	100,000	-
Proceeds from assets trade-in	-	40,000	-	-
Compensation for damages	250	-	-	-
	<u>3,481</u>	<u>185,642</u>	<u>100,000</u>	<u>-</u>
LT Advance fm other City Fd	-	-	1,052,500	-
	<u>-</u>	<u>-</u>	<u>1,052,500</u>	<u>-</u>
	<u>\$ 4,931,952</u>	<u>\$ 4,729,605</u>	<u>\$ 5,897,432</u>	<u>\$ 4,941,979</u>

Transfer Station

The transfer station is the disposal point of solid waste materials. This facility also receives waste materials from numerous residential, commercial, and industrial facilities throughout the county. The station prepares waste material for shipment to the sanitary landfill facility in Dexter, MO

2020-2021 Proposed Budget Solid Waste Fund



TRANSFER STATION (4080)

BUDGET BY MAJOR OBJECT

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
PERSONNEL COSTS	\$ 190,172	\$266,098	\$272,009	\$277,107
MATERIALS AND SUPPLIES	43,440	39,641	46,484	46,328
CONTRACTUAL SERVICES	1,558,056	1,582,946	1,607,798	1,740,940
GENERAL OPERATIONS	3,232	11,160	2,064	2,064
CAPITAL EXPENDITURES	18,126	24,601	-	-
SPECIAL PROJECTS	602	-	-	-
DEBT PAYMENTS	232,718	229,218	230,616	231,990
TRANSFERS	-	-	-	-
	<u>\$2,046,346</u>	<u>\$2,153,663</u>	<u>\$2,158,971</u>	<u>\$2,298,429</u>

TOTAL PERSONNEL SERVICE BY POSITION
TRANSFER STATION

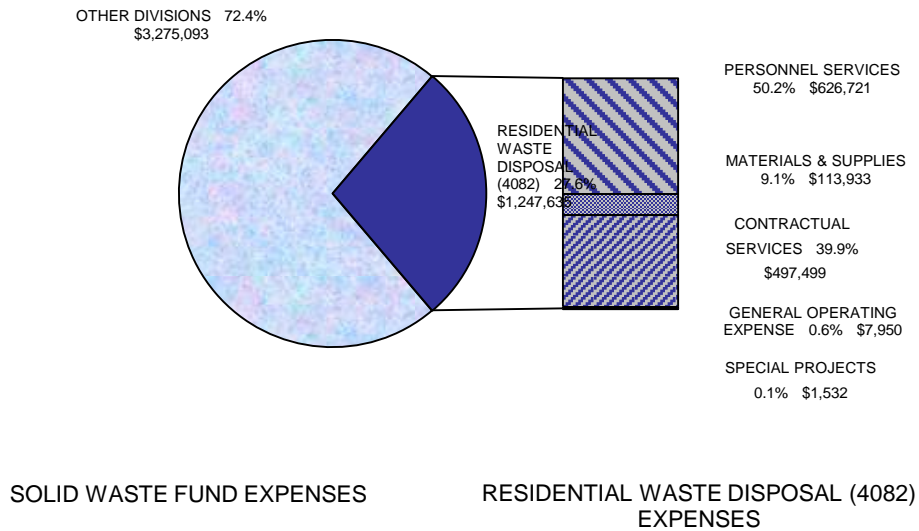
CLASSIFICATION	SALARY GRADE (Details in Appendices)		2019-2020 FISCAL YEAR	2020-2021 FISCAL YEAR
Regular Employees				
Assistant Public Works Director	Grade	U	0.125	0.125
Transfer Station Chief Operator	Grade	K	1	1
Administrative Technician	Grade	G	0.25	0.25
Transfer Station Operator	Grade	H	2	3
Transfer Station-Scale Operator	Grade	C	<u>2</u>	<u>1</u>
TOTAL			5.375	5.375

Residential Solid Waste

The residential division collects and disposes of solid waste materials generated by citizens, as well as provides for special pick-up services for items and materials excluded in scheduled daily collection.

2020-2021 Proposed Budget

Solid Waste Fund



RESIDENTIAL WASTE DISPOSAL (4082)

BUDGET BY MAJOR OBJECT

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
PERSONNEL COSTS	\$635,941	\$623,215	\$630,451	\$626,721
MATERIALS AND SUPPLIES	109,492	81,772	124,157	113,933
CONTRACTUAL SERVICES	462,415	451,843	468,409	497,499
GENERAL OPERATIONS	6,237	8,890	7,950	7,950
CAPITAL EXPENDITURES	1,627	425,401	1,135,000	-
SPECIAL PROJECTS	246	202,645	1,532	1,532
DEBT PAYMENTS	203,596	-	-	-
TRANSFERS	-	-	-	-
	<u>\$1,419,554</u>	<u>1,793,765</u>	<u>\$2,367,499</u>	<u>\$1,247,635</u>

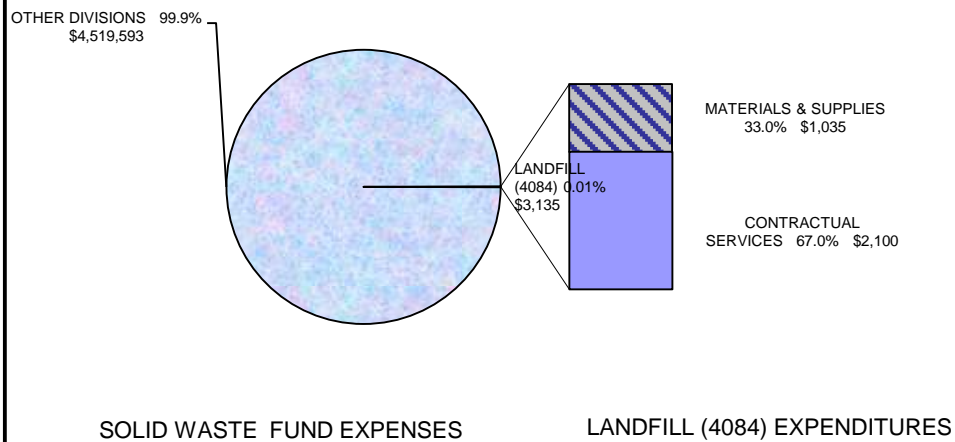
TOTAL PERSONNEL SERVICE BY POSITION
RESIDENTIAL WASTE DISPOSAL

CLASSIFICATION	SALARY GRADE (Details in Appendices)		2019-2020 FISCAL YEAR	2020-2021 FISCAL YEAR
Regular Employees				
Public Works Director	Grade	V	0.20	0.20
Director of Citizens Services	Grade	U	0.10	0.15
Assistant Public Works Director	Grade	U	0.25	0.25
Solid Waste Superintendent	Grade	Q	1	1
Fleet Manager	Grade	O	0.25	0.25
Customer Service Manager	Grade	P	0.25	0.25
Solid Waste Crew Leader	Grade	L	1	1
PW System/GIS Analyst	Grade	L	0.125	0.125
Senior Solid Waste Driver	Grade	J	1	1
Solid Waste Driver	Grade	H	2	2
Senior Customer Service Rep.	Grade	G	0.30	0.30
Administrative Technician	Grade	G	0.25	0.25
Customer Service Rep.	Grade	F	1.3667	1.3667
Solid Waste Worker II	Grade	F	3	3
Administrative Secretary	Grade	E	1	1
TOTAL			12.0917	12.1417

Landfill

The landfill which has served as a back-up disposal facility in the past is now closed. The City is required by state and federal laws and regulations to place a final cover on the landfill and perform monitoring functions for thirty years after closure. The proposed budget provides for postclosure maintenance and monitoring of the landfill for the 2002-2003 fiscal year.

2020-2021 Proposed Budget Solid Waste Fund



LANDFILL (4084)

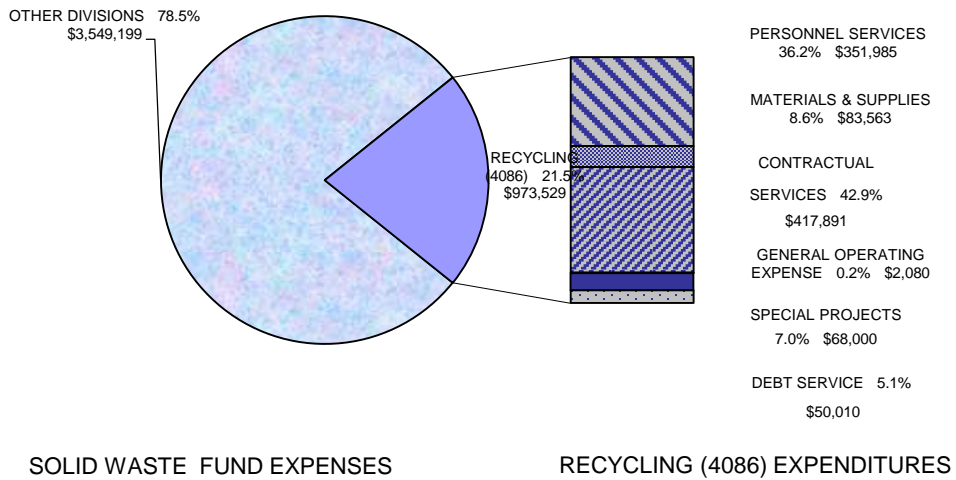
BUDGET BY MAJOR OBJECT

	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>BUDGET</u>	<u>2020-21</u> <u>PROPOSED</u>
PERSONNEL COSTS	\$ 1,232	\$ 1,232	\$ -	\$ -
MATERIALS AND SUPPLIES	253	213	1,025	1,035
CONTRACTUAL SERVICES	1,443	1,134	2,100	2,100
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$ 2,928</u>	<u>\$ 2,578</u>	<u>\$ 3,125</u>	<u>\$ 3,135</u>

Recycling

The recycling division accounts for the collection and processing cost of handling all recyclable materials. Materials are collected on weekly routes and are received at the Recycling Center.

2020-2021 Proposed Budget Solid Waste Fund



RECYCLING (4086)

BUDGET BY MAJOR OBJECT

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
PERSONNEL COSTS	\$325,110	\$321,175	\$338,764	\$351,985
MATERIALS AND SUPPLIES	68,532	76,318	88,572	83,563
CONTRACTUAL SERVICES	237,284	306,745	285,996	417,891
GENERAL OPERATIONS	924	1,677	2,080	2,080
CAPITAL EXPENDITURES	16,000	-	-	-
SPECIAL PROJECTS	66,092	108,194	136,554	68,000
DEBT PAYMENTS	32,824	32,824	51,384	50,010
TRANSFERS	-	-	-	-
	<u>\$746,766</u>	<u>\$846,933</u>	<u>\$903,350</u>	<u>\$973,529</u>

TOTAL PERSONNEL SERVICE BY POSITION
RECYCLING

CLASSIFICATION	SALARY GRADE (Details in Appendices)		2019-2020 FISCAL YEAR	2020-2021 FISCAL YEAR
Regular Employees				
Fleet Manager	Grade	O	0.25	0.25
Recycling Crew Leader	Grade	L	1	1
PW System/GIS Analyst	Grade	L	0.125	0.125
Equipment Operator	Grade	I	0.5	0.5
Senior Solid Waste Worker	Grade	H	1	0
Administrative Specialist	Grade	G	1	1
Solid Waste Driver	Grade	G	3	4
Administrative Technician	Grade	G	0.25	0.25
TOTAL			7.125	7.125

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GOLF COURSE FUND

**GOLF COURSE FUND
BUDGET HIGHLIGHTS**

REVENUE/RATE INCREASES

This budget proposes no fee increases. As new activities arise during the year, user fees may be charged to offset operating costs.

SIGNIFICANT OPERATING CHANGES

This budget assumes a full year of normal operation and assumes no COVID-19 impact.

CAPITAL OUTLAYS

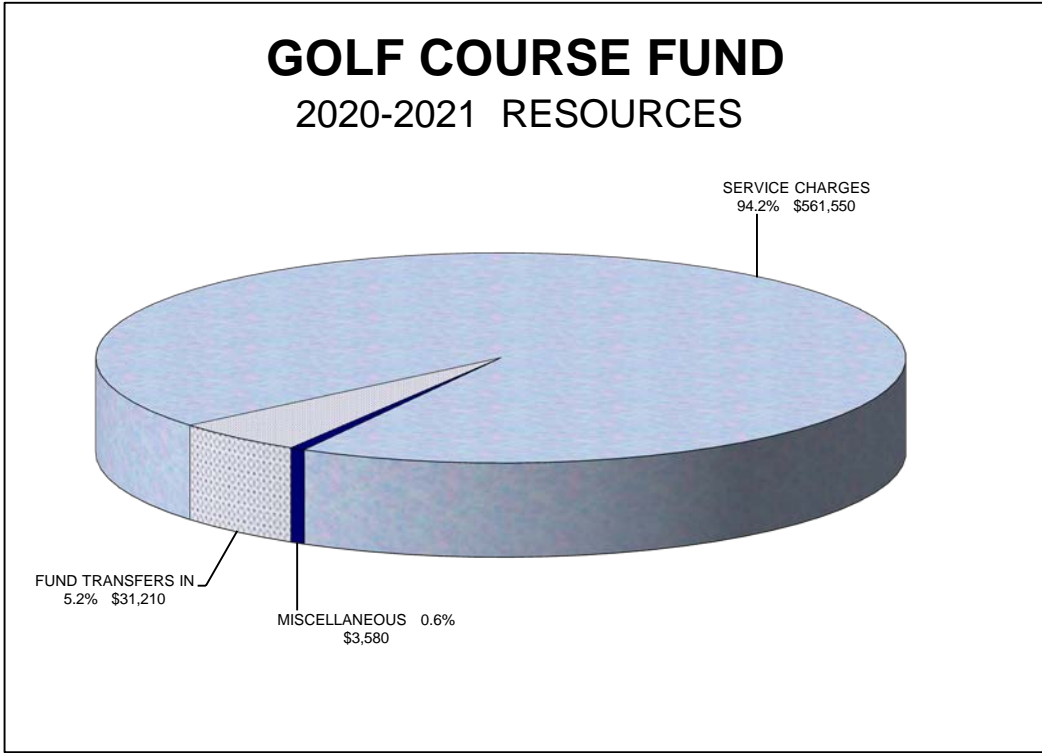
This budget includes nothing for capital expenditures.

REVENUE/EXPENSE PROJECTIONS

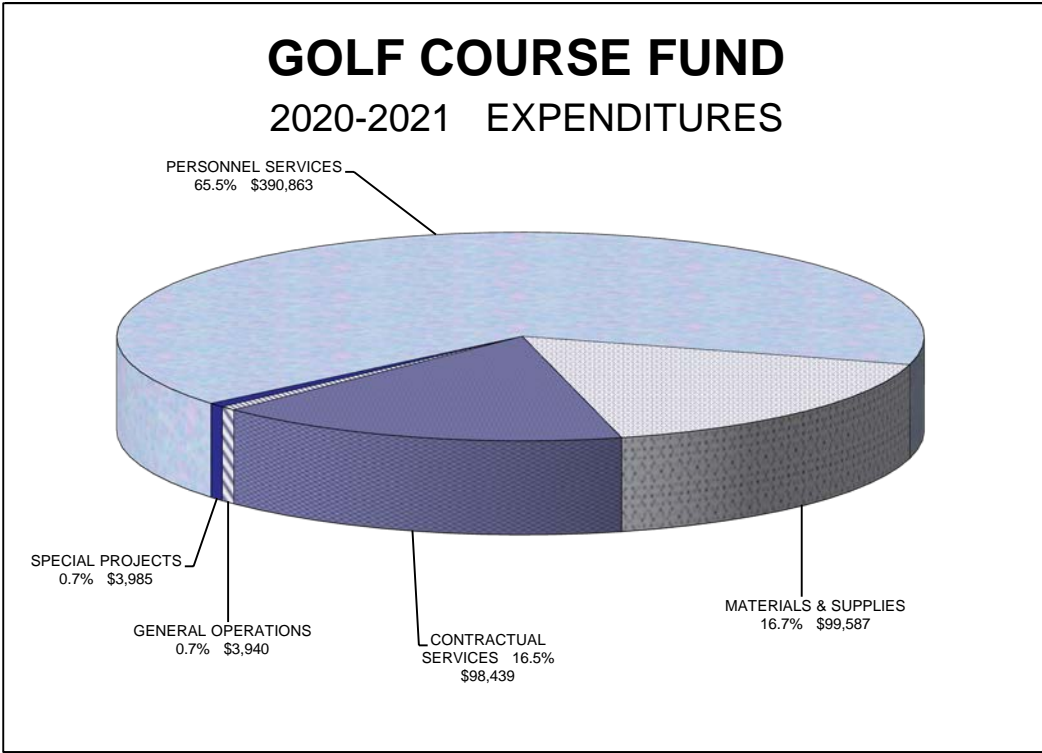
Revenue projections assume calendar year 2019 usage levels for the 5-year period and annual 2.25% rate increases. Transfers from the General Fund are required at levels of \$32,603 decreasing to \$29,637 during this time frame to maintain level fund balances. Projected revenues do not support any capital expenditures.

Operating expenses, excluding personnel expenses are also projected to grow at a 2% rate of inflation. Personnel expenditures are projected to include wage increases equal to the inflation rate in the fiscal years after June 30, 2021 with an annual turnover rate of 8%. Costs for health and dental insurance are projected to grow 6% and 2% annually, respectively, during these years.

GOLF COURSE FUND 2020-2021 RESOURCES



GOLF COURSE FUND 2020-2021 EXPENDITURES



GOLF COURSE FUND
BUDGET BY MAJOR OBJECT

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	491,822	525,334	541,377	561,550
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	2,911	5,197	5,300	3,580
OTHER FINANCING	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	\$ 494,733	\$ 530,531	\$ 546,677	\$ 565,130
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$360,074	\$365,125	\$393,192	\$390,863
MATERIALS & SUPPLIES	97,275	101,745	100,326	99,587
CONTRACTUAL SERVICES	84,688	96,104	98,532	98,439
GENERAL OPERATIONS	2,036	4,860	3,940	3,940
CAPITAL OUTLAY	-	-	-	-
SPECIAL PROJECTS	3,423	3,286	3,985	3,985
DEBT SERVICE	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENSES	<u>\$547,495</u>	<u>\$571,120</u>	<u>\$599,975</u>	<u>\$596,814</u>
FUND TRANSFERS IN	151,938	32,592	53,298	31,210
FUND TRANSFERS OUT	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			(32,903)	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			31,533	
RESERVED FUND BALANCE DECREASE(INCREASE)			(56)	
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)			474	-
BEGINNING UNRESERVED FUND BALANCE			5,952	5,000
ENDING UNRESERVED FUND BALANCE			<u>5,000</u>	<u>4,526</u>

GOLF COURSE FUND
BUDGET PROJECTIONS

	<u>2021-22</u> <u>PROJECTED</u>	<u>2022-23</u> <u>PROJECTED</u>	<u>2023-24</u> <u>PROJECTED</u>	<u>2024-25</u> <u>PROJECTED</u>	<u>2025-26</u> <u>PROJECTED</u>
REVENUE SOURCE:					
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-	-
SERVICE CHARGES	574,185	587,104	600,314	613,821	627,632
FINES AND FORFEITS	-	-	-	-	-
MISCELLANEOUS	3,580	3,580	3,580	3,580	3,580
OTHER FINANCING	-	-	-	-	-
TOTAL REVENUE	<u>\$577,765</u>	<u>\$590,684</u>	<u>\$603,894</u>	<u>\$617,401</u>	<u>\$631,212</u>
EXPENSE OBJECT:					
PERSONNEL SERVICES	\$ 398,529	\$ 406,418	\$ 414,536	\$ 422,893	\$ 431,502
MATERIALS & SUPPLIES	101,579	103,611	105,683	107,797	109,953
CONTRACTUAL SERVICES	100,408	102,416	104,464	106,553	108,684
GENERAL OPERATIONS	4,019	4,099	4,181	4,265	4,350
CAPITAL OUTLAY	-	-	-	-	-
SPECIAL PROJECTS	4,065	4,146	4,229	4,314	4,400
DEBT SERVICE	-	-	-	-	-
TOTAL EXPENSES	<u>\$608,600</u>	<u>\$620,690</u>	<u>\$633,093</u>	<u>\$645,822</u>	<u>\$658,889</u>
FUND TRANSFERS IN	32,603	31,820	31,059	30,330	29,637
FUND TRANSFERS OUT	-	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET					
PROJECTED EXPENDITURES UNDER(OVER) BUDGET					
RESERVED FUND BALANCE DECREASE(INCREASE)					
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)	(1,768)	(1,814)	(1,860)	(1,909)	(1,960)
BEGINNING UNRESERVED FUND BALANCE	4,526	4,526	4,526	4,526	4,526
ENDING UNRESERVED FUND BALANCE	<u>4,526</u>	<u>4,526</u>	<u>4,526</u>	<u>4,526</u>	<u>4,526</u>
EMERGENCY RESERVE FUND	<u>91,290</u>	<u>93,104</u>	<u>94,964</u>	<u>96,873</u>	<u>98,833</u>

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GOLF COURSE FUND REVENUE

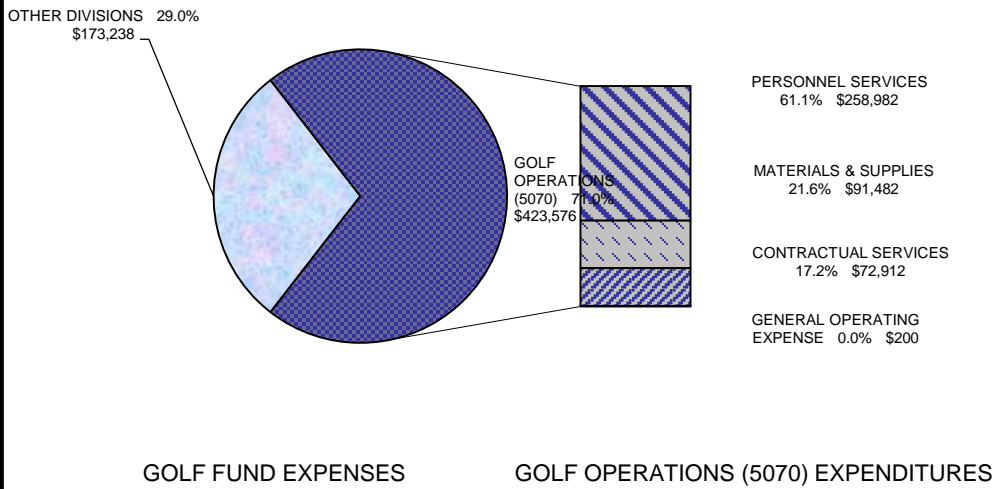
	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
Pro Shop Concessions	\$ 23,777	\$ 24,389	\$ 28,000	\$ 23,350
Pro Shop Concessions-Beer	53,873	61,404	55,677	62,450
Cost of Items Resold	(44,260)	(53,415)	(55,000)	(52,350)
Green Fees - Weekend	94,532	103,917	103,500	106,500
Green Fees - Weekly	119,527	121,624	130,000	136,200
Private-Cart Fees	2,363	1,582	3,000	1,600
Motor-Cart Fees	131,863	137,717	160,000	151,000
Other Equipment Rental	524	737	700	700
Equipment Sales	15,543	16,852	16,500	16,800
Annual Pass Fees	86,091	94,010	80,000	93,000
Golf Class Fees	1,720	4,575	3,500	4,800
Tournament Fees	6,270	8,970	15,500	17,500
Project personnel costs	-	2,972	-	-
	<u>491,822</u>	<u>525,334</u>	<u>541,377</u>	<u>561,550</u>
Interest on Overnight Investments	1,379	3,786	4,300	2,580
Cash Overages & Shortages	468	180	-	-
General Miscellaneous	<u>1,064</u>	<u>1,231</u>	<u>1,000</u>	<u>1,000</u>
	2,911	5,197	5,300	3,580
Transfers In-General Fund	97,350	-	-	31,210
Transfers In-Park/Stormwater -Operating	<u>54,588</u>	<u>32,592</u>	<u>53,298</u>	<u>-</u>
	151,938	32,592	53,298	31,210
	<u>\$646,670</u>	<u>\$563,123</u>	<u>\$599,975</u>	<u>\$596,340</u>

Golf Operations

This division provides for the operation and maintenance of the 18 hole municipal golf course.

2020-2021 Proposed Budget

Golf Fund



GOLF OPERATIONS (5070)

BUDGET BY MAJOR OBJECT

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-2021 <u>PROPOSED</u>
PERSONNEL COSTS	\$245,959	\$238,624	\$263,339	\$258,982
MATERIALS AND SUPPLIES	90,231	95,742	92,221	91,482
CONTRACTUAL SERVICES	60,253	70,397	73,030	72,912
GENERAL OPERATIONS	-	100	200	200
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$396,443</u>	<u>\$404,863</u>	<u>\$428,790</u>	<u>\$423,576</u>

TOTAL PERSONNEL SERVICE BY POSITION
GOLF OPERATIONS

CLASSIFICATION	SALARY GRADE	2019-2020 FISCAL YEAR	2020-2021 FISCAL YEAR
Regular Employees			
Golf Course Supervisor	Grade M	1	1
Senior Maintenance Worker	Grade I	1	1
Maintenance Worker II	Grade G	<u>2</u>	<u>2</u>
TOTAL		4	4

Part-Time Employees

	2019-2020		2020-2021	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Greenskeepers	<u>3,550</u>	<u>1.71</u>	<u>3,550</u>	<u>1.71</u>
	3,550	1.71	3,550	1.71

Golf Pro Shop

This division provides for the operation of the golf pro shop which provides services such as concessions, equipment rental, and marshalling of the course.

2020-2021 Proposed Budget Golf Fund



GOLF PRO SHOP (5072)

BUDGET BY MAJOR OBJECT

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
PERSONNEL COSTS	\$114,114	\$126,501	\$129,853	\$131,881
MATERIALS AND SUPPLIES	7,044	6,003	8,105	8,105
CONTRACTUAL SERVICES	24,435	25,707	25,502	25,527
GENERAL OPERATIONS	2,036	4,760	3,740	3,740
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	3,423	3,286	3,985	3,985
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$151,052</u>	<u>\$166,258</u>	<u>\$171,185</u>	<u>\$173,238</u>

TOTAL PERSONNEL SERVICE BY POSITION
GOLF PRO SHOP

CLASSIFICATION	SALARY GRADE (Details in Appendices)		2019-2020 FISCAL YEAR	2020-2021 FISCAL YEAR
Regular Employees				
Facility Supervisor	Grade	N	1	1
Part-Time Employees				
	2019-2020		2020-2021	
	<u>Actual</u>	<u>Full-Time</u>	<u>Actual</u>	<u>Full-Time</u>
	<u>Number</u>	<u>Equivalent</u>	<u>Number</u>	<u>Equivalent</u>
Pro Shop Asst. Manager	1,300	0.63	1,300	0.63
Instructors	160	0.08	160	0.08
Marshalls, Concession Workers	<u>6,400</u>	<u>3.08</u>	<u>6,400</u>	<u>3.08</u>
	7,860	3.78	7,860	3.78

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INDOOR SPORTS COMPLEX FUND

INDOOR SPORTS COMPLEX FUND BUDGET HIGHLIGHTS

ACTIVITIES

The Indoor Sports Complex Fund provides for the operation and maintenance of the City's indoor sports facility which opened in May 2017.

REVENUE/RATE INCREASES

This budget includes some fee increases. These increases are detailed on pages 412-422 of the appendices. As new activities arise during the year, user fees may be charged to offset operating costs.

SIGNIFICANT OPERATING CHANGES

This budget assumes a full year of normal operation and assumes no COVID-19 impact.

CAPITAL OUTLAYS

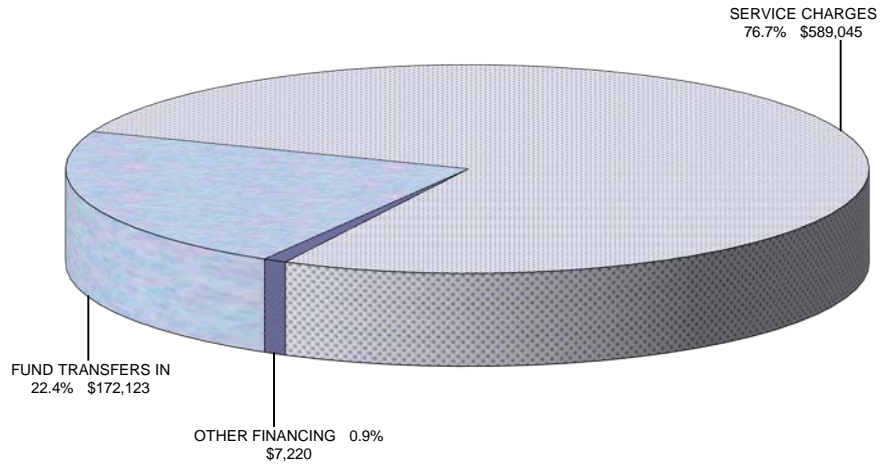
No capital outlays are included in this budget.

REVENUE/EXPENSE PROJECTIONS

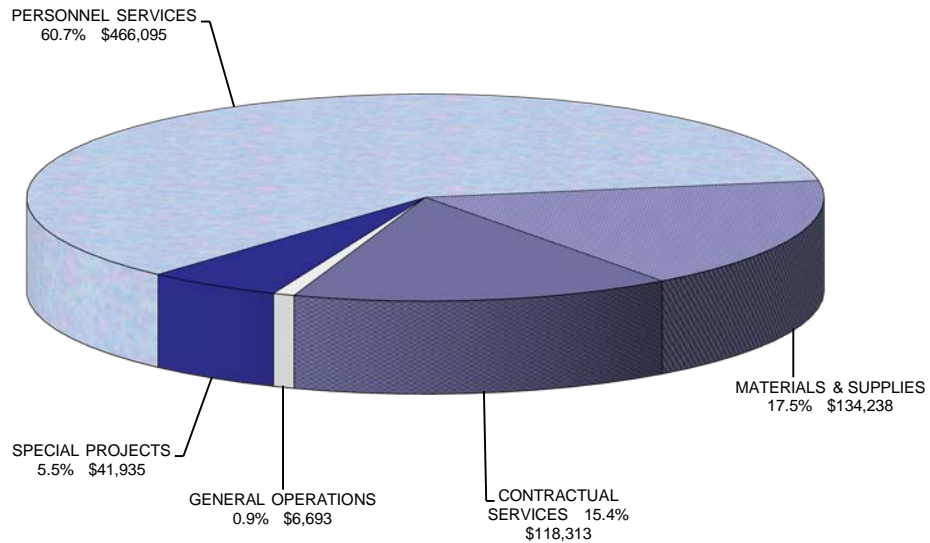
Revenue projections assume projected 2020-2021 usage levels for the 5-year period and annual 3.00% rate increases. Transfers from the Convention and Visitors Fund and the General Fund are required at levels totaling \$170,497 decreasing to \$158,034 during this time frame to maintain level fund balances. Transfers from General Fund are reflected only in the last two fiscal years and are \$134,945 and \$158,034, respectively. Projected revenues do not support any capital expenditures.

Operating expenses, excluding personnel expenses are also projected to grow at a 2% rate of inflation. Personnel expenditures are projected to include wage increases equal to the inflation rate in the fiscal years after June 30, 2021 with an annual turnover rate of 8%. Costs for health and dental insurance are projected to grow 6% and 2% annually, respectively, during these years.

INDOOR SPORTS COMPLEX 2020-2021 RESOURCES



INDOOR SPORTS COMPLEX 2020-2021 EXPENDITURES



INDOOR SPORTS COMPLEX
BUDGET BY MAJOR OBJECT

	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>BUDGET</u>	<u>2020-21</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	430,687	552,577	589,045	589,045
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	-	-	-	-
OTHER FINANCING	<u>36,267</u>	<u>42,540</u>	<u>8,700</u>	<u>7,220</u>
TOTAL REVENUE	\$ 466,954	\$ 595,117	\$ 597,745	\$ 596,265
EXPENSE OBJECT:				
PERSONNEL SERVICES	415,512	401,992	456,657	\$466,095
MATERIALS & SUPPLIES	146,537	145,353	140,464	134,238
CONTRACTUAL SERVICES	130,183	123,382	114,095	118,313
GENERAL OPERATIONS	3,442	3,083	6,693	6,693
CAPITAL OUTLAY	34,087	-	-	-
SPECIAL PROJECTS	19,762	27,285	41,935	41,935
DEBT SERVICE	<u>2,106</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENSES	<u>\$ 751,629</u>	<u>\$ 701,096</u>	<u>\$ 759,844</u>	<u>\$767,274</u>
FUND TRANSFERS IN	391,581	102,961	162,099	172,123
FUND TRANSFERS OUT	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			(109,257)	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			109,717	
RESERVED FUND BALANCE DECREASE(INCREASE)				0
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)			(1,114)	
BEGINNING UNRESERVED FUND BALANCE			5,654	5,000
ENDING UNRESERVED FUND BALANCE			<u>5,000</u>	<u>6,114</u>
EMERGENCY RESERVE FUND		<u>113,977</u>	<u>115,091</u>	<u>115,091</u>

INDOOR SPORTS COMPLEX
BUDGET PROJECTIONS

	<u>2021-22</u> <u>PROJECTED</u>	<u>2022-23</u> <u>PROJECTED</u>	<u>2023-24</u> <u>PROJECTED</u>	<u>2024-25</u> <u>PROJECTED</u>	<u>2025-26</u> <u>PROJECTED</u>
REVENUE SOURCE:					
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-	-
SERVICE CHARGES	606,716	624,918	643,665	662,975	682,865
FINES AND FORFEITS	-	-	-	-	-
MISCELLANEOUS	-	-	-	-	-
OTHER FINANCING	<u>7,220</u>	<u>7,220</u>	<u>7,220</u>	<u>7,220</u>	<u>7,220</u>
 TOTAL REVENUE	 \$613,936	 \$632,138	 \$650,885	 \$670,195	 \$690,085
EXPENSE OBJECT:					
PERSONNEL SERVICES	\$ 474,992	\$ 484,130	\$ 493,524	\$ 503,186	\$ 513,124
MATERIALS & SUPPLIES	136,923	139,661	142,454	145,303	148,209
CONTRACTUAL SERVICES	120,679	123,093	125,555	128,066	130,627
GENERAL OPERATIONS	6,827	6,963	7,103	7,245	7,390
CAPITAL OUTLAY	-	-	-	-	-
SPECIAL PROJECTS	42,774	43,629	44,502	45,392	46,300
DEBT SERVICE	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
 TOTAL EXPENSES	 <u>\$782,195</u>	 <u>\$797,476</u>	 <u>\$813,138</u>	 <u>\$829,192</u>	 <u>\$845,650</u>
FUND TRANSFERS IN	170,497	167,630	164,603	161,405	158,034
FUND TRANSFERS OUT	-	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET					
PROJECTED EXPENDITURES UNDER(OVER) BUDGET					
RESERVED FUND BALANCE DECREASE(INCREASE)					
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)	(2,238)	(2,292)	(2,350)	(2,408)	(2,469)
BEGINNING UNRESERVED FUND BALANCE	6,114	6,114	6,114	6,114	6,114
ENDING UNRESERVED FUND BALANCE	<u>6,114</u>	<u>6,114</u>	<u>6,114</u>	<u>6,114</u>	<u>6,114</u>
 EMERGENCY RESERVE FUND	 <u>117,329</u>	 <u>119,621</u>	 <u>121,971</u>	 <u>124,379</u>	 <u>126,848</u>

INDOOR SPORTS COMPLEX FUND REVENUE

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
Vending machine sales	\$ 5,278	\$ 5,993	\$ 5,800	\$ 5,800
Concessions-non-alcoholic	167,982	230,552	195,000	195,000
Concessions-non-alcohol(cost)	(98,064)	(123,042)	(100,000)	(100,000)
Concessions-misc retail items	1,242	1,110	1,500	1,500
Concess-misc ret items (cost)	(1,477)	-	500	500
Total cost of concession sales	-	(685)	(250)	(250)
Program Fees	31,711	48,634	47,600	47,600
League Fees	87,493	98,915	116,202	116,202
Special Event Fees	10,052	13,296	24,050	24,050
Entrance Fees	<u>226,470</u>	<u>277,803</u>	<u>298,643</u>	<u>298,643</u>
	430,687	552,577	589,045	589,045
Interest on Overnigh Investments	526	1,487	3,700	2,220
Capital contributions-donation	30,800	-	-	-
Operating contributions	5,000	5,000	-	-
Operating contributions	-	-	5,000	5,000
Advertising space lease	-	35,990	-	-
Miscellaneous	-	25	-	-
Cash over (short)	<u>(60)</u>	<u>38</u>	<u>-</u>	<u>-</u>
	36,267	42,540	8,700	7,220
Trf from CVB	<u>391,581</u>	<u>102,961</u>	<u>162,099</u>	<u>172,123</u>
	391,581	102,961	162,099	172,123
	<u>\$ 858,535</u>	<u>\$ 698,077</u>	<u>\$ 759,844</u>	<u>\$ 768,388</u>

INDOOR SPORTS COMPLEX

BUDGET BY MAJOR OBJECT

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
PERSONNEL COSTS	\$415,512	\$401,992	\$456,657	\$ 466,095
MATERIALS AND SUPPLIES	146,537	145,353	140,464	134,238
CONTRACTUAL SERVICES	130,183	123,382	114,095	118,313
GENERAL OPERATIONS	3,442	3,083	6,693	6,693
CAPITAL EXPENDITURES	34,087	-	-	-
SPECIAL PROJECTS	19,762	27,285	41,935	41,935
DEBT PAYMENTS	2,106	-	-	-
TRANSFERS	-	-	-	-
	<u>\$751,629</u>	<u>\$ 701,096</u>	<u>\$ 759,844</u>	<u>\$767,274</u>

TOTAL PERSONNEL SERVICE BY POSITION
INDOOR SPORTS COMPLEX

CLASSIFICATION	SALARY GRADE (Details in Appendices)	2019-2020 FISCAL YEAR	2020-2021 FISCAL YEAR
Regular Employees			
Facility Supervisor	Grade P	1	1
Recreation Specialist	Grade M	1	1
Marketing Director - Parks	Grade L	0.25	0.25
Administrative Assistant	Grade F	1	1
Senior Maintenance Worker	Grade I	1	1
Maintenance Worker II	Grade G	1	1
TOTAL		5.25	5.25

Part-Time Employees

	2019-2020		2020-2021	
	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>	<u>Actual Hours</u>	<u>Full-Time Equivalent</u>
Facility Attendant	4,732	2.28	4,732	2.28
Facility Manager	2,600	1.25	2,600	1.25
Concession Workers	4,940	2.38	4,940	2.38
Basketball Officials	158	0.08	158	0.08
Sports Trainers	470	0.23	470	0.23
Scorekeeper	617	0.30	617	0.30
Concessions Manager	1,248	0.60	1,248	0.60
Volleyball Officials	469	0.23	469	0.23
Activity Coordinator	775	0.37	775	0.37
Specialty Instructors	150	0.07	150	0.07
Soccer Referee	308	0.15	308	0.15
Flag Football Officials	160	0.08	160	0.08
Recreation Leader	506	0.24	506	0.24
	<u>17,133</u>	<u>8.26</u>	<u>17,133</u>	<u>8.26</u>

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SPORTS COMPLEXES FUND

SPORTS COMPLEXES FUND BUDGET HIGHLIGHTS

ACTIVITIES

The Sports Complexes Fund provides for the operation and maintenance of all of the athletic fields throughout the city and the operation of concession stands for league and tournament events.

REVENUE/RATE INCREASES

This budget includes some fee increases. These increases are detailed on page 412-422 of the appendices. As new activities arise during the year, user fees may be charged to offset operating costs.

SIGNIFICANT OPERATING CHANGES

This budget assumes a full year of normal operation and assumes no COVID-19 impact.

CAPITAL OUTLAYS

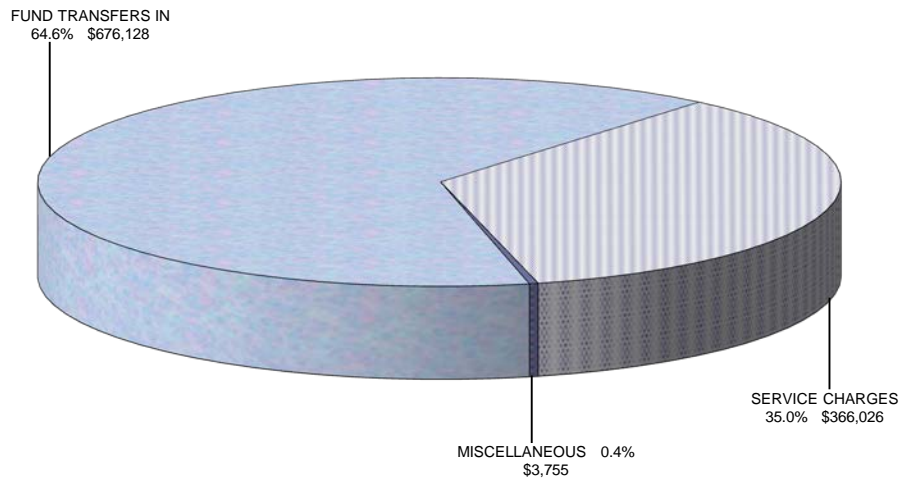
No capital outlays are included in this budget.

REVENUE/EXPENSE PROJECTIONS

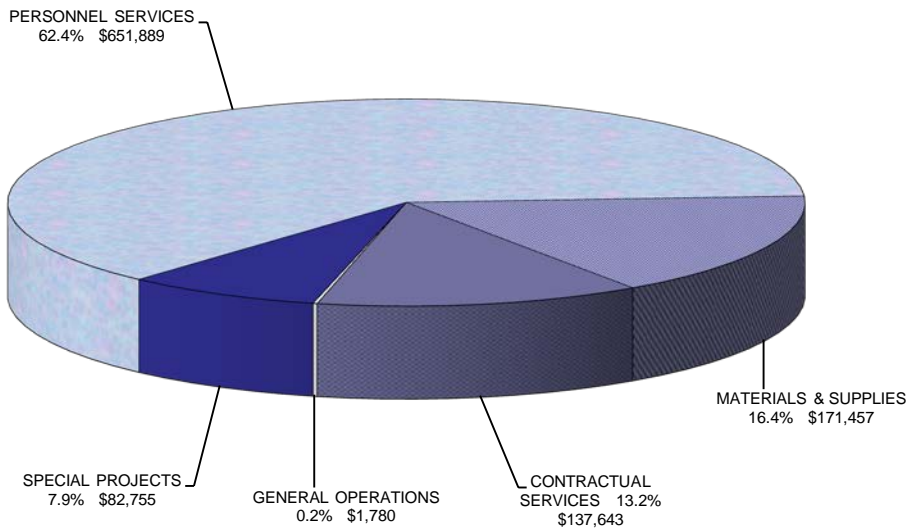
Revenue projections assume user fees growing 3% annually. Transfers from the General Fund and from the Parks/Storm Water Sales Tax – Operations Fund are required to grow from \$688,495 to \$729,496 during this time frame to maintain level fund balances.

Operating expenses, excluding personnel expenses are also projected to grow at a 2% rate of inflation. Personnel expenditures are projected to include wage increases equal to the inflation rate in the fiscal years after June 30, 2021 with an annual turnover rate of 8%. Costs for health and dental insurance are projected to grow 6% and 2% annually, respectively, during these years. No capital outlays are projected since any capital outlays would be supported by General Fund transfers.

SPORTS COMPLEXES 2020-2021 RESOURCES



SPORTS COMPLEXES 2020-2021 EXPENDITURES



SPORTS COMPLEXES
BUDGET BY MAJOR OBJECT

	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>BUDGET</u>	<u>2020-21</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	349,759	341,530	381,031	366,026
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	1,969	2,722	5,825	3,755
OTHER FINANCING	<u>3,928</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	\$ 355,656	\$ 344,252	\$ 386,856	\$ 369,781
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$654,628	\$608,520	\$643,716	\$651,889
MATERIALS & SUPPLIES	164,807	161,043	174,913	171,457
CONTRACTUAL SERVICES	139,755	126,014	139,413	137,643
GENERAL OPERATIONS	1,883	3,840	2,160	1,780
CAPITAL OUTLAY	14,235	8,000	-	-
SPECIAL PROJECTS	67,809	63,571	82,755	82,755
DEBT SERVICE	<u>24,805</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENSES	<u>\$1,067,923</u>	<u>\$970,988</u>	<u>\$1,042,957</u>	<u>\$1,045,524</u>
FUND TRANSFERS IN	880,427	616,683	656,101	676,128
FUND TRANSFERS OUT	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			(63,683)	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			64,680	
RESERVED FUND BALANCE DECREASE(INCREASE)			(1,288)	
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)			(385)	-
BEGINNING UNRESERVED FUND BALANCE			5,729	5,053
ENDING UNRESERVED FUND BALANCE			<u>5,053</u>	<u>5,438</u>
EMERGENCY RESERVE FUND		<u>156,444</u>	<u>156,829</u>	<u>156,829</u>

SPORTS COMPLEXES
BUDGET PROJECTIONS

	<u>2021-22</u> <u>PROJECTED</u>	<u>2022-23</u> <u>PROJECTED</u>	<u>2023-24</u> <u>PROJECTED</u>	<u>2024-25</u> <u>PROJECTED</u>	<u>2025-26</u> <u>PROJECTED</u>
REVENUE SOURCE:					
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-	-
SERVICE CHARGES	377,007	388,317	399,966	411,965	424,324
FINES AND FORFEITS	-	-	-	-	-
MISCELLANEOUS	3,755	3,755	3,755	3,755	3,755
OTHER FINANCING	-	-	-	-	-
	\$380,762	\$392,072	\$403,721	\$415,720	\$428,079
EXPENSE OBJECT:					
PERSONNEL SERVICES	\$ 664,654	\$ 677,785	\$ 691,297	\$ 705,213	\$ 719,542
MATERIALS & SUPPLIES	174,886	178,384	181,952	185,591	189,303
CONTRACTUAL SERVICES	140,396	143,204	146,068	148,989	151,969
GENERAL OPERATIONS	1,816	1,852	1,889	1,927	1,965
CAPITAL OUTLAY	-	-	-	-	-
SPECIAL PROJECTS	84,410	86,098	87,820	89,576	91,368
DEBT SERVICE	-	-	-	-	-
	\$1,066,162	\$1,087,323	\$1,109,026	\$1,131,296	\$1,154,147
FUND TRANSFERS IN	688,495	698,425	708,561	718,916	729,496
FUND TRANSFERS OUT	-	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET					
PROJECTED EXPENDITURES UNDER(OVER) BUDGET					
RESERVED FUND BALANCE DECREASE(INCREASE)					
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)	(3,095)	(3,174)	(3,256)	(3,340)	(3,428)
BEGINNING UNRESERVED FUND BALANCE	5,438	5,438	5,438	5,438	5,438
ENDING UNRESERVED FUND BALANCE	5,438	5,438	5,438	5,438	5,438
EMERGENCY RESERVE FUND	159,924	163,098	166,354	169,694	173,122

SPORTS COMPLEXES FUND REVENUE

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
Concessions	134,797	130,667	142,700	145,900
Concessions-Beer	16,893	19,739	18,000	19,250
Equipment Sales	1,671	1,246	1,650	2,900
Cost of Items Resold	(100,407)	(97,883)	(102,900)	(97,200)
Field Rental	20,440	21,646	55,661	23,500
Field Usage Fees-Capaha	31,666	32,191	-	32,000
League Fees	225,264	213,680	231,230	214,851
Entrance Fees	16,479	17,893	30,400	18,300
Tournament Fees	2,200	1,820	3,400	1,800
Special Event Fees	756	531	890	4,725
	<u>349,759</u>	<u>341,530</u>	<u>381,031</u>	<u>366,026</u>
Interest on Overnight Invments	765	2,764	5,175	3,105
Cash Over and Short	212	(92)	-	-
General Miscellaneous	992	50	650	650
	<u>1,969</u>	<u>2,722</u>	<u>5,825</u>	<u>3,755</u>
Property sale (Proprietary)	3,928	-	-	-
	<u>3,928</u>	<u>-</u>	<u>-</u>	<u>-</u>
Transfer from General Fund	650,545	426,979	452,382	669,128
Transfer from Parks/Stormwtr-Operating	222,882	182,704	196,719	-
Transfer from Parks & Rec Foundation	7,000	7,000	7,000	7,000
	<u>880,427</u>	<u>616,683</u>	<u>656,101</u>	<u>676,128</u>
	<u>\$ 1,236,083</u>	<u>\$ 960,935</u>	<u>\$ 1,042,957</u>	<u>\$ 1,045,909</u>

SPORTS COMPLEXES

BUDGET BY MAJOR OBJECT

	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>BUDGET</u>	<u>2020-21</u> <u>PROPOSED</u>
PERSONNEL COSTS	\$654,628	\$608,520	\$643,716	\$651,889
MATERIALS AND SUPPLIES	164,807	161,043	174,913	171,457
CONTRACTUAL SERVICES	139,755	126,014	139,413	137,643
GENERAL OPERATIONS	1,883	3,840	2,160	1,780
CAPITAL EXPENDITURES	14,235	8,000	-	-
SPECIAL PROJECTS	67,809	63,571	82,755	82,755
DEBT PAYMENTS	24,805	-	-	-
TRANSFERS	-	-	-	-
	<u>\$1,067,923</u>	<u>970,988</u>	<u>\$1,042,957</u>	<u>\$1,045,524</u>

TOTAL PERSONNEL SERVICE BY POSITION
SOFTBALL COMPLEX

CLASSIFICATION	SALARY GRADE (Details in Appendices)		2019-2020 FISCAL YEAR	2020-2021 FISCAL YEAR
Regular Employees				
Assistant Division Manager	Grade	P	1	1
Recreation Specialist	Grade	M	0.5	0.5
Recreation Coordinator	Grade	L	0.5	0.5
Maintenance Supervisor	Grade	L	1	1
Marketing Director - Parks	Grade	L	0.25	0.25
Sr. Maintenance Worker	Grade	I	2	2
Maintenance Worker II	Grade	G	2	2
Maintenance Worker	Grade	E	1	1
TOTAL			8.25	8.25

Part-Time Employees

	2019-2020		2020-2021	
	<u>Actual</u> <u>Hours</u>	<u>Full-Time</u> <u>Equivalent</u>	<u>Actual</u> <u>Hours</u>	<u>Full-Time</u> <u>Equivalent</u>
Concession Managers	1,451	0.70	1,451	0.70
Concession Workers	3,758	1.81	3,758	1.81
Umpires	2,868	1.38	2,868	1.38
Officials	1,495	0.72	1,495	0.72
Assistant Facility Supervisor	262	0.13	262	0.13
Assistant Maintenance Worker	5,189	2.49	5,189	2.49
Assistant Coordinator	192	0.09	192	0.09
Maintenance	1,619	0.78	1,619	0.78
Scorekeepers	1,390	0.67	1,390	0.67
Gate Workers	158	0.08	158	0.08
	<u>18,382</u>	<u>8.84</u>	<u>18,382</u>	<u>8.84</u>

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INTERNAL SERVICE FUNDS BUDGET HIGHLIGHTS

ACTIVITIES

Internal Service Funds are similar to Enterprise Funds except that the services are not rendered to the general public but are for other City departments.

Information Technology – Accounts for information technology related services provided to all City departments. Designs and maintains City-wide electronic information infrastructure. This fund is administered by the Administrative Services Department.

This budget provides \$67,000 for pc, monitor, and printer replacement and \$137,200 for other system replacements or improvements.

Fleet Management - Accounts for the maintenance of the municipal fleet. This operation is administered by the Public Works Department.

This budget provides \$14,907 for undetermined capital purchases and \$19,550 for undetermined small equipment purchases.

Employee Benefit Fund – Accounts for cost of health and dental coverage provided to the City’s employees and retirees.

Risk Management Fund – Accounts for self-insured workmen's compensation coverage provided to City employees.

Equipment Replacement Fund - Buys equipment for and leases equipment to city non-enterprise funds. Lease payments will provide a source of revenue for repurchase of equipment in the future.

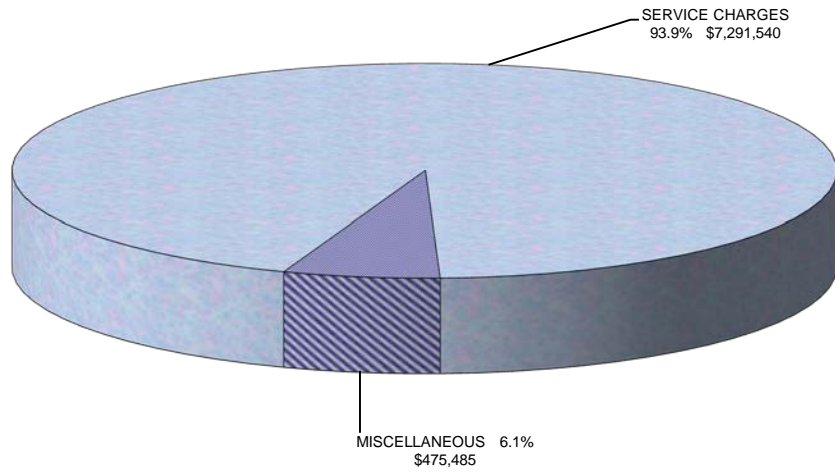
This budget provides nothing for equipment replacement.

REVENUE/RATE ADJUSTMENTS

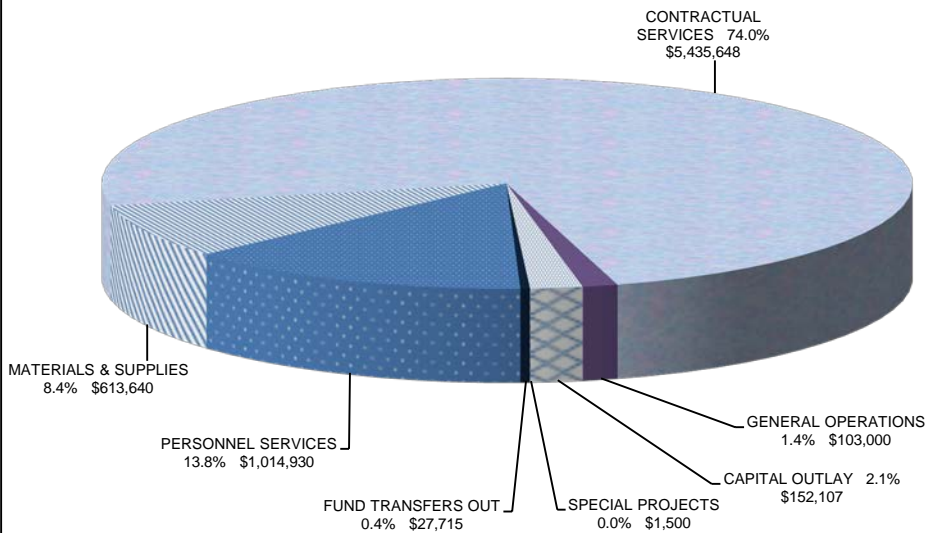
The fees paid by the various operating activities of the City provide the revenue for these funds. The allocated fees are adjusted annually, based on actual cost experience and projections.

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INTERNAL SERVICE FUNDS 2020-2021 RESOURCES



INTERNAL SERVICE FUNDS 2020-2021 EXPENDITURES



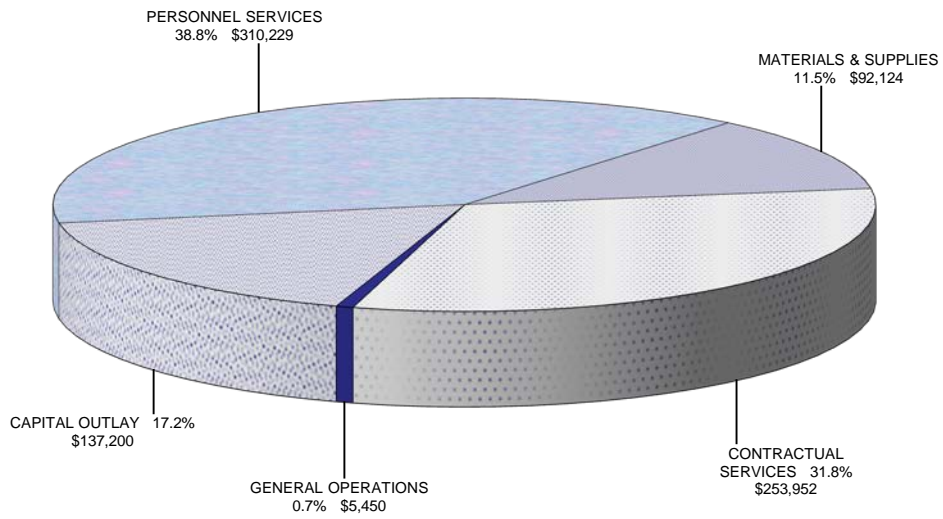
City of Cape Girardeau, Missouri
 COMBINED STATEMENT OF REVENUES COLLECTED, EXPENDITURES PAID
 AND CHANGES IN FUND BALANCES - INTERNAL SERVICE FUNDS
 INFORMATION TECHNOLOGY FUND, FLEET, EMPLOYEE BENEFITS, RISK MANAGEMENT, AND
 EQUIPMENT REPLACEMENT FUNDS

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
REVENUES COLLECTED:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	314	-	-	-
SERVICE CHARGES	6,991,949	6,853,485	7,126,802	7,291,540
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	452,349	496,969	537,110	475,485
OTHER FINANCING	<u>62,438</u>	<u>162,083</u>	<u>30,000</u>	<u>-</u>
TOTAL REVENUE	\$7,507,050	\$7,512,537	\$7,693,912	\$7,767,025
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ 967,012	\$ 970,462	\$ 1,011,720	\$1,014,930
MATERIALS & SUPPLIES	588,177	629,814	607,805	613,640
CONTRACTUAL SERVICES	4,891,651	5,498,659	5,586,485	5,435,648
GENERAL OPERATIONS	82,011	59,351	103,000	103,000
CAPITAL OUTLAY	333,620	528,157	727,620	152,107
SPECIAL PROJECTS	6,150	785,000	1,500	1,500
DEBT SERVICE	<u>-</u>	<u>277</u>	<u>-</u>	<u>-</u>
TOTAL EXPENSES	<u>\$6,868,619</u>	<u>\$8,471,720</u>	<u>\$8,038,130</u>	<u>\$7,320,825</u>
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	46,165	159,806	26,350	27,715
PROJECTED REVENUE OVER(UNDER) BUDGET			(4,517)	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			(18,369)	
RESERVED FUND BALANCE DECREASE(INCREASE)			(34,535.00)	
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)			-	-
BEGINNING UNRESERVED FUND BALANCE			5,209,751	4,781,762
ENDING UNRESERVED FUND BALANCE			<u>4,781,762</u>	<u>5,200,247</u>
EMERGENCY RESERVE FUND			<u>-</u>	<u>-</u>

INFORMATION TECHNOLOGY FUND

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INFORMATION TECHNOLOGY FUND 2020-2021 EXPENDITURES



INFORMATION TECHNOLOGY FUND
BUDGET BY MAJOR OBJECT

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	716,000	758,500	798,955	798,955
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	357	393	-	-
OTHER FINANCING	<u>185</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	<u>\$ 716,542</u>	<u>\$ 758,893</u>	<u>\$ 798,955</u>	<u>\$ 798,955</u>
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$284,882	\$306,811	\$318,200	\$310,229
MATERIALS & SUPPLIES	106,710	93,798	86,200	92,124
CONTRACTUAL SERVICES	245,863	264,828	251,905	253,952
GENERAL OPERATIONS	2,321	3,092	5,450	5,450
CAPITAL OUTLAY	132,510	87,252	137,200	137,200
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	<u>-</u>	<u>277</u>	<u>-</u>	<u>-</u>
TOTAL EXPENSES	<u>\$772,286</u>	<u>\$756,058</u>	<u>\$798,955</u>	<u>\$798,955</u>
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			1,098	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			(253)	
RESERVED FUND BALANCE DECREASE(INCREASE)			(31,459)	
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND BALANCE			31,147	533
ENDING UNRESERVED FUND BALANCE			<u>533</u>	<u>533</u>
EMERGENCY RESERVE FUND			<u>-</u>	<u>-</u>

INFORMATION TECHNOLOGY FUND REVENUE

	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>BUDGET</u>	<u>2020-21</u> <u>PROPOSED</u>
Internal EDP Services	<u>\$ 716,000</u>	<u>\$ 758,500</u>	<u>\$ 798,955</u>	<u>\$ 798,955</u>
	716,000	758,500	798,955	798,955
Int on Overnight Investments	<u>357</u>	<u>393</u>	<u>-</u>	<u>-</u>
	357	393	-	-
Property sale (Proprietary)	<u>185</u>	<u>-</u>	<u>-</u>	<u>-</u>
	185	-	-	-
	<u><u>\$716,542</u></u>	<u><u>\$758,893</u></u>	<u><u>\$798,955</u></u>	<u><u>\$798,955</u></u>

INFORMATION TECHNOLOGY FUND

BUDGET BY MAJOR OBJECT

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
PERSONNEL COSTS	\$284,882	\$306,811	\$318,200	\$310,229
MATERIALS AND SUPPLIES	106,710	93,798	86,200	92,124
CONTRACTUAL SERVICES	245,863	264,828	251,905	253,952
GENERAL OPERATIONS	2,321	3,092	5,450	5,450
CAPITAL EXPENDITURES	132,510	87,252	137,200	137,200
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	277	-	-
TRANSFERS	-	-	-	-
	<u>\$772,286</u>	<u>\$756,058</u>	<u>\$798,955</u>	<u>\$798,955</u>

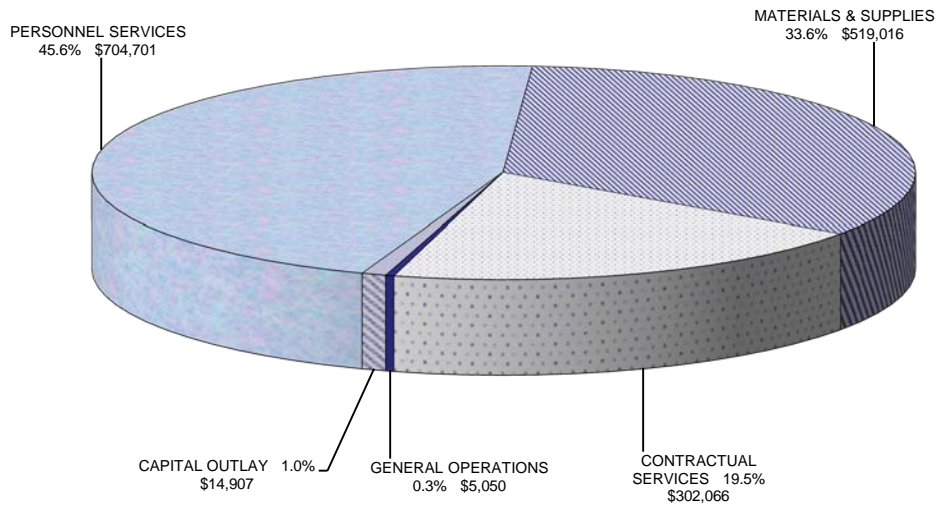
TOTAL PERSONNEL SERVICE BY POSITION
INFORMATION TECHNOLOGY FUND

CLASSIFICATION	SALARY GRADE (Details in Appendices)		2019-2020 FISCAL YEAR	2020-2021 FISCAL YEAR
Regular Employees				
Director of Citizens Services	Grade	U	0.15	-
IT Director	Grade	T	1	1
Senior Networking Engineer	Grade	Q	1	1
Network Engineer	Grade	O	1	1
Applications & Tech Support Specialist	Grade	L	<u>1</u>	<u>1</u>
TOTAL			4.15	4.00

FLEET MANAGEMENT FUND

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FLEET MANAGEMENT FUND 2020-2021 EXPENDITURES



FLEET MANAGEMENT FUND
BUDGET BY MAJOR OBJECT

	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>BUDGET</u>	<u>2020-21</u> <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	314	-	-	-
SERVICE CHARGES	1,520,675	1,508,176	1,514,240	1,544,240
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	8,390	9,535	2,500	1,500
OTHER FINANCING	<u>32,703</u>	<u>158,483</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	\$ 1,562,082	\$ 1,676,194	\$ 1,516,740	\$ 1,545,740
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ 682,130	\$ 663,651	\$ 693,520	\$ 704,701
MATERIALS & SUPPLIES	479,565	535,305	519,105	519,016
CONTRACTUAL SERVICES	327,473	314,156	299,065	302,066
GENERAL OPERATIONS	6,318	1,465	5,050	5,050
CAPITAL OUTLAY	-	6,490	-	14,907
SPECIAL PROJECTS	4,620	-	-	-
DEBT SERVICE	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENSES	<u>\$ 1,500,106</u>	<u>\$ 1,521,066</u>	<u>\$ 1,516,740</u>	<u>\$ 1,545,740</u>
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	19,415	133,456	-	-
PROJECTED REVENUE				
OVER(UNDER) BUDGET			(79,993)	
PROJECTED EXPENDITURES				
UNDER(OVER) BUDGET			61,416	
RESERVED FUND BALANCE				
DECREASE(INCREASE)			(3,076)	
EMERGENCY RESERVE FUND BALANCE				
DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND				
BALANCE			324,477	302,824
ENDING UNRESERVED FUND				
BALANCE			<u>302,824</u>	<u>302,824</u>
EMERGENCY RESERVE FUND			<u>-</u>	<u>-</u>

FLEET MANAGEMENT FUND REVENUE

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
Fed Indirect Op-FEMA	\$ 277	\$ -	\$ -	\$ -
SEMA Grant	37	-	-	-
	<u>314</u>	<u>-</u>	<u>-</u>	<u>-</u>
Diesel Fuel Sales	161,889	155,310	163,240	163,240
Diesel Fuel Sales (cost)	(149,953)	(146,694)	(149,000)	(149,000)
Unleaded fuel sales	886	191	-	-
Unleaded fuel sales (cost)	(81)	(168)	-	-
Internal Fleet Services	<u>1,507,934</u>	<u>1,499,537</u>	<u>1,500,000</u>	<u>1,530,000</u>
	1,520,675	1,508,176	1,514,240	1,544,240
Int on Overnight Investments	2,451	5,166	2,500	1,500
Interest On Notes Receivable	4,135	3,252	-	-
Miscellaneous	<u>1,804</u>	<u>1,117</u>	<u>-</u>	<u>-</u>
	8,390	9,535	2,500	1,500
Gain From Sale of Asset	18,220	133,521	-	-
Compensation for Damages	<u>14,483</u>	<u>24,962</u>	<u>-</u>	<u>-</u>
	32,703	158,483	-	-
	<u>\$1,562,082</u>	<u>\$1,676,194</u>	<u>\$1,516,740</u>	<u>\$ 1,545,740</u>

FLEET MANAGEMENT

BUDGET BY MAJOR OBJECT

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
PERSONNEL COSTS	\$682,130	\$663,651	\$693,520	\$704,701
MATERIALS AND SUPPLIES	479,565	535,305	519,105	519,016
CONTRACTUAL SERVICES	327,473	314,156	299,065	302,066
GENERAL OPERATIONS	6,318	1,465	5,050	5,050
CAPITAL EXPENDITURES	-	6,490	-	14,907
SPECIAL PROJECTS	4,620	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	19,415	133,456	-	-
	<u>\$1,519,521</u>	<u>\$1,654,522</u>	<u>\$1,516,740</u>	<u>\$1,545,740</u>

TOTAL PERSONNEL SERVICE BY POSITION

FLEET MANAGEMENT

CLASSIFICATION	SALARY GRADE	2019-2020 FISCAL YEAR	2020-2021 FISCAL YEAR
Regular Employees			
Public Works Director	Grade V	0.20	0.20
Assistant Public Works Director	Grade U	0.25	0.25
Fleet Manager	Grade O	0.50	0.50
Fleet Maintenance Supervisor	Grade M	1	1
Senior Mechanic	Grade L	1	1
PW System/GIS Analyst	Grade L	0.25	0.25
Fleet Mechanic II	Grade K	5	5
Fleet Specialist	Grade I	1	1
Administrative Technician	Grade G	0.25	0.25
Parts Technician	Grade F	1	1
Administrative Secretary	Grade E	1	1
Building Maintenance Worker	Grade C	1	1
TOTAL		<u>12.45</u>	<u>12.45</u>

EMPLOYEE BENEFITS FUND

EMPLOYEE BENEFITS FUND
BUDGET BY MAJOR OBJECT

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	4,169,710	4,020,017	4,154,017	4,292,150
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	50,774	58,900	62,500	37,500
OTHER FINANCING	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL REVENUE	\$ 4,220,484	\$ 4,078,917	\$ 4,216,517	\$ 4,329,650
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	1,890	591	2,500	2,500
CONTRACTUAL SERVICES	3,640,798	4,407,996	4,407,300	4,275,435
GENERAL OPERATIONS	10,172	6,883	22,500	22,500
CAPITAL OUTLAY	-	-	-	-
SPECIAL PROJECTS	1,530	785,000	1,500	1,500
DEBT SERVICE	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL EXPENSES	\$ 3,654,390	\$ 5,200,471	\$ 4,433,800	\$ 4,301,935
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	26,750	26,350	26,350	27,715
PROJECTED REVENUE OVER(UNDER) BUDGET			48,034	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			53,271	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND BALANCE			2,142,926	2,000,598
ENDING UNRESERVED FUND BALANCE			<hr/> <u>2,000,598</u>	<hr/> <u>2,000,598</u>
EMERGENCY RESERVE FUND			<hr/> <u>-</u>	<hr/> <u>-</u>

EMPLOYEE BENEFITS FUND REVENUE

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
Internal Health Prem.-Employee	\$3,488,500	\$3,340,544	\$3,594,906	\$3,775,000
Internal Health Prem.-Retiree	665,875	658,124	529,111	485,650
Cobra Health & Dental	<u>15,335</u>	<u>21,349</u>	<u>30,000</u>	<u>31,500</u>
	4,169,710	4,020,017	4,154,017	4,292,150
Interest on Overnight Invments	50,027	57,394	62,500	37,500
Operating Contributions	-	1,037	-	-
General Miscellaneous	<u>747</u>	<u>469</u>	<u>-</u>	<u>-</u>
	50,774	58,900	62,500	37,500
	<u>\$4,220,484</u>	<u>\$4,078,917</u>	<u>\$4,216,517</u>	<u>\$4,329,650</u>

EMPLOYEE BENEFITS

BUDGET BY MAJOR OBJECT

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	1,890	591	2,500	2,500
CONTRACTUAL SERVICES	3,640,798	4,407,996	4,407,300	4,275,435
GENERAL OPERATIONS	10,172	6,883	22,500	22,500
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	1,530	785,000	1,500	1,500
DEBT PAYMENTS	-	-	-	-
TRANSFERS	<u>26,750</u>	<u>26,350</u>	<u>26,350</u>	<u>27,715</u>
	<u>\$3,681,140</u>	<u>\$5,226,821</u>	<u>\$4,460,150</u>	<u>\$4,329,650</u>

RISK MANAGEMENT FUND

RISK MANAGEMENT FUND
BUDGET BY MAJOR OBJECT

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	585,564	566,792	659,590	656,195
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	23,667	33,387	38,625	18,000
OTHER FINANCING	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	\$ 609,231	\$ 600,179	\$ 698,215	\$ 674,195
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	677,517	511,679	628,215	604,195
GENERAL OPERATIONS	63,200	47,911	70,000	70,000
CAPITAL OUTLAY	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENSES	<u>\$ 740,717</u>	<u>\$ 559,590</u>	<u>\$ 698,215</u>	<u>\$ 674,195</u>
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			(11,169)	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			(191,374)	
RESERVED FUND BALANCE DECREASE(INCREASE)				
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND BALANCE			1,149,288	946,745
ENDING UNRESERVED FUND BALANCE			<u>946,745</u>	<u>946,745</u>
EMERGENCY RESERVE FUND			<u>-</u>	<u>-</u>

RISK MANAGEMENT FUND REVENUE

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
Internal Work Comp Premium	<u>\$ 585,564</u>	<u>\$ 566,792</u>	<u>\$ 659,590</u>	<u>\$ 656,195</u>
	585,564	566,792	659,590	656,195
Interest on Overnight Invments	19,977	26,894	30,000	18,000
Interest on Investments	<u>3,690</u>	<u>6,494</u>	<u>8,625</u>	<u>-</u>
	23,667	33,387	38,625	18,000
	<u><u>\$609,231</u></u>	<u><u>\$600,179</u></u>	<u><u>\$698,215</u></u>	<u><u>\$674,195</u></u>

RISK MANAGEMENT

BUDGET BY MAJOR OBJECT

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	-	-	-	-
CONTRACTUAL SERVICES	677,517	511,679	628,215	604,195
GENERAL OPERATIONS	63,200	47,911	70,000	70,000
CAPITAL EXPENDITURES	-	-	-	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$740,717</u>	<u>\$559,590</u>	<u>\$698,215</u>	<u>\$674,195</u>

EQUIPMENT REPLACEMENT FUND

EQUIPMENT REPLACEMENT FUND
BUDGET BY MAJOR OBJECT

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>BUDGET</u>
REVENUE SOURCE:				
TAXES	\$ -	\$ -	\$ -	\$ -
LICENSES AND PERMITS	-	-	-	-
INTERGOVERN REVENUE	-	-	-	-
SERVICE CHARGES	-	-	-	-
FINES AND FORFEITS	-	-	-	-
MISCELLANEOUS	369,161	394,754	433,485	418,485
OTHER FINANCING	<u>29,550</u>	<u>3,600</u>	<u>30,000</u>	<u>-</u>
TOTAL REVENUE	\$ 398,711	\$ 398,354	\$ 463,485	\$ 418,485
EXPENSE OBJECT:				
PERSONNEL SERVICES	\$ -	\$ -	\$ -	\$ -
MATERIALS & SUPPLIES	11	120	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL OUTLAY	201,110	434,415	590,420	-
SPECIAL PROJECTS	-	-	-	-
DEBT SERVICE	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENSES	<u>\$ 201,121</u>	<u>\$ 434,535</u>	<u>\$ 590,420</u>	<u>-</u>
FUND TRANSFERS IN	-	-	-	-
FUND TRANSFERS OUT	-	-	-	-
PROJECTED REVENUE OVER(UNDER) BUDGET			37,513	
PROJECTED EXPENDITURES UNDER(OVER) BUDGET			58,571	
RESERVED FUND BALANCE DECREASE(INCREASE)			-	
EMERGENCY RESERVE FUND BALANCE DECREASE(INCREASE)				
BEGINNING UNRESERVED FUND BALANCE			1,561,913	1,531,062
ENDING UNRESERVED FUND BALANCE			<u>1,531,062</u>	<u>1,949,547</u>
EMERGENCY RESERVE FUND			<u>-</u>	<u>-</u>

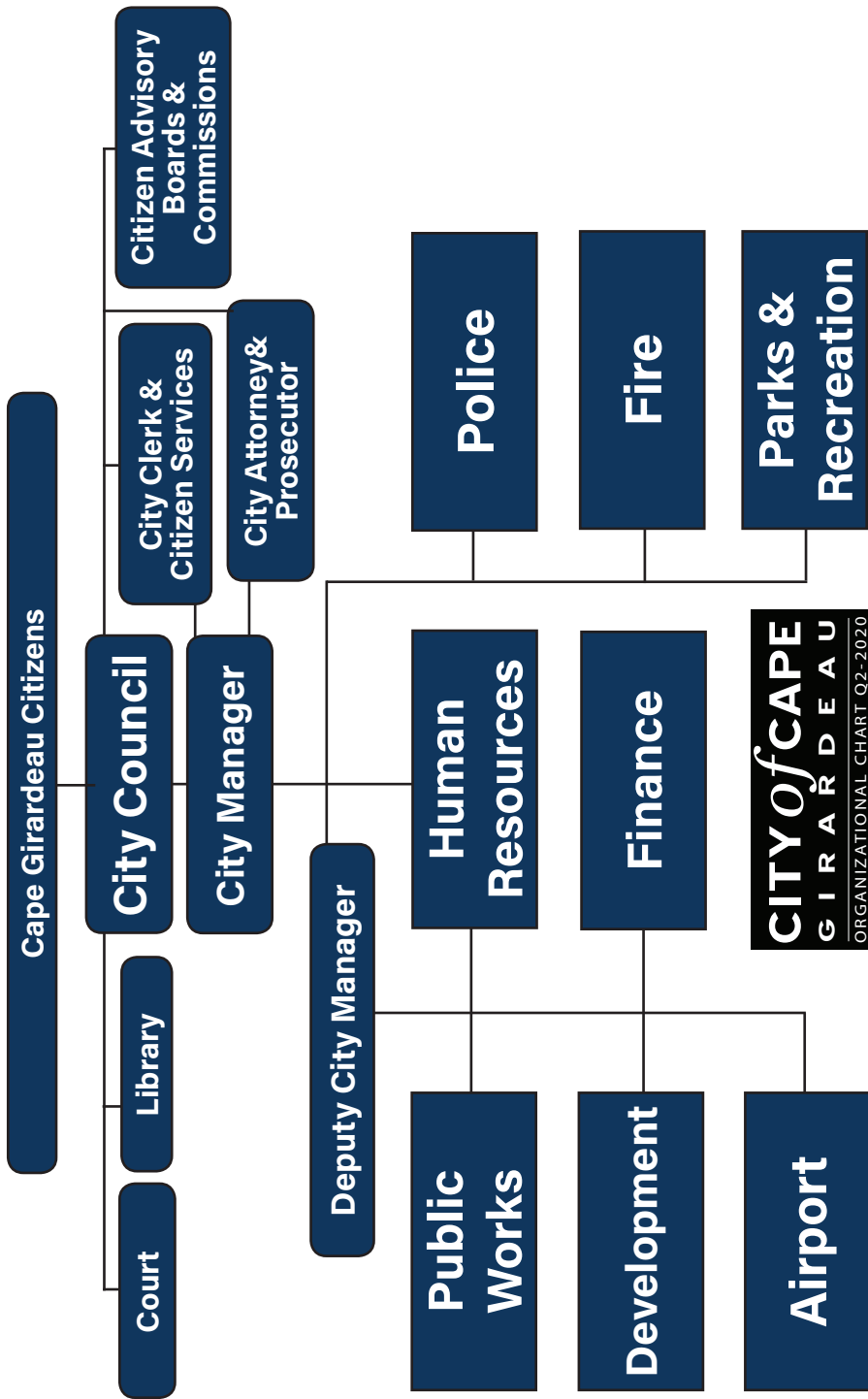
EQUIPMENT REPLACEMENT FUND REVENUE

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
Interest on Overnight Investments	23,778	34,816	37,500	22,500
Lease Revenue	<u>345,383</u>	<u>359,938</u>	<u>395,985</u>	<u>395,985</u>
	369,161	394,754	433,485	418,485
Sale of assets (Governmental)	-	-	30,000	-
Property sale (Proprietary)	<u>29,550</u>	<u>3,600</u>	<u>-</u>	<u>-</u>
	29,550	3,600	30,000	-
	<u>\$ 398,711</u>	<u>\$ 398,354</u>	<u>\$ 463,485</u>	<u>\$ 418,485</u>

EQUIPMENT REPLACEMENT

BUDGET BY MAJOR OBJECT

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
PERSONNEL COSTS	\$ -	\$ -	\$ -	\$ -
MATERIALS AND SUPPLIES	11	120	-	-
CONTRACTUAL SERVICES	-	-	-	-
GENERAL OPERATIONS	-	-	-	-
CAPITAL EXPENDITURES	201,110	434,415	590,420	-
SPECIAL PROJECTS	-	-	-	-
DEBT PAYMENTS	-	-	-	-
TRANSFERS	-	-	-	-
	<u>\$201,121</u>	<u>\$434,535</u>	<u>\$590,420</u>	<u>\$ -</u>



SPECIAL PROJECTS

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGETED</u>	2020-21 <u>PROPOSED</u>
<u>General Projects</u>				
City Training Library	\$ -	\$ -	\$ 200	\$ 200
Employee Awards and Recognition	6,092	5,104	6,930	6,930
Historic Preservation Project	136	1,537	1,500	1,500
Highway Safety (Nongrant)	(86)	-	-	-
Team Spirit Grant	163,697	133,838	120,360	-
Safe Communities Expense	9,217	81,474	97,830	279,118
Community Trials Initiative Grant	(367)	-	-	-
SEMO Regional Planning Commission	25,040	31,355	-	-
Emergency Preparedness	1,060	1,458	11,000	3,500
Community Development Project	1,053	2,688	4,000	4,000
Special Event Costs	1,444	1,395	1,500	500
Economic Development-General	72,848	77,240	67,000	67,000
Economic Development-Economic	20,069	52,119	65,000	65,000
TIF Payments-PILOT RE	64,055	52,599	97,000	97,000
TIF Payments-Activity Tax	-	11,136	10,000	10,000
Public Transportation	110,000	110,000	110,000	110,000
Emergency Solutions Grant	135,357	165,444	-	-
United Way	2,500	2,500	2,500	2,500
C.M. Projects	-	-	25,000	30,000
Total	\$ 612,115	\$ 729,887	\$ 619,820	\$ 677,248
<u>Airport Projects</u>				
Community Development Project	\$ 1,150	\$ 550	\$ 1,100	\$ 1,100
Special Event Costs	89	373,333	-	-
Total	\$ 1,239	\$ 373,883	\$ 1,100	\$ 1,100
<u>Park Projects</u>				
League Events	\$ 31,854	\$ 48,484	\$ 42,015	\$ 42,015
Special Events Costs	83,586	86,092	93,165	69,165
Program Costs	7,365	8,001	9,550	9,550
Total	\$ 122,805	\$ 142,577	\$ 144,730	\$ 120,730
<u>Capital Improvement Sales Tax</u>				
Economic Development Projects	\$ 554,679	\$ 538,919	\$ 597,500	\$ 547,500
Total	\$ 554,679	\$ 538,919	\$ 597,500	\$ 547,500
<u>Housing Development Grants</u>				
Federal Home Loan Bank Grant	\$ -	\$ 11,794	\$ 152,010	\$ -
Total	\$ -	\$ 11,794	\$ 152,010	\$ -

SPECIAL PROJECTS

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGETED</u>	2020-21 <u>PROPOSED</u>
<u>Health</u>				
County Health Department	\$ 21,150	\$ 21,150	\$ 21,150	\$ 21,150
Human Society	59,298	61,080	63,000	63,000
Special Animal Control Project	1,060	627	2,000	2,000
First Responder	22,286	25,997	27,000	27,000
Total	\$ 103,793	\$ 108,853	\$ 113,150	\$ 113,150
<u>Casino Revenue Projects</u>				
Riverfront Economic Development	\$ 98,361	\$ 92,481	\$ 84,000	\$ 75,000
Old Towne Cape	117,000	117,000	114,000	101,820
Total	\$ 215,361	\$ 209,481	\$ 198,000	\$ 176,820
<u>Sewer Projects</u>				
Sewer Treatment Maint. Project	\$ 60,863	\$ 30,865	\$ 18,000	\$ 18,000
Total	\$ 60,863	\$ 30,865	\$ 18,000	\$ 18,000
<u>Water Projects</u>				
Meter Replacement Program	\$ 139,116	\$ 8,116	\$ -	\$ -
Total	\$ 139,116	\$ 8,116	\$ -	\$ -
<u>Solid Waste Projects</u>				
Leaf Collection	\$ 36,092	\$ 50,694	\$ 13,000	\$ 13,000
Public Education	30,000	57,500	123,554	55,000
Storm Damage	602	-	-	-
Total	\$ 66,694	\$ 108,194	\$ 136,554	\$ 68,000
<u>Golf Projects</u>				
Special Events	\$ 3,334	\$ 2,418	\$ 3,755	\$ 3,755
Program Costs	88	868	230	230
Total	\$ 3,423	\$ 3,286	\$ 3,985	\$ 3,985
<u>Indoor Sports Complex Projects</u>				
League costs	\$ 11,259	\$ 12,510	\$ 23,655	\$ 23,655
Class costs	4,555	8,954	9,320	9,320
Special event costs	3,948	5,822	8,960	8,960
Total	\$ 19,762	\$ 27,285	\$ 41,935	\$ 41,935
<u>Softball Complex Projects</u>				
League costs	\$ 64,220	\$ 62,858	\$ 78,500	\$ 78,500
Tournaments	3,589	713	4,255	4,255
Total	\$ 67,809	\$ 63,571	\$ 82,755	\$ 82,755

SPECIAL PROJECTS

	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>BUDGETED</u>	<u>2020-21</u> <u>PROPOSED</u>
<u>Fleet Management Fund</u>				
Storm Damage	\$ 4,620	\$ -	\$ -	\$ -
Total	\$ 4,620	\$ -	\$ -	\$ -
<u>Employee Benefits Fund</u>				
Federal Taxes	\$ 1,530	\$ -	\$ 1,500	\$ 1,500
Total	\$ 1,530	\$ -	\$ 1,500	\$ 1,500
TOTAL SPECIAL PROJECTS	<u>\$ 1,973,809</u>	<u>\$ 2,356,711</u>	<u>\$ 2,111,039</u>	<u>\$ 1,852,723</u>

CAPITAL PROJECTS

	<u>2017-18 ACTUAL</u>	<u>2018-19 ACTUAL</u>	<u>2019-20 BUDGET</u>	<u>2020-21 PROPOSED</u>
<u>General Fund</u>				
Fire Station #1 Parking Lot	\$ 8,320	\$ -	\$ -	\$ -
Park Maintenance - N Water St .Proj	-	74,965	-	-
	<u>\$ 8,320</u>	<u>\$ 74,965</u>	<u>\$ -</u>	<u>\$ -</u>
<u>Airport</u>				
Runway 2/20 Overlay & Rehab	\$ 680,561	\$ -	\$ -	\$ -
Runway 10/28 Lighting Rehab	29,910	20,653	-	-
	<u>\$ 710,472</u>	<u>\$ 20,653</u>	<u>\$ -</u>	<u>\$ -</u>
<u>Parks and Recreation</u>				
Metal Storage Building at Shawnee Community Center	\$ 12,500	\$ -	\$ -	\$ -
	<u>\$ 12,500</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<u>General Capital Imp. Projects</u>				
Police Station	\$ 94,041	\$ 85,731	\$ -	\$ -
Fire Station #4	(2,691)	-	-	-
Fire Station #1	2,428	-	-	-
Fire Station #2	30,562	-	-	-
Indoor Sports Complex	(29,070)	-	-	-
Total	<u>\$ 95,270</u>	<u>\$ 85,731</u>	<u>\$ -</u>	<u>\$ -</u>
<u>Street Capital Improvement</u>				
Sprigg Street Bridge	\$ (193,527)	\$ -	\$ -	\$ -
Total	<u>\$ (193,527)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<u>STP-U Projects</u>				
Independence/Gordonville Intersection Improvments	\$ 1,046	\$ -	\$ -	\$ -
Total	<u>\$ 1,046</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<u>Casino Revenue Fund</u>				
Land Minnesota Street	\$ 51,850	\$ -	\$ -	\$ -
Parking Lot - 116 N. Spanish	-	85,450	-	-
Cape Public Art - Fountain Street	(7,249)	-	-	-
	<u>\$ 44,600</u>	<u>\$ 85,450</u>	<u>\$ -</u>	<u>\$ -</u>

CAPITAL PROJECTS

	2017-18 <u>ACTUAL</u>	2018-19 <u>ACTUAL</u>	2019-20 <u>BUDGET</u>	2020-21 <u>PROPOSED</u>
<u>Riverfront Region Economic Development Fund</u>				
Riverfront Projects	\$ -	\$ -	\$ 266,115	\$ 224,870
	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 266,115</u>	<u>\$ 224,870</u>
<u>Enterprise Funds Projects</u>				
I/I Program	\$ -	\$ 100,000	\$ 150,000	\$ 325,000
Other Sewer Projects	22,863	21,173	-	-
Main Extensions for Development	13,547	21,719	125,000	125,000
2" Water Main Replacement	118,897	56,935	125,000	125,000
Wastewater Treatment Plant Replacement	470,505	1,406	-	-
Water Distribution Improvements	-	-	100,000	100,000
Plant 1 Improvements	1,972	765	-	-
Plant #1 Upgrades	-	271,718	1,020,000	300,000
LaSalle Tank	(11,853)	-	-	-
LaSalle Booset Pump Station, Generator, and Water Main	12,401	(6,245)	-	-
Boutin Drive & LaSalle Tank Water Main	9,981	-	-	-
Gordonville Booster Pump	115,472	533,561	-	-
Metal Storage Building Sportsplex	18,609	-	-	-
Gordonville Tank Painting	940,111	38,173	-	-
Meadowbrook Tank #1 Painting	393,087	1,384	-	-
IPS Automatic Course Screen Phase 1	-	57,344	-	-
Riverfront Force Main Repairs	136,822	-	-	-
Riverfront Force Main Repairs - Phase II	-	161,338	-	-
Replace Three Grit Pumps in Workheads	-	-	175,000	-
IPS "N" Pump Conversion	-	-	-	300,000
County Park/LaSalle Pressure Zone Distribution Main	-	-	-	300,000
Plant 2 Evaluation	-	-	-	150,000
Water Master Plan	-	-	-	250,000
	<u>\$ 2,242,413</u>	<u>\$ 1,259,271</u>	<u>\$ 1,695,000</u>	<u>\$ 1,975,000</u>
Total	<u>\$ 2,242,413</u>	<u>\$ 1,259,271</u>	<u>\$ 1,695,000</u>	<u>\$ 1,975,000</u>

CAPITAL PROJECTS

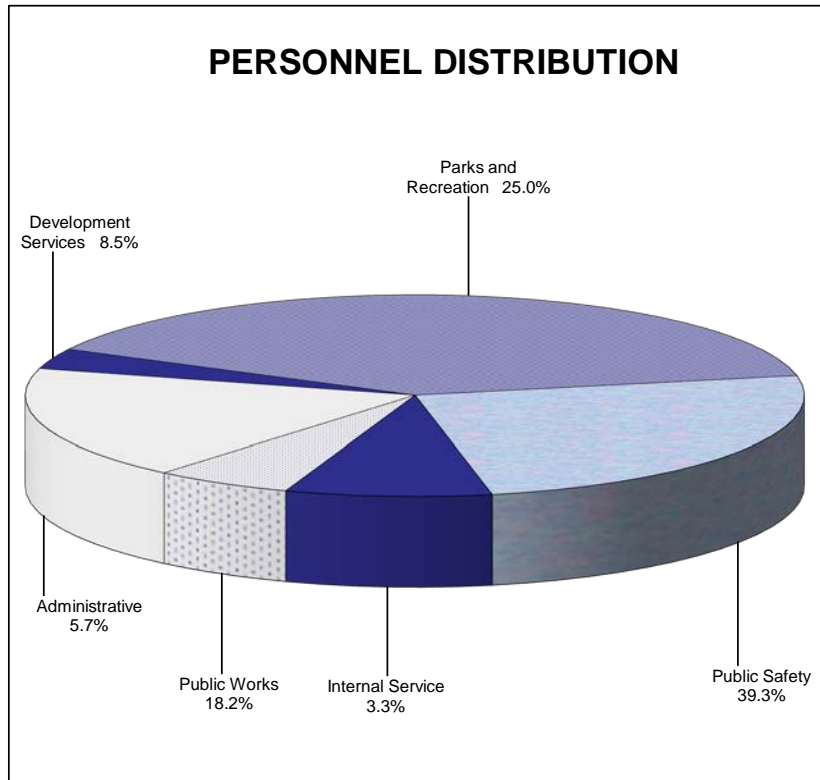
	<u>2017-18</u> <u>ACTUAL</u>	<u>2018-19</u> <u>ACTUAL</u>	<u>2019-20</u> <u>BUDGET</u>	<u>2020-21</u> <u>PROPOSED</u>
<u>Motor Fuel Tax</u>				
Diverging Diamond Interchange Southern Expressway and Lynwood Bridge	\$ -	\$ 337,527	\$ -	\$ -
	<u>285,244</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total	\$ 285,244	\$ 337,527	\$ -	\$ -
<u>Transportation Sales Tax</u>				
Existing Street Paving Program	\$ 469,185	\$ 588,770	\$ 700,000	\$ 700,000
Downtown Sidewalk Replacement and Riverfront Lighting Upgrade	94,316	-	-	-
Bloomfield Rd-Benton Hill-White Oaks	166,410	102,335	-	-
Veterans Memorial Dr.-Ph V	97,255	114,677	-	-
Lexington-Sherwood & W. Cape Rock	746,969	-	-	-
Independence Gordonville to Sunset	-	361,713	3,300,000	835,000
Main-Roberts to East Cape Rock	-	42,566	1,000,000	75,000
West End - Rose to Bertling	79,654	120,308	2,900,000	50,000
Independence Sidewalk	12,979	145,827	-	-
Sloan Creek Bridge Super Structure	945,315	142,762	-	-
Concrete Street Repair	1,112,188	1,442,107	850,000	850,000
Sprigg, William to Broadway	-	567	-	1,700,000
Upgrade Street Lights to LED Bulbs	211,815	80,835	115,000	165,000
Sidewalk Gap and Point Repair	-	278,102	-	125,000
Fountain Street-William to Independence	-	-	-	1,000,000
Safety Improvements	-	-	-	1,000,000
Neighborhood Street Repair	178,704	-	-	-
	<u>178,704</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total	\$ 4,114,791	\$ 3,420,568	\$ 8,865,000	\$ 6,500,000
TOTAL CAPITAL PROJECTS	\$ 7,321,128	\$ 5,284,166	\$ 10,826,115	\$ 8,699,870

AUTHORIZED POSITIONS SUMMARY
Full Time Equivalents (FTE's)

	<u>Actual 2014-15</u>	<u>Actual 2015-16</u>	<u>Actual 2016-17</u>	<u>Actual 2017-18</u>	<u>Actual 2018-19</u>	<u>Actual 2019-20</u>	<u>Proposed 2020-21</u>
<u>Administrative</u>							
City Manager	3.40	3.40	4.40	4.40	4.40	4.40	4.40
City Attorney	3.50	3.50	3.50	3.50	3.50	3.50	3.50
Human Resources	3.50	3.50	3.50	3.50	4.10	4.10	3.50
Finance	6.88	6.88	6.88	7.85	7.85	7.85	7.19
Facility Maintenance	3.00	3.00	3.00	3.00	3.00	3.99	3.99
Municipal Court	5.00	5.00	5.00	5.50	5.00	5.00	5.00
Public Awareness	2.15	2.15	2.15	2.15	2.15	2.15	1.15
Interdepartmental	-	-	-	1.30	-	-	-
TOTAL	<u>27.43</u>	<u>27.43</u>	<u>28.43</u>	<u>31.20</u>	<u>30.00</u>	<u>30.99</u>	<u>28.73</u>
<u>Development Services</u>							
Planning	4.30	4.30	4.33	5.03	4.00	4.00	4.00
Inspection	7.30	8.30	8.33	8.59	8.40	8.40	8.40
Engineering	<u>16.32</u>	<u>17.02</u>	<u>17.05</u>	<u>16.05</u>	<u>16.05</u>	<u>16.05</u>	<u>15.05</u>
<u>Airport</u>							
Operations	8.66	8.66	9.02	9.02	9.02	9.34	8.34
FBO Operations	<u>6.60</u>	<u>6.60</u>	<u>6.99</u>	<u>6.99</u>	<u>6.99</u>	<u>6.99</u>	<u>6.99</u>
Airport Total	<u>15.26</u>	<u>15.26</u>	<u>16.01</u>	<u>16.01</u>	<u>16.01</u>	<u>16.33</u>	<u>15.33</u>
TOTAL	<u>43.18</u>	<u>44.88</u>	<u>45.72</u>	<u>45.68</u>	<u>44.47</u>	<u>44.79</u>	<u>42.78</u>
<u>Parks and Recreation</u>							
Park Maintenance	23.56	24.25	24.25	24.25	24.17	24.17	22.90
Cemetery	3.98	3.98	3.98	3.98	3.83	3.93	3.93
Arena Building Maintenance	3.93	3.93	3.90	3.90	3.90	3.88	3.88
Central Pool	9.23	9.26	9.26	8.39	8.88	8.54	9.12
Family Aquatic Center	17.02	17.14	17.75	17.65	18.18	17.46	16.88
Recreation	11.31	11.33	11.42	9.70	11.32	11.00	9.92
Osage Park	11.70	11.67	12.48	12.67	13.24	13.02	12.77
Shawnee Park Comm. Ctr.	5.38	5.13	4.85	5.00	4.68	4.50	4.50
Golf Course	11.45	10.95	11.06	10.53	10.48	10.49	10.49
Indoor Sports Complex	-	-	-	14.96	13.26	13.51	13.51
Softball Complex	<u>17.64</u>	<u>17.56</u>	<u>17.93</u>	<u>17.73</u>	<u>17.58</u>	<u>17.09</u>	<u>17.09</u>
TOTAL	<u>115.20</u>	<u>115.20</u>	<u>116.88</u>	<u>128.76</u>	<u>129.52</u>	<u>127.59</u>	<u>124.99</u>
<u>Public Safety</u>							
Health	3.52	3.52	3.50	3.50	3.50	3.50	3.50
Police	104.46	109.46	112.44	113.44	116.44	120.48	124.48
Fire	<u>65.00</u>	<u>65.00</u>	<u>65.00</u>	<u>65.00</u>	<u>65.00</u>	<u>65.00</u>	<u>69.00</u>
TOTAL	<u>172.98</u>	<u>177.98</u>	<u>180.94</u>	<u>181.94</u>	<u>184.94</u>	<u>188.98</u>	<u>196.98</u>
<u>Internal Service</u>							
Information Technology	3.65	3.65	3.65	3.65	4.15	4.15	4.00
Fleet	<u>12.45</u>	<u>12.45</u>	<u>12.45</u>	<u>12.45</u>	<u>12.45</u>	<u>12.45</u>	<u>12.45</u>
TOTAL	<u>16.10</u>	<u>16.10</u>	<u>16.10</u>	<u>16.10</u>	<u>16.60</u>	<u>16.60</u>	<u>16.45</u>

AUTHORIZED POSITIONS SUMMARY
Full Time Equivalents (FTE's)

	<u>Actual 2014-15</u>	<u>Actual 2015-16</u>	<u>Actual 2016-17</u>	<u>Actual 2017-18</u>	<u>Actual 2018-19</u>	<u>Actual 2019-20</u>	<u>Proposed 2020-21</u>
Public Works							
Street	22.80	22.81	22.81	22.92	22.92	22.31	22.31
Sewer							
Stormwater	6.88	6.38	6.38	6.38	6.38	6.38	7.38
Main Street Levees	0.84	0.84	0.84	0.84	0.72	0.72	0.72
Sludge	3.00	3.00	3.00	3.00	3.00	4.00	4.00
Wastewater Operations	11.92	11.92	11.92	11.92	11.92	11.92	11.92
Line Maintenance	13.18	13.18	13.18	13.18	13.18	13.18	13.23
Sewer Total	<u>35.82</u>	<u>35.32</u>	<u>35.32</u>	<u>35.32</u>	<u>35.20</u>	<u>36.20</u>	<u>37.25</u>
Water	5.72	5.72	5.72	5.72	6.72	6.72	6.77
Solid Waste							
Transfer Station	3.38	3.38	3.38	3.38	5.38	5.38	5.38
Residential	13.09	13.09	12.09	12.09	12.09	12.09	12.14
Commercial							
Landfill							
Recycling	6.63	6.63	6.63	6.63	6.63	7.13	7.13
Solid Waste Total	<u>23.10</u>	<u>23.10</u>	<u>22.10</u>	<u>22.10</u>	<u>24.10</u>	<u>24.60</u>	<u>24.65</u>
TOTAL	<u>87.44</u>	<u>86.95</u>	<u>85.95</u>	<u>86.06</u>	<u>88.94</u>	<u>89.83</u>	<u>90.98</u>
TOTAL FTE'S	<u>462.33</u>	<u>468.54</u>	<u>474.02</u>	<u>489.74</u>	<u>494.47</u>	<u>498.77</u>	<u>500.91</u>



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<u>Grade</u>	<u>Minimum</u>	<u>Midpoint</u>	<u>Maximum</u>
X	92,186	115,939	139,734
W	83,200	105,019	126,110
V	75,650	95,118	114,650
U	68,515	86,195	103,854
T	62,088	78,104	94,078
S	56,243	70,741	85,238
R	50,939	64,126	77,230
Q	46,134	58,074	69,950
P	41,808	52,603	63,357
O	39,811	50,086	60,341
N	37,877	47,674	57,408
M	36,046	45,365	54,642
L	34,299	43,181	52,021
K	32,677	41,101	49,525
J	31,096	39,125	47,112
I	29,578	37,211	44,845
H	28,142	35,443	42,682
G	26,832	33,738	40,622
F	25,522	32,074	38,688
E	24,294	30,555	36,816
D	23,109	29,078	35,048
C	22,006	27,685	33,363
B	20,946	26,333	31,720
A	19,594	24,669	29,723

Public Safety

LL	79,752	100,288	120,845
KK	72,229	90,858	109,466
JJ	65,441	82,288	99,157
II	59,259	74,544	89,827
HH	53,685	67,561	81,379
GG	48,639	61,224	73,752
FF	44,093	55,446	66,828
EE	41,963	52,776	63,672
DD	39,956	50,223	60,550
CC	38,004	47,789	57,557
BB	36,142	45,501	54,712
AA	34,411	43,299	52,189

TAX RATE ANALYSIS*

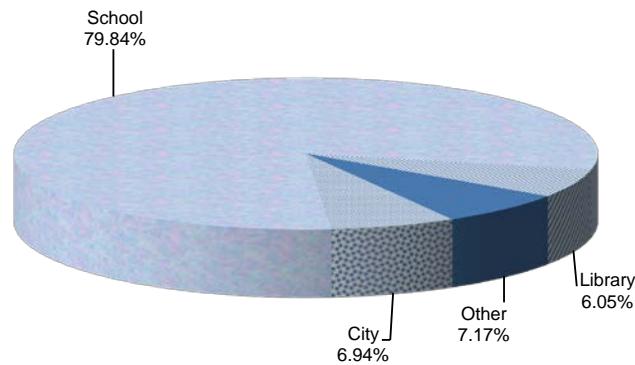
Fiscal Year	General Fund	Library Fund	Health Fund	65 Airport	Parks & Recreation	1984 Bldg. Bonds	Total Levy	Business District
1963-64	0.8700	0.1300	0.0700	0.06	0.17		1.3000	
1964-65	0.8700	0.1400	0.0600	0.05	0.17		1.2900	
1965-66	0.8700	0.2000	0.0600	0.19	0.17		1.4900	
1966-67	0.8700	0.2000	0.0600	0.19	0.17		1.4900	
1967-68	0.8700	0.2000	0.0600	0.19	0.13		1.4500	
1968-69	0.9600	0.2000	0.0600	0.19			1.4100	
1969-70	0.9600	0.2000	0.0600	0.19			1.4100	
1970-71	0.5000	0.2000	0.0600	0.19			0.9500	
1971-72	0.5000	0.2000	0.0600	0.09			0.8500	
1972-73	0.5000	0.2000	0.0600	0.09			0.8500	
1973-74	0.5000	0.2000	0.0600	0.08			0.8400	
1974-75	0.4400	0.1800	0.0500	0.07			0.7400	
1975-76	0.4400	0.2000	0.0500	0.07			0.7600	
1976-77	0.4300	0.2000	0.0600	0.05			0.7400	
1977-78	0.4200	0.2000	0.0700	0.05			0.7400	
1978-79	0.4200	0.2000	0.0700	0.05			0.7400	
1979-80	0.4200	0.2000	0.0700	0.05			0.7400	
1980-81	0.4200	0.2000	0.0700	0.05			0.7400	
1981-82	0.4200	0.2000	0.0500	0.05			0.7200	
1982-83	0.4200	0.2000	0.0500	0.05			0.7200	
1983-84	0.4200	0.2000	0.0500	0.05			0.7200	
1984-85	0.4200	0.2000	0.0500	0.05			0.7200	0.8500
1985-86	0.3000	0.1400	0.0400				0.4800	0.8500
1986-87	0.3000	0.1400	0.0400			0.10	0.5800	0.8500
1987-88	0.3000	0.1400	0.0400			0.10	0.5800	0.8500
1988-89	0.3000	0.1400	0.0400			0.10	0.5800	0.8500
1989-90	0.3000	0.1400	0.0400			0.10	0.5800	0.7700
1990-91	0.3000	0.1400	0.0400			0.10	0.5800	0.7700
1991-92	0.3000	0.1400	0.0400			0.10	0.5800	0.8000
1992-93	0.3100	0.1500	0.0400			0.10	0.6000	0.8000
1993-94	0.3200	0.1600	0.0500			0.10	0.6300	0.8000
1994-95	0.3200	0.1600	0.0500			0.10	0.6300	0.8000
1995-96	0.3200	0.1600	0.0500			0.10	0.6300	0.8000
1996-97	0.3300	0.1700	0.0600			0.10	0.6600	0.8000
1997-98	0.3200	0.1700	0.0600			0.10	0.6500	0.7900
1998-99	0.3200	0.1700	0.0600			0.10	0.6500	0.7900
1999-00	0.3200	0.1700	0.0600			0.10	0.6500	0.7900
2000-01	0.3200	0.1700	0.0600			0.10	0.6500	0.7900
2001-02	0.3128	0.1664	0.0586			0.10	0.6378	0.7838
2002-03	0.3135	0.1665	0.0587			0.10	0.6387	0.7793
2003-04	0.3135	0.1665	0.0587			0.10	0.6387	0.7605
2004-05	0.3135	0.1665	0.0587				0.5387	0.7576
2005-06	0.3135	0.1665	0.0587				0.5387	0.7576
2006-07	0.3135	0.1665	0.0587				0.5387	0.7576
2007-08	0.2991	0.3090	0.0560				0.6641	0.6763
2008-09	0.3030	0.3118	0.0567				0.6715	0.6763
2009-10	0.3004	0.3095	0.0562				0.6661	0.6708
2010-11	0.3018	0.3112	0.0565				0.6695	0.6708
2011-12	0.3018	0.3112	0.0565				0.6695	0.6708
2012-13	0.3027	0.3132	0.0567				0.6726	0.6734
2013-14	0.3027	0.3132	0.0567				0.6726	0.6738
2014-15	0.3027	0.3132	0.0567				0.6726	0.6869
2015-16	0.3027	0.3132	0.0567				0.6726	0.6866
2016-17	0.3037	0.3141	0.0569				0.6747	0.6699
2017-18	0.3033	0.3141	0.0568				0.6742	0.7076
2018-19	0.3037	0.3143	0.0569				0.6749	0.7076
2019-20	0.3044	0.3152	0.0570				0.6766	0.7076

* All tax rates are presented per \$100 of assessed valuation.

ASSESSED VALUE OF TAXABLE PROPERTY

Fiscal Year	Real Estate	Personal Property	Merchants & Manufacturing	R. R. & Utilities	Total	Percent of Change
1964-65	\$32,223,860	\$6,202,220	\$3,505,020	\$1,392,456	\$43,323,556	
1965-66	34,412,340	6,649,080	3,640,340	1,505,642	46,207,402	6.7%
1966-67	35,604,340	7,332,440	3,715,960	1,753,515	48,406,255	4.8%
1967-68	38,355,900	8,082,200	3,832,540	2,031,867	52,302,507	8.0%
1968-69	42,186,000	8,237,220	4,198,580	2,224,729	56,846,529	8.7%
1969-70	43,981,400	8,668,680	4,102,600	2,441,012	59,193,692	4.1%
1970-71	45,439,880	8,863,100	4,274,420	2,626,754	61,204,154	3.4%
1971-72	47,000,480	9,786,720	4,345,800	2,783,860	63,916,860	4.4%
1972-73	50,059,300	9,764,480	4,619,500	2,930,205	67,373,485	5.4%
1973-74	54,712,920	10,686,700	5,286,160	3,110,970	73,796,750	9.5%
1974-75	63,400,200	11,756,920	5,874,980	3,474,335	84,506,435	14.5%
1975-76	65,330,200	11,923,720	6,057,040	4,068,333	87,379,293	3.4%
1976-77	68,883,290	11,810,410	6,305,540	4,235,363	91,234,603	4.4%
1977-78	73,046,700	10,338,290	6,491,940	4,340,871	94,217,801	3.3%
1978-79	78,801,900	12,395,315	6,679,400	5,006,308	102,882,923	9.2%
1979-80	80,342,400	13,123,035	6,684,900	4,880,684	105,031,019	2.1%
1980-81	84,762,810	13,660,940	6,651,520	5,412,522	110,487,792	5.2%
1981-82	98,001,550	13,749,508	6,764,940	5,330,614	123,846,612	12.1%
1982-83	98,615,210	13,389,800	12,915,080	5,421,885	130,341,975	5.2%
1983-84	100,419,370	14,837,940	12,608,280	4,198,382	132,063,972	1.3%
1984-85	99,992,640	13,586,410	13,048,370	13,844,701	140,472,121	6.4%
1985-86	156,607,540	28,628,085		19,026,515	204,262,140	45.4%
1986-87	161,046,740	29,644,440		20,464,762	211,155,942	3.4%
1987-88	165,181,180	29,852,921		20,611,933	215,646,034	2.1%
1988-89	169,915,310	30,499,772		20,331,289	220,746,371	2.4%
1989-90	177,974,550	32,833,840		20,697,281	231,505,671	4.9%
1990-91	181,481,140	32,995,384		20,683,803	235,160,327	1.6%
1991-92	184,638,910	40,378,970		21,491,906	246,509,786	4.8%
1992-93	188,852,960	42,109,675		22,146,745	253,109,380	2.7%
1993-94	195,809,200	45,126,875		17,950,900	258,886,975	2.3%
1994-95	203,600,210	51,733,340		19,113,775	274,447,325	6.0%
1995-96	208,809,260	61,421,730		18,527,925	288,758,915	5.2%
1996-97	215,300,380	69,259,255		19,044,414	303,604,049	5.1%
1997-98	245,894,550	72,237,580		19,406,348	337,538,478	11.2%
1998-99	251,356,660	74,549,645		19,905,580	345,811,885	2.5%
1999-00	260,802,360	77,883,292		20,345,362	359,031,014	3.8%
2000-01	269,016,020	85,006,163		21,291,449	375,313,632	4.5%
2001-02	296,023,850	87,066,979		22,577,736	405,668,565	8.1%
2002-03	302,459,240	86,673,333		21,998,931	411,131,504	1.3%
2003-04	314,074,280	82,030,473		21,820,611	417,925,364	1.7%
2004-05	321,044,100	80,569,040		23,284,355	424,897,495	1.7%
2005-06	346,656,300	85,331,600		15,302,627	447,290,527	5.3%
2006-07	361,998,920	94,755,320		15,006,408	471,760,648	5.5%
2007-08	408,385,280	97,850,863		15,766,380	522,002,523	10.6%
2008-09	421,542,710	90,205,672		15,241,138	526,989,520	1.0%
2009-10	432,056,440	90,443,151		16,382,003	538,881,594	2.3%
2010-11	436,383,490	88,756,143		17,016,310	542,155,943	0.6%
2011-12	441,787,760	86,786,204		18,075,415	546,649,379	0.8%
2012-13	444,515,940	89,254,739		18,277,472	552,048,151	1.0%
2013-14	464,088,030	104,466,758		18,422,026	586,976,814	6.3%
2014-15	473,052,490	109,377,874		19,401,222	601,831,586	2.5%
2015-16	478,128,650	118,311,608		21,179,053	617,619,311	2.6%
2016-17	484,614,340	115,659,020		21,212,084	621,485,444	0.6%
2017-18	503,024,280	116,243,334		21,608,170	640,875,784	3.1%
2018-19	511,342,160	121,991,825		21,397,543	654,731,528	2.2%
2019-20	522,707,860	129,804,030		24,755,247	677,267,137	3.4%
				Average Change		5.3%
				5 Year Average Change		2.4%

What Does a City Property Owner Pay?



Year	City	Road/Bridge	School	Library	Other	Total
1984	0.5200	0.3500	3.3200	0.2000	0.2300	4.6200
1985	0.3400	0.2500	2.3400	0.1400	0.1700	3.2400
1986	0.4400	0.2500	2.3600	0.1400	0.2700	3.4600
1987	0.4400	0.2500	2.4600	0.1400	0.2700	3.5600
1988	0.4400	0.2500	2.9200	0.1400	0.2700	4.0200
1989	0.4400	0.2500	2.8400	0.1400	0.2700	3.9400
1990	0.4400	0.2500	2.8300	0.1400	0.2700	3.9300
1991	0.4400	0.2600	2.8500	0.1400	0.3200	4.0100
1992	0.4500	0.2600	2.8700	0.1500	0.3200	4.0500
1993	0.4700	0.2700	2.8700	0.1600	0.3200	4.0900
1994	0.4700	0.2700	2.8600	0.1600	0.3200	4.0800
1995	0.4700	0.2800	2.8800	0.1600	0.3400	4.1300
1996	0.4900	0.2800	2.8800	0.1700	0.3400	4.1600
1997	0.4800	0.2700	3.3800	0.1700	0.3400	4.6400
1998	0.4800	0.2700	3.4100	0.1700	0.3400	4.6700
1999	0.4800	0.2700	3.4100	0.1700	0.3400	4.6700
2000	0.4800	0.2700	3.4100	0.1700	0.3400	4.6700
2001	0.4714	0.2639	3.9900	0.1664	0.3345	5.2262
2002	0.4722	0.2681	3.9900	0.1665	0.3410	5.2378
2003	0.4722	0.2681	3.9900	0.1665	0.3410	5.2378
2004	0.3722	0.2681	4.1600	0.1665	0.3410	5.3078
2005	0.3722	0.2681	4.1600	0.1665	0.3410	5.3078
2006	0.3722	0.2681	4.1567	0.1665	0.3410	5.3045
2007	0.3551	0.0000	4.0284	0.3090	0.3287	5.0212
2008	0.3597	0.0000	4.1567	0.3118	0.3299	5.1581
2009	0.3566	0.0000	4.1567	0.3095	0.3275	5.1503
2010	0.3583	0.0000	4.1567	0.3112	0.3275	5.1537
2011	0.3583	0.0000	4.1567	0.3112	0.2890	5.1152
2012	0.3594	0.0000	4.1567	0.3132	0.3662	5.1955
2013	0.3594	0.0000	4.1567	0.3132	0.3729	5.2022
2014	0.3594	0.0000	4.1567	0.3132	0.3891	5.2184
2015	0.3594	0.0000	4.1567	0.3132	0.3631	5.1924
2016	0.3606	0.0000	4.1567	0.3141	0.3569	5.1883
2017	0.3601	0.0000	4.1567	0.3141	0.3782	5.2091
2018	0.3606	0.0000	4.1567	0.3143	0.3650	5.1966
2020	0.3614	0.0000	4.1567	0.3152	0.3733	5.2066

The reduction in tax rates in 1985 is a direct result of reassessment. At the present, the County assesses residential property at 19% of its actual value (as determined by Missouri statutes.) In 2019, the City's tax levy was .3614 per \$100 of assessed valuation. An individual who owns a home with an actual value of \$100,000 will pay the following tax to the City:

$$\begin{aligned}
 &\$100,000 \times 19\% = \$19,000 \text{ Assessed Valuation} \\
 &\$19,000/100 = 190 \times .3614 = \$68.67 \text{ (City Property Tax)}
 \end{aligned}$$

CITY OF CAPE GIRARDEAU
Debt Statement

	<u>Outstanding Principal Balance</u>	<u>Debt Service Reserves</u>	<u>Net Debt Outstanding</u>	<u>Authorized By</u>
State Revolving Fund Bonds				
2000B Sewer SRF Bonds	1,620,000		1,620,000	Public Vote
2012 SRF Sewer Revenue Direct Loan	24,400,000		24,400,000	Public Vote
2013A SRF Sewer Revenue Direct Loan	2,549,000		2,549,000	Public Vote
2013B SRF Sewer Revenue Direct Loan	28,039,000		28,039,000	Public Vote
	56,608,000		56,608,000	
Revenue Bonds				
2010 MO Waterworks System Revenue Bonds	566,900		566,900	Public Vote
2019 Water System Refunding Revenue Bonds	8,650,000		8,650,000	Public Vote
	9,216,900		9,216,900	
Annual Appropriation Debt				
2013 Direct Loan	2,848,072		2,848,072	Council Election
2015A Special Obligation Bonds	6,925,000		6,925,000	Public Vote
2016 Special Obligation Bonds	17,670,000		17,670,000	Public Vote
2018 Special Obligation Bonds	8,710,000		8,710,000	Public Vote
2020 Special Obligation Bonds	17,135,000		17,135,000	Council Election
	53,288,072		53,288,072	
TOTAL CURRENT OUTSTANDING OBLIGATIONS	\$119,112,972		\$119,112,972	

Computation of Legal Debt Margin

Assessed Value	<u>\$675,844,022</u>
Legal Debt Margin:	
Legal Debt Margin -Debt limitation - 20 percent of total assessed value	<u>\$135,168,804 1)</u>

1) No General Obligation debt currently outstanding.

CITY OF CAPE GIRARDEAU
Total Debt Service Outstanding By Bond Type
July 1, 2020

	State Revolving Fund	Revenue Bonds	Leasehold Revenue Bonds	Special Obligation Bonds	TOTAL
06-30-21	6,197,350	1,354,571	59,357	2,848,310	10,459,588
06-30-22	4,523,717	1,354,150	59,792	3,174,886	9,112,545
06-30-23	4,522,867	1,354,750	60,208	4,441,649	10,379,474
06-30-24	4,521,103	1,354,350	60,607	4,465,009	10,401,069
06-30-25	4,519,400	1,352,950	60,987	4,489,531	10,422,868
06-30-26	4,518,710	1,350,550	61,450	4,094,826	10,025,536
06-30-27	4,517,961	1,352,150	61,892	4,110,222	10,042,225
06-30-28	4,514,117	892,550	62,416	4,121,862	9,590,945
06-30-29	4,514,164	894,450	62,818	4,147,411	9,618,843
06-30-30	4,512,009	890,600	63,301	4,167,892	9,633,802
06-30-31	4,509,613	891,150		5,308,378	10,709,141
06-30-32	4,506,941	890,950		5,128,297	10,526,188
06-30-33	4,505,945			5,129,567	9,635,512
06-30-34	4,503,529			4,460,034	8,963,563
06-30-35	2,245,715			2,327,895	4,573,610
06-30-36				474,954	474,954
	<u>\$67,133,141</u>	<u>\$13,933,171</u>	<u>\$612,828</u>	<u>\$62,890,723</u>	<u>\$144,569,863</u>

CITY OF CAPE GIRARDEAU
Total Debt Service Outstanding by Repayment Source
July 1, 2020

	User Fees	Taxes	General Fund Revenues	State Subsidy (SRE)	Debt Reserves	Internal Service Charges	Total
06-30-21	1,185,918	9,242,485					10,459,588
06-30-22	1,187,182	7,925,363		31,185			9,112,545
06-30-23	1,184,323	9,195,151					10,379,474
06-30-24	1,185,447	9,215,622					10,401,069
06-30-25	1,185,027	9,237,841					10,422,868
06-30-26	1,183,140	8,842,396					10,025,536
06-30-27	1,185,082	8,857,143					10,042,225
06-30-28	1,185,756	8,405,189					9,590,945
06-30-29	1,187,433	8,431,410					9,618,843
06-30-30	1,183,054	8,450,748					9,633,802
06-30-31	1,123,937	9,585,204					10,709,141
06-30-32	1,121,988	9,404,200					10,526,188
06-30-33	228,862	9,406,650					9,635,512
06-30-34	226,513	8,737,050					8,963,563
06-30-35	113,988	4,459,622					4,573,610
06-30-36	-	474,954					474,954
	<u>\$14,667,650</u>	<u>\$129,871,028</u>	<u>\$ -</u>	<u>\$31,185</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$144,569,863</u>

DEBT SERVICE
 Schedule of Requirements
 STATE REVOLVING FUND
 2000B Issue (1)

Period Ending	Interest Rate	Principal Due	Interest Due (2)	Total Payments
07/01/20	5.500%	<u>1,620,000</u>	<u>52,650</u>	<u>1,672,650</u>
		\$1,620,000	\$52,650	\$1,672,650

Weighted Average Life = 0.00 Months

(1) 70% of gross interest is paid by state subsidy

(2) Gross interest before subsidy. January payments includes .5% administrative fee.

DEBT SERVICE
Schedule of Requirements
STATE REVOLVING FUND DIRECT LOAN
Issue 2012

Period Ending	Interest Rate	Principal Due	Interest Due (1)	Total Payments
07-01-20	1.430%	705,000	296,460	1,001,460
01-01-21	1.430%	714,000	287,894	1,001,894
07-01-21	1.430%	723,000	279,219	1,002,219
01-01-22	1.430%	732,000	270,435	1,002,435
07-01-22	1.430%	741,000	261,541	1,002,541
01-01-23	1.430%	750,000	252,538	1,002,538
07-01-23	1.430%	759,000	243,425	1,002,425
01-01-24	1.430%	768,000	234,203	1,002,203
07-01-24	1.430%	778,000	224,872	1,002,872
01-01-25	1.430%	787,000	215,420	1,002,420
07-01-25	1.430%	797,000	205,857	1,002,857
01-01-26	1.430%	807,000	196,174	1,003,174
07-01-26	1.430%	817,000	186,369	1,003,369
01-01-27	1.430%	827,000	176,442	1,003,442
07-01-27	1.430%	837,000	166,394	1,003,394
01-01-28	1.430%	847,000	156,225	1,003,225
07-01-28	1.430%	858,000	145,934	1,003,934
01-01-29	1.430%	868,000	135,509	1,003,509
07-01-29	1.430%	879,000	124,963	1,003,963
01-01-30	1.430%	890,000	114,283	1,004,283
07-01-30	1.430%	901,000	103,469	1,004,469
01-01-31	1.430%	912,000	92,522	1,004,522
07-01-31	1.430%	923,000	81,441	1,004,441
01-01-32	1.430%	934,000	70,227	1,004,227
07-01-32	1.430%	946,000	58,879	1,004,879
01-01-33	1.430%	958,000	47,385	1,005,385
07-01-33	1.430%	969,000	35,745	1,004,745
01-01-34	1.430%	981,000	23,972	1,004,972
07-01-34	1.430%	992,000	12,053	1,004,053
	1.430%	\$24,400,000	\$4,699,851	\$29,099,851

Weighted Average Life = 89.12 Months

1) Includes 1% Administrative fee

DEBT SERVICE
Schedule of Requirements
STATE REVOLVING FUND DIRECT LOAN
Issue 2013A

Period Ending	Interest Rate	Principal Due	Interest Due (1)	Total Payments
07-01-20	1.390%	75,000	30,461	105,461
01-01-21	1.390%	75,000	29,564	104,564
07-01-21	1.390%	76,000	28,668	104,668
01-01-22	1.390%	77,000	27,760	104,760
07-01-22	1.390%	78,000	26,840	104,840
01-01-23	1.390%	79,000	25,908	104,908
07-01-23	1.390%	80,000	24,964	104,964
01-01-24	1.390%	81,000	24,008	105,008
07-01-24	1.390%	82,000	23,040	105,040
01-01-25	1.390%	83,000	22,060	105,060
07-01-25	1.390%	84,000	21,068	105,068
01-01-26	1.390%	85,000	20,064	105,064
07-01-26	1.390%	86,000	19,048	105,048
01-01-27	1.390%	87,000	18,021	105,021
07-01-27	1.390%	88,000	16,981	104,981
01-01-28	1.390%	89,000	15,929	104,929
07-01-28	1.390%	90,000	14,866	104,866
01-01-29	1.390%	91,000	13,790	104,790
07-01-29	1.390%	92,000	12,703	104,703
01-01-30	1.390%	93,000	11,603	104,603
07-01-30	1.390%	94,000	10,492	104,492
01-01-31	1.390%	95,000	9,369	104,369
07-01-31	1.390%	96,000	8,234	104,234
01-01-32	1.390%	97,000	7,086	104,086
07-01-32	1.390%	98,000	5,927	103,927
01-01-33	1.390%	99,000	4,756	103,756
07-01-33	1.390%	100,000	3,573	103,573
01-01-34	1.390%	102,000	2,378	104,378
07-01-34	1.390%	97,000	1,159	98,159
	1.390%	\$2,549,000	\$480,318	\$3,029,318

Weighted Average Life = 88.61 Months

1) Includes 1% Administrative fee

DEBT SERVICE
Schedule of Requirements
STATE REVOLVING FUND DIRECT LOAN
Issue 2013B

Period Ending	Interest Rate	Principal Due (2)	Interest Due (1)	Total Payments
07-01-20	1.390%	821,000	335,066	1,156,066
01-01-21	1.390%	830,000	325,255	1,155,255
07-01-21	1.390%	840,000	315,337	1,155,337
01-01-22	1.390%	849,000	305,299	1,154,299
07-01-22	1.390%	859,000	295,153	1,154,153
01-01-23	1.390%	869,000	284,888	1,153,888
07-01-23	1.390%	879,000	274,503	1,153,503
01-01-24	1.390%	889,000	263,999	1,152,999
07-01-24	1.390%	899,000	253,376	1,152,376
01-01-25	1.390%	909,000	242,633	1,151,633
07-01-25	1.390%	920,000	231,770	1,151,770
01-01-26	1.390%	930,000	220,776	1,150,776
07-01-26	1.390%	941,000	209,663	1,150,663
01-01-27	1.390%	952,000	198,418	1,150,418
07-01-27	1.390%	962,000	187,041	1,149,041
01-01-28	1.390%	973,000	175,547	1,148,547
07-01-28	1.390%	985,000	163,918	1,148,918
01-01-29	1.390%	996,000	152,147	1,148,147
07-01-29	1.390%	1,007,000	140,245	1,147,245
01-01-30	1.390%	1,019,000	128,212	1,147,212
07-01-30	1.390%	1,030,000	116,035	1,146,035
01-01-31	1.390%	1,042,000	103,726	1,145,726
07-01-31	1.390%	1,054,000	91,274	1,145,274
01-01-32	1.390%	1,066,000	78,679	1,144,679
07-01-32	1.390%	1,078,000	65,940	1,143,940
01-01-33	1.390%	1,091,000	53,058	1,144,058
07-01-33	1.390%	1,103,000	40,021	1,143,021
01-01-34	1.390%	1,116,000	26,840	1,142,840
07-01-34	1.390%	<u>1,130,000</u>	<u>13,504</u>	<u>1,143,504</u>
	1.390%	\$28,039,000	\$5,292,321	\$33,331,321

Weighted Average Life = 88.77 Months

1) Includes 1% Administrative fee

2) Through June 25, 2015 only \$28,374,137 of this loan has been disbursed.

DEBT SERVICE
Schedule of Requirements
MISSOURI WATERWORKS SYSTEM REVENUE BONDS
2010 Issue

Period Ending	Interest Rate	Principal Due	Interest Due	Total Payments
07-01-20	1.490%	25,400	4,223	29,623
01-01-21	1.490%	25,700	4,034	29,734
07-01-21	1.490%	26,000	3,843	29,843
01-01-22	1.490%	26,300	3,649	29,949
07-01-22	1.490%	26,600	3,453	30,053
01-01-23	1.490%	26,900	3,255	30,155
07-01-23	1.490%	27,200	3,055	30,255
01-01-24	1.490%	27,500	2,852	30,352
07-01-24	1.490%	27,800	2,647	30,447
01-01-25	1.490%	28,100	2,440	30,540
07-01-25	1.490%	28,400	2,231	30,631
01-01-26	1.490%	28,800	2,019	30,819
07-01-26	1.490%	29,100	1,804	30,904
01-01-27	1.490%	29,400	1,588	30,988
07-01-27	1.490%	29,800	1,369	31,169
01-01-28	1.490%	30,100	1,147	31,247
07-01-28	1.490%	30,400	922	31,322
01-01-29	1.490%	30,800	696	31,496
07-01-29	1.490%	31,100	466	31,566
01-01-30	1.490%	31,500	235	31,735
	1.490%	\$566,900	\$45,928	\$612,828

Weighted Average Life= 59.245 Months

DEBT SERVICE
Schedule of Requirements
WATER SYSTEM REFUNDING REVENUE BONDS
Issue 2019

Period Ending	Interest Rate	Principal Due	Interest Due	Total Payments
07-01-20			216,996	216,996
01-01-21	4.000%	525,000	152,575	677,575
07-01-21			142,075	142,075
01-01-22	4.000%	610,000	142,075	752,075
07-01-22			129,875	129,875
01-01-23	4.000%	635,000	129,875	764,875
07-01-23			117,175	117,175
01-01-24	4.000%	660,000	117,175	777,175
07-01-24			103,975	103,975
01-01-25	4.000%	685,000	103,975	788,975
07-01-25			90,275	90,275
01-01-26	4.000%	710,000	90,275	800,275
07-01-26			76,075	76,075
01-01-27	4.000%	740,000	76,075	816,075
07-01-27			61,275	61,275
01-01-28	3.000%	770,000	61,275	831,275
07-01-28			49,725	49,725
01-01-29	3.000%	795,000	49,725	844,725
07-01-29			37,800	37,800
01-01-30	3.000%	815,000	37,800	852,800
07-01-30			25,575	25,575
01-01-31	3.000%	840,000	25,575	865,575
07-01-31			12,975	12,975
01-01-32	3.000%	865,000	12,975	877,975
	3.302%	\$8,650,000	\$2,063,171	\$10,713,171

Weighted Average Life = 77.57 Months

DEBT SERVICE
Schedule of Requirements
SOUTHEAST MISSOURI STATE UNIVERSITY DIRECT LOAN
Issue 2013

Period Ending	Interest Rate (1)	Principal Due	Interest Due (1)	Total Payments
02-04-21	2.77%	401,104	58,896	460,000
02-04-22	2.77%	412,376	47,624	460,000
02-04-23	2.77%	423,799	36,201	460,000
02-04-24	2.77%	435,538	24,462	460,000
02-04-25	2.77%	447,568	12,432	460,000
02-04-26	2.77%	280,504 2)	179,496	460,000
02-04-27	2.77%	<u>447,182 2)</u>	<u>12,818</u>	<u>460,000</u>
	2.770%	\$2,848,072	\$371,928	\$3,220,000

Weighted Average Life = 42.57 Months

- 1) Direct loan included no provision for interest. Imputed interest rate was based on true interest cost of twelve years level debt service on annual appropriate bond as of the date of closing.
- 2) Direct Loan was extended by two years for Capaha Field Improvements and Fountain Street Sculpture.

DEBT SERVICE
Schedule of Requirements
SPECIAL OBLIGATION REFUNDING AND IMPROVEMENT BONDS
2015A Issue

Period Ending	Interest Rate	Principal Due	Interest Due	Total Payments
12-01-20			103,980	103,980
06-01-21	2.500%	625,000	103,980	728,980
12-01-21			96,168	96,168
06-01-22	2.500%	655,000	96,168	751,168
12-01-22			87,980	87,980
06-01-23	2.500%	670,000	87,980	757,980
12-01-23			79,605	79,605
06-01-24	2.750%	695,000	79,605	774,605
12-01-24			70,049	70,049
06-01-25	3.000%	720,000	70,049	790,049
12-01-25			59,249	59,249
06-01-26	3.000%	330,000	59,249	389,249
12-01-26			54,299	54,299
06-01-27	3.000%	340,000	54,299	394,299
12-01-27			49,199	49,199
06-01-28	3.125%	355,000	49,199	404,199
12-01-28			43,652	43,652
06-01-29	3.250%	365,000	43,652	408,652
12-01-29			37,721	37,721
06-01-30	3.350%	370,000	37,721	407,721
12-01-30			31,523	31,523
06-01-31	3.375%	360,000	31,523	391,523
12-01-31			25,448	25,448
06-01-32	3.500%	345,000	25,448	370,448
12-01-32			19,411	19,411
06-01-33	3.500%	355,000	19,411	374,411
12-01-33			13,198	13,198
06-01-34	3.500%	365,000	13,198	378,198
12-01-34			6,811	6,811
06-01-35	3.625%	265,000	6,811	271,811
12-01-35			2,008	2,008
06-01-36	3.650%	110,000	2,008	112,008
	3.249%	\$6,925,000	\$1,560,602	\$8,485,602

Weighted Average Life= 82.298 Months

DEBT SERVICE
Schedule of Requirements
SPECIAL OBLIGATION REFUNDING AND IMPROVEMENT BONDS
2016 Issue

Period Ending	Interest Rate	Principal Due	Interest Due	Total Payments
12-01-20			235,909	235,909
06-01-21	2.000%	1,095,000	235,909	1,330,909
12-01-21			224,959	224,959
06-01-22	2.000%	1,220,000	224,959	1,444,959
12-01-22			212,759	212,759
06-01-23	2.000%	1,330,000	212,759	1,542,759
12-01-23			199,459	199,459
06-01-24	2.000%	1,370,000	199,459	1,569,459
12-01-24			185,759	185,759
06-01-25	2.000%	1,420,000	185,759	1,605,759
12-01-25			171,559	171,559
06-01-26	2.000%	1,460,000	171,559	1,631,559
12-01-26			156,959	156,959
06-01-27	2.125%	1,505,000	156,959	1,661,959
12-01-27			140,969	140,969
06-01-28	3.000%	1,550,000	140,969	1,690,969
12-01-28			117,719	117,719
06-01-29	4.000%	1,625,000	117,719	1,742,719
12-01-29			85,219	85,219
06-01-30	4.000%	1,715,000	85,219	1,800,219
12-01-30			50,919	50,919
06-01-31	3.000%	1,190,000	50,919	1,240,919
12-01-31			33,069	33,069
06-01-32	3.000%	430,000	33,069	463,069
12-01-32			26,619	26,619
06-01-33	3.000%	450,000	26,619	476,619
12-01-33			19,869	19,869
06-01-34	3.000%	470,000	19,869	489,869
12-01-34			12,819	12,819
06-01-35	3.000%	490,000	12,819	502,819
12-01-35			5,469	5,469
06-01-36	3.125%	350,000	5,469	355,469
	2.959%	\$17,670,000	\$3,760,068	\$21,430,068

Weighted Average Life= 85.387 Months

DEBT SERVICE
Schedule of Requirements
SPECIAL OBLIGATION REFUNDING AND IMPROVEMENT BONDS
2018 Issue

Period Ending	Interest Rate	Principal Due	Interest Due	Total Payments
12-01-20			148,805	148,805
06-01-21			148,805	148,805
12-01-21			148,805	148,805
06-01-22			148,805	148,805
12-01-22			148,805	148,805
06-01-23			148,805	148,805
12-01-23			148,805	148,805
06-01-24			148,805	148,805
12-01-24			148,805	148,805
06-01-25			148,805	148,805
12-01-25			148,805	148,805
06-01-26			148,805	148,805
12-01-26			148,805	148,805
06-01-27			148,805	148,805
12-01-27			148,805	148,805
06-01-28			148,805	148,805
12-01-28			148,805	148,805
06-01-29			148,805	148,805
12-01-29			148,805	148,805
06-01-30			148,805	148,805
12-01-30			148,805	148,805
06-01-31	3.300%	1,755,000	148,805	1,903,805
12-01-31			119,848	119,848
06-01-32	3.400%	2,460,000	119,848	2,579,848
12-01-32			78,028	78,028
06-01-33	3.450%	2,540,000	78,028	2,618,028
12-01-33			34,213	34,213
06-01-34	3.500%	<u>1,955,000</u>	<u>34,213</u>	<u>1,989,213</u>
	3.423%	\$8,710,000	\$3,737,888	\$12,447,888

Weighted Average Life= 149.47 Months

DEBT SERVICE
Schedule of Requirements
SPECIAL OBLIGATION REFUNDING AND IMPROVEMENT BONDS
2020 Issue

Period Ending	Interest Rate	Principal Disbursed	Principal Due	Interest Due (1)	Total Payments
06-01-20		4,135,000.00			
12-01-20		4,000,000.00		50,861	50,861
06-01-21		4,000,000.00		100,061	100,061
12-01-21		5,000,000.00		149,261	149,261
06-01-22				210,761	210,761
12-01-22	2.460%		1,135,000	210,761	1,345,761
06-01-23				196,800	196,800
12-01-23	2.460%		1,165,000	196,800	1,361,800
06-01-24				182,471	182,471
12-01-24	2.460%		1,190,000	182,471	1,372,471
06-01-25				167,834	167,834
12-01-25	2.460%		1,225,000	167,834	1,392,834
06-01-26				152,766	152,766
12-01-26	2.460%		1,255,000	152,766	1,407,766
06-01-27				137,330	137,330
12-01-27	2.460%		1,280,000	137,330	1,417,330
06-01-28				121,586	121,586
12-01-28	2.460%		1,310,000	121,586	1,431,586
06-01-29				105,473	105,473
12-01-29	2.460%		1,345,000	105,473	1,450,473
06-01-30				88,929	88,929
12-01-30	2.460%		1,380,000	88,929	1,468,929
06-01-31				71,955	71,955
12-01-31	2.460%		1,410,000	71,955	1,481,955
06-01-32				54,612	54,612
12-01-32	2.460%		1,445,000	54,612	1,499,612
06-01-33				36,839	36,839
12-01-33	2.460%		1,480,000	36,839	1,516,839
06-01-34				18,635	18,635
12-01-34	2.460%		1,515,000	18,635	1,533,635
	2.460%	\$17,135,000	\$17,135,000	\$3,392,165	\$20,527,165

Weighted Average Life= 89.727 Months

(1) Interest due on amount of principal disbursed less principal repaid

FEE SCHEDULE

Effective July 1, 2020

Fees are non-refundable, unless an application is canceled by the City or the applicant. Upon receipt of written notification of cancelling an application, the applicant will receive a refund of any amount paid which exceeds the cost incurred by the City in processing and reviewing the application to date.

APPLICATION FEES

ADMINISTRATIVE RELIEF

\$75.00 application fee per section

CBD DESIGN STANDARDS APPROVAL

No fee

CERTIFICATE OF APPROPRIATENESS

No fee

EXCEPTION

\$75.00 application fee per section

LOCAL HISTORIC DISTRICT DESIGNATION

\$126.00 application fee

LOCAL HISTORIC LANDMARK DESIGNATION

\$126.00 application fee

REZONING / SPECIAL USE PERMIT

\$135.00 application fee + \$80.00 if rezoning to Planned Development (PD)

VARIANCE

\$75.00 application fee per section

BOARD OF APPEALS

\$150.00 application fee

LICENSE AND INDEMNITY

\$50.00 application fee

VACATION OF RIGHT-OF-WAY OR EASEMENT

\$150.00 application fee

ENVELOPES

\$2.60 per adjacent property owner if not included with Application. This applies to Administrative Relief, Exception, Rezoning, Special Use Permit and Variance.

INSPECTION FEES

INFRASTRUCTURE IMPROVEMENTS / RELOCATIONS / MODIFICATIONS (*STREETS, WATER, SANITARY SEWER, AND PUBLIC STORM WATER*)

Actual inspection costs

LICENSE FEES

RESIDENTIAL RENTAL LICENSE

One (1) - five (5) units	= \$ 50.00 (<i>renewable annually</i>)
Six (6) or more units	= \$100.00 (<i>renewable annually</i>)
Re-inspection fee	= \$ 65.00
Missed inspection fee	= \$ 65.00

License Renewal Late Fees

\$ 0.50 per day beginning on day 31 and every calendar day thereafter past renewal date

TRADE LICENSES

Building trade licenses	= \$45.00 (<i>renewable annually</i>)
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License Renewal Late Fees

\$ 0.50 per day beginning on day 31 and every calendar day thereafter past renewal date

PERMIT FEES

BUILDING PERMITS

Demolition

\$75.00 (*flat fee*)

New Construction and Additions

0 - 1,000 sq ft	= \$.125 per sq ft (\$80.00 minimum)
1,000 sq ft – 2,500 sq ft	= \$125.00 + \$.125 per sq ft for area over 1,000 sq ft
2,501 sq ft – 10,000 sq ft	= \$250.00 + \$.125 per sq ft for area over 2,500 sq ft
Over 10,000 sq ft	= \$462.50 + \$.125 per sq ft for area over 10,000 sq ft

Re-Inspection Fees

\$30.00 per inspection after the first two (2) inspections

Remodeling

\$0 - \$3,000	= \$ 80.00
\$3,001 - \$10,000	= \$130.00 + \$3.50 each additional \$1,000 (next \$7,000)
\$10,001 - \$50,000	= \$155.00 + \$2.50 each additional \$1,000 (next \$40,000)
\$50,001 - \$100,000	= \$210.00 + \$1.50 each additional \$1,000 (next \$50,000)
Over \$100,000	= \$255.00 + \$1.00 each additional \$1,000 (over \$100,000)

Signs and Billboards

Sign	=	\$ 65.00
Billboard	=	\$ 50.00

Miscellaneous

Commercial driveway	=	\$ 75.00
Residential driveway	=	\$ 65.00
Driveway with culvert	=	\$100.00
Fence	=	\$ 75.00
Mobile home park LICENSE	=	\$ 40.00 (to operate)
Mobile home park PERMIT	=	\$ 40.00 (to construct, alter or extend any mobile home park)
Mobile home re-inspection	=	\$ 30.00
Retaining wall	=	\$100.00
Sidewalk	=	\$ 65.00

ELECTRICAL PERMITS

\$ 3.00 per circuit
\$30.00 per service
\$35.00 minimum permit charge

ROW/EXCAVATION

Excavation with no pavement cut: \$55.00
Excavation with pavement cut: \$100.00

WIRELESS COMMUNICATIONS FACILITIES

\$100.00 per small wireless facility
\$500.00 per installation, modification, or replacement of a utility pole
\$150.00 per collocation of a small wireless facility to a city utility pole

FLOODPLAIN DEVELOPMENT

Development in the floodplain: \$50.00
Development in the floodway: \$50.00

MECHANICAL PERMITS

\$ 0.20 per 1,000 BTU input of appliances
\$ 2.00 per 10 feet of pipe or portion thereof
\$20.00 to move meter
\$40.00 minimum permit charge

PLUMBING PERMITS

\$40.00 minimum permit charge + \$2.00 per fixture
\$30.00 cut wye into sewer main
\$30.00 septic tank installation

SANITARY SEWER PERMITS

Private Sewage Disposal System

Single family: \$30.00

Multifamily, commercial, and industrial: \$50.00

Sewer Connection for Parcel Outside the Boundaries of a Sewer District

\$250.00 per building served

Sewer Main Connection

\$500.00 (*flat fee*)

Sewer Service if Producing Industrial Wastes

Residential or commercial building sewer permit: \$30.00

Industrial building sewer permit: \$35.00

Sewer Tap Fees

3/4" water tap	=	\$2,500.00
1"	=	\$3,000.00
1 1/2"	=	\$3,500.00
2"	=	\$4,000.00
3"	=	\$9,010.00
4" & larger	=	\$ 0.373 per est. gallon/day of volume for new connector

WATER PERMITS

Fire Hydrant Meter

Deposit = \$200 (applied to consumption)

Use Charge (nonrefundable) = \$45 per month

Water Main Connection

\$500.00 (*flat fee*)

Meter Tamper Fee = \$ 15.00 *minimum, up to cost of repair/replacement*

Water Service Installation Fees

5/8" service line	=	\$ 759.81		
3/4" service line	=	\$ 790.29	3/4" service line w/PRV	= \$ 940.58
1"	=	\$1,031.06	1" w/PRV	= \$1,331.50
1 1/2"	=	\$2,330.44		
2"	=	\$2,781.84	2" w/PRV	= \$4,523.09
OVER 2"	=	\$2,781.84	DEPOSIT – <i>adjustments to reflect actual cost will be made after completion of work</i>	

PLAN REVIEW FEES

\$80 plan review deposit due at the time building plans are submitted for review.

COMMERCIAL BUILDING

New construction & additions: \$80.00 + \$0.04 per sq ft

Remodels: \$ 80.00 + 0.2% of the cost of construction

RESIDENTIAL BUILDING

New construction & additions: \$80.00 + \$0.04 per sq ft

SUBDIVISION PLAT

Single-family or two-family residential: \$20.00 per lot (**\$100.00 minimum**) + recording fee

Multifamily residential: \$20 per dwelling unit (**\$100.00 minimum**) + recording fee

Non-residential: \$20 per acre (**\$100.00 minimum**) + recording fee

Recording Fees*

18" x 24" = \$44.00

24" x 36" = \$69.00

* Recording fees are set by the Cape Girardeau County Recorder of Deeds Office and are subject to change.

STORMWATER MANAGEMENT

Grading/fill permit: \$100.00

Stormwater permit: \$200.00

CITY of CAPE GIRARDEAU

PARKS AND RECREATION DEPARTMENT

A C BRASE ARENA FEES & PROPOSED CHANGES FY 2020/21 BUDGET

ITEM/FACILITY/ACTIVITY	Current Fee	Proposed Fee	Increased %	Justification
A. C. Brase Arena Commercial Rental	\$680.00	\$695.00	2%	Increase rental revenue
A. C. Brase Arena Non Profit Rentals	\$360.00	\$375.00	4%	Increase rental revenues

CITY of CAPE GIRARDEAU

PARKS AND RECREATION DEPARTMENT

CAPE SPLASH FEES & PROPOSED CHANGES FY 2020/21 BUDGET

	Current Fee	Proposed Fee	Increased %	Justification
Total Birthday Party Pkg Fee Increase (71 Parties)				
1 Hour Gazebo w/No Amenities				
Birthday Party Package #1-Up to 10 People	\$103.00	\$113.00	10%	Reduce required General Fund Subsidy
Birthday Party Package #1-Up to 20 People	\$163.00	\$183.00	10%	Reduce required General Fund Subsidy
Birthday Party Package #1-Up to 30 People	\$221.00	\$251.00	10%	Reduce required General Fund Subsidy
Birthday Party Package #1-Up to 40 People	\$284.00	\$324.00	10%	Reduce required General Fund Subsidy
Birthday Party Package #1-Up to 50 People	\$341.00	\$391.00	10%	Reduce required General Fund Subsidy
1 Hour Gazebo w/Drink & Ice Cream Cup				
Birthday Party Package #2-Up to 10 People	\$116.00	\$126.00	10%	Reduce required General Fund Subsidy
Birthday Party Package #2-Up to 20 People	\$179.00	\$199.00	10%	Reduce required General Fund Subsidy
Birthday Party Package #2-Up to 30 People	\$236.00	\$266.00	10%	Reduce required General Fund Subsidy
Birthday Party Package #2-Up to 40 People	\$299.00	\$339.00	10%	Reduce required General Fund Subsidy
Birthday Party Package #2-Up to 50 People	\$357.00	\$407.00	10%	Reduce required General Fund Subsidy
1 Hour Gazebo w/ Hotdogs, Chips, Drink				
Birthday Party Package #3-Up to 10 People	\$137.00	\$147.00	10%	Reduce required General Fund Subsidy
Birthday Party Package #3-Up to 20 People	\$242.00	\$262.00	10%	Reduce required General Fund Subsidy
Birthday Party Package #3-Up to 30 People	\$347.00	\$377.00	10%	Reduce required General Fund Subsidy
Birthday Party Package #3-Up to 40 People	\$446.00	\$486.00	10%	Reduce required General Fund Subsidy
Birthday Party Package #3-Up to 50 People	\$551.00	\$601.00	10%	Reduce required General Fund Subsidy
1 Hour Gazebo w/Slice of Pizza, Drink				
Birthday Party Package #4-Up to 10 People	\$152.00	\$162.00	10%	Reduce required General Fund Subsidy
Birthday Party Package #4-Up to 20 People	\$273.00	\$293.00	10%	Reduce required General Fund Subsidy
Birthday Party Package #4-Up to 30 People	\$394.00	\$424.00	10%	Reduce required General Fund Subsidy
Birthday Party Package #4-Up to 40 People	\$515.00	\$555.00	10%	Reduce required General Fund Subsidy
Birthday Party Package #4-Up to 50 People	\$635.00	\$635.00	10%	Reduce required General Fund Subsidy
Total After Hour Pkg Fee Increase (14 options)				
PKG #1				
After Hour Package #1-Up to 100 People	\$230.00	\$241.50	5%	Reduce required General Fund Subsidy
After Hour Package #1-Up to 200 people	\$304.50	\$304.50	5%	Reduce required General Fund Subsidy

PKG #2								
After Hour Package #2-Up to 250 people	\$575.00	\$603.75	5%	Reduce required General Fund Subsidy				
After Hour Package #2-Up to 500 people	\$690.00	\$724.50	5%	Reduce required General Fund Subsidy				
PKG #3								
After Hour Package #3-Up to 250 People	\$575.00	\$603.75	5%	Reduce required General Fund Subsidy				
After Hour Package #3-Up to 500 People	\$690.00	\$724.50	5%	Reduce required General Fund Subsidy				
PKG #3.5								
After Hour Package #1-Up to 100 People	\$290.00	\$304.50	5%	Reduce required General Fund Subsidy				
After Hour Package #1-Up to 200 people	\$370.00	\$388.50	5%	Reduce required General Fund Subsidy				
PKG #4								
After Hour Package #4-Up to 250 People	\$950.25	\$950.25	5%	Reduce required General Fund Subsidy				
After Hour Package #4-Up to 500 People	\$1,020.00	\$1,071.00	5%	Reduce required General Fund Subsidy				
PKG #5								
After Hour Package #5-Up to 250 people	\$1,480.00	\$1,554.00	5%	Reduce required General Fund Subsidy				
After Hour Package #5-Up to 600 people	\$1,700.00	\$1,785.00	5%	Reduce required General Fund Subsidy				
After Hour Package #5-Up to 1,000	\$1,950.00	\$2,047.00	5%	Reduce required General Fund Subsidy				
After Hour Package #5-Up to 1,300	\$2,100.00	\$2,205.00	5%	Reduce required General Fund Subsidy				

CITY of CAPE GIRARDEAU

PARKS AND RECREATION DEPARTMENT

CEMETERY FEES & PROPOSED CHANGES FY 2020/21 BUDGET

ITEM/FACILITY/ACTIVITY	Current Fee	Proposed Fee	Increased %	Justification
Fairmont & New Lorimier Cemetery Fees				
Grave Space Sale	\$250.00	\$300.00	20%	To offset cost
Weekday Adult Opening	\$350.00	\$400.00	14%	To offset cost
Weekend/Holiday Adult Opening	\$500.00	\$600.00	20%	To offset cost
Weekday Infant Opening	\$125.00	\$150.00	20%	To offset cost
Weekend/Holiday Infant Opening	\$225.00	\$325.00	44%	To offset cost
Weekday Cremation Opening	\$125.00	\$150.00	20%	To offset cost
Weekend/Holiday Cremation Opening	\$225.00	\$325.00	44%	To offset cost
Title Transfer Fee	\$0.00	\$25.00	100%	To offset cost

CITY of CAPE GIRARDEAU

PARKS AND RECREATION DEPARTMENT

CENTRAL MUNICIPAL FEES & PROPOSED CHANGES FY 2020/21 BUDGET

	Current Fee	Proposed Fee	Increased %	Justification
Swim Lesson price increase of 12%	\$35.00	\$40.00	12%	Price has not been increased in several years- cover min wage increase
Increase Swimnastics Passes by 15%	\$40.00	\$45.00	12%	Price has not been increased in several years- cover min wage increase
Adult Daily Admission increase of 8%	\$21.00	\$24.00	15%	Price has not been increased in several years- cover min wage increase
Child Daily Admission of 8%	\$42.00	\$45.00	15%	Price has not been increased in several years- cover min wage increase
Senior Daily Admission of 8%	\$3.25	\$3.50	8%	Price has not been increased in several years- cover min wage increase
	\$2.50	\$2.75	8%	
	\$2.75	\$3.00	8%	

CITY of CAPE GIRARDEAU

PARKS AND RECREATION DEPARTMENT

OSAGE CENTRE FEES & PROPOSED CHANGES FY 2020/21 BUDGET

ITEM/FACILITY/ACTIVITY	Current Fee	Proposed Fee	Increased %	Justification
Osage - Not For Profit Rate - Main Floor	\$900.00	\$1,000.00	11%	Reduce required General Fund Subsidy
Osage - Profit Rental Rate - Main Floor	\$1,400.00	\$1,500.00	7%	Reduce required General Fund Subsidy

CITY of CAPE GIRARDEAU

PARKS AND RECREATION DEPARTMENT

RECREATION FEES & PROPOSED CHANGES FY 2020/21 BUDGET

ITEM/FACILITY/ACTIVITY	Current Fee	Proposed Fee	Increased %	Justification
Haunted Hall of Horror	\$8.00	\$9.00	13%	Reduce required General Fund Subsidy
Monthly Dance	\$4.00	\$5.00	25%	Cover Costs
Camp Playmo	\$80.00	\$85.00	6%	Reduce required General Fund Subsidy
Home School PE	\$30.00	\$35.00	17%	Reduce required General Fund Subsidy
Home School Art	\$30.00	\$35.00	17%	Reduce required General Fund Subsidy

CITY of CAPE GIRARDEAU

PARKS AND RECREATION DEPARTMENT

CAPE GIRARDEAU SPORTSPLEX FEES & PROPOSED INCREASES 2020-2021 BUDGET

	Current Fee	Proposed Fee	Increased %	Justification
FEES				
INDIVIDUAL 30 MIN. LEVEL 1 SPORT SPECIFIC	\$20.00	\$22.00	10%	Based on current market
INDIVIDUAL 30 MIN. LEVEL 2 SPORT SPECIFIC	\$22.00	\$24.00	10%	Based on current market
INDIVIDUAL 30 MIN. LEVEL 1 SPORT SPECIFIC	\$70.00	\$77.00	10%	Based on current market
INDIVIDUAL 30 MIN. LEVEL 2 SPORT SPECIFIC	\$80.00	\$88.00	10%	Based on current market
INDIVIDUAL ONE HOUR LEVEL 1 SPORT SPECIFIC	\$30.00	\$33.00	10%	Based on current market
INDIVIDUAL ONE HOUR LEVEL 2 SPORT SPECIFIC	\$35.00	\$38.50	10%	Based on current market
INDIVIDUAL ONE HOUR LEVEL 1 SPORT SPECIFIC	\$105.00	\$115.00	10%	Based on current market
INDIVIDUAL ONE HOUR LEVEL 2 SPORT SPECIFIC	\$125.00	\$137.00	10%	Based on current market
PARTNER ONE HOUR LEVEL 1 SPORT SPECIFIC	\$25.00	\$27.50	10%	Based on current market
PARTNER ONE HOUR LEVEL 2 SPORT SPECIFIC	\$30.00	\$33.00	10%	Based on current market
PARTNER ONE HOUR LEVEL 1 SPORT SPECIFIC	\$85.00	\$93.50	10%	Based on current market
PARTNER ONE HOUR LEVEL 2 SPORT SPECIFIC	\$105.00	\$115.00	10%	Based on current market
SMALL GROUP ONE HOUR LEVEL 1 SPORT SPECIFIC	\$20.00	\$22.00	10%	Based on current market
SMALL GROUP ONE HOUR LEVEL 2 SPORT SPECIFIC	\$25.00	\$27.50	10%	Based on current market
	Current Fee	Proposed Fee	Increased %	Justification
FEES				
SMALL GROUP ONE HOUR LEVEL 1 SPORT SPECIFIC	\$70.00	\$77.00	10%	Based on current market
SMALL GROUP ONE HOUR LEVEL 2 SPORT SPECIFIC	\$85.00	\$93.50	10%	Based on current market
LARGE GROUP ONE HOUR LEVEL 1 SPORT SPECIFIC	\$15.00	\$16.50	10%	Based on current market
LARGE GROUP ONE HOUR LEVEL 2 SPORT SPECIFIC	\$20.00	\$22.00	10%	Based on current market
LARGE GROUP ONE HOUR LEVEL 1 SPORT SPECIFIC	\$50.00	\$55.00	10%	Based on current market
LARGE GROUP ONE HOUR LEVEL 2 SPORT SPECIFIC	\$65.00	\$71.50	10%	Based on current market
FULL COURT RENTAL (BALL LEAGUE) - 1 HOUR	\$35.00	\$40.00	14%	Based on demand
FULL COURT RENTAL (BALL LEAGUE) - 1.5 HOUR	\$45.00	\$55.00	22%	Based on demand
FULL COURT RENTAL (BALL LEAGUE) - 2 HOURS	\$55.00	\$65.00	18%	Based on demand
HALF COURT RENTAL (BALL LEAGUE) - 1 HOUR	\$20.00	\$25.00	25%	Based on demand
HALF TURF FIELD 4 - 1 HOUR RENTALS	\$216.00	\$223.00	3%	Based on demand

HALF TURF FIELD 4 - 1.5 HOUR RENTALS	\$288.00	\$298.00	3%	Based on demand
HALF TURF FIELD 8 - 1 HOUR RENTALS	\$408.00	\$422.00	3%	Based on demand
HALF TURF FIELD 8 - 1.5 HOUR RENTALS	\$546.00	\$564.00	3%	Based on demand
HALF TURF FIELD 8 - 2 HOUR RENTALS	\$648.00	\$634.00	-2%	Proper discount applied
FULL TURF FIELD 4 - 1 HOUR RENTALS	\$342.00	\$335.00	-2%	Proper discount applied
FULL TURF FIELD 4 - 1.5 HOUR RENTALS	\$414.00	\$428.00	3%	Based on demand
FULL TURF FIELD 4 - 2 HOUR RENTALS	\$486.00	\$502.00	3%	Based on demand
FULL TURF FIELD 8 - 1 HOUR RENTALS	\$646.00	\$634.00	-2%	Proper discount applied
FULL TURF FIELD 8 - 1.5 HOUR RENTALS	\$780.00	\$810.00	4%	Based on demand
FULL TURF FIELD 8 - 2 HOUR RENTALS	\$920.00	\$950.00	3%	Based on demand
HALF TURF FIELD 4 - 1 HOUR RENTALS W/ BATTING CAGE	\$276.00	\$285.00	3%	Based on demand
HALF TURF FIELD 4 - 1.5 HOUR RENTALS W/BATTING CAGE	\$367.00	\$380.00	4%	Based on demand
HALF TURF FIELD 4 - 2 HOUR RENTALS W/BATTING CAGE	\$440.00	\$454.00	3%	Based on demand
HALF TURF FIELD 8 - 1 HOUR RENTALS W/ BATTING CAGE	\$520.00	\$538.00	3%	Based on demand
HALF TURF FIELD 8 - 1.5 HOUR RENTALS W/BATTING CAGE	\$694.00	\$718.00	3%	Based on demand
HALF TURF FIELD 8 - 2 HOUR RENTALS W/BATTING CAGE	\$830.00	\$858.00	3%	Based on demand
FULL TURF FIELD 4 - 1 HOUR RENTALS W/BATTING CAGE	\$388.00	\$402.00	4%	Based on demand
FULL TURF FIELD 4 - 1.5 HOUR RENTALS W/BATTING CAGE	\$454.00	\$470.00	4%	Based on demand
FULL TURF FIELD 4 - 2 HOUR RENTALS W/BATTING CAGE	\$518.00	\$536.00	3%	Based on demand
FULL TURF FIELD 8 - 1 HOUR RENTALS W/BATTING CAGE	\$734.00	\$760.00	4%	Based on demand
	Current Fee	Proposed Fee	Increased %	Justification
FEES				
FULL TURF FIELD 8 - 1.5 HOUR RENTALS W/BATTING CAGE	\$856.00	\$886.00	4%	Based on demand
FULL TURF FIELD 8 - 2 HOUR RENTALS W/BATTING CAGE	\$980.00	\$1,014.00	3%	Based on demand
FULL TURF FIELD 4 - 1 HOUR RENTALS W/2 BATTING CAGES	\$454.00	\$468.00	3%	Based on demand
FULL TURF FIELD 4 - 1.5 HOUR RENTALS W/2 BATTING CAGES	\$568.00	\$588.00	4%	Based on demand
FULL TURF FIELD 4 - 2 HOUR RENTALS W/2 BATTING CAGES	\$662.00	\$684.00	3%	Based on demand

CITY of CAPE GIRARDEAU

PARKS AND RECREATION DEPARTMENT

SHAWNEE PARK SPORTS COMPLEX FEES & PROPOSED CHANGES FY 2020/21 BUDGET

	Current Fee	Proposed Fee	Increased %	
ARENA PARK - FIELD RENTALS - INCLUDES LIGHTS				
2HRS/FIELD	\$17.00	\$20.00	18%	Reduce required General Fund Subsidy
4HRS/FIELD	\$34.00	\$40.00	18%	Reduce required General Fund Subsidy
6HRS/FIELD	\$51.00	\$60.00	18%	Reduce required General Fund Subsidy
PER HOUR AFTER 6HRS	\$9.00	NC	0%	
DRAGING/LINING PER FIELD	\$21.00	NC	0%	
SOCCER/FOOTBALL FIELD PAINTING	\$40.00	\$45.00	13%	Reduce required General Fund Subsidy
FIELD DRY / BAG	\$12.00	NC	0%	
SHAWNEE PARK - FIELD RENTALS - INCLUDES LIGHTS				
2HRS/FIELD	\$27.00	\$30.00	11%	Reduce required General Fund Subsidy
4HRS/FIELD	\$54.00	\$60.00	11%	Reduce required General Fund Subsidy
6HRS/FIELD	\$81.00	\$90.00	11%	Reduce required General Fund Subsidy
PER HOUR AFTER 6HRS	\$9.00	NC	0%	
GATE WORKER CHARGE / HR	\$12.00	NC	0%	
SCOREKEEPER CHARGE / HR	\$12.00	NC	0%	
DRAGING/LINING	\$21.00	NC	0%	
EMPLOYEE CLEAN UP FEE (MINIMUM OF 6 HRS)	\$20.00	NC	0%	
SOCCER/FOOTBALL FIELD PAINTING	\$40.00	\$45.00	13%	Reduce required General Fund Subsidy
FIELD DRY / BAG (FIRST 2 BAGS FREE)	\$12.00	NC	0%	
VENDOR BUYOUT	\$50/DAY	NC	0%	
COMMERCIAL DAILY RENTAL 1ST FIELD	\$190.00	\$210.00	11%	Reduce required General Fund Subsidy
COMMERCIAL DAILY RENTAL PER ADDITIONAL FIELD	\$120.00	\$130.00	8%	Reduce required General Fund Subsidy
PORTABLE MOUND RENTAL	\$50.00	NC	0%	
SOCCER PAVILLION (C) RENTAL	\$45.00	NC	0%	
SOUTHEAST HOSPITAL SHELTER	\$10.00	NC	0%	
CAPAHA FIELD - FIELD RENTALS				
1 GAME - 3HRS	\$110.00	\$125.00	14%	Reduce required General Fund Subsidy
2 GAME - 6HRS	\$220.00	\$250.00	14%	Reduce required General Fund Subsidy
PER HOUR AFTER 6HRS	\$50.00	NC	0%	
EMPLOYEE CLEAN UP FEE (MINIMUM OF 2 HRS)	\$20.00	NC	0%	
LEAGUES				
SOCCER LEAGUE K-8TH	\$50.00	\$55.00	10%	Reduce required General Fund Subsidy
SOCCER LEAGUE K-8TH (LATE FEE)	\$60.00	\$65.00	8%	Reduce required General Fund Subsidy

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